

FINANCIAL TIMES

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Corporate websites
Could try harder, plenty
of room for improvement
Page 8

US-Europe beef trade
More legal muddles
down on the farm
Page 6

Oil
Who wins and who loses
if today's prices hold?
Page 11

Italian railways
Prodi wants to make
them pay their way
Page 2

Mastering Global Business
Around the world in 10 weeks
PART 10: the series ends TOMORROW
In a separate tabloid section

Profit warnings hit Tokyo markets

By Paul Abraham
and Gillian Tett in Tokyo

Collapse of Daiichi Corp rekindles fears in banking sector

Japan yesterday began its new financial year in inauspicious fashion with a medium-sized financial company going bust, a series of corporate profit warnings and falls in the stock and bond markets and the yen.

Daiichi Corporation, a non-bank lending institution, collapsed with ¥405.2bn (\$3.11bn) worth of debts. The company, an affiliate of Daiichi Real Estate, a privately held property group, said its total assets were estimated at about ¥350bn at the end of its 1997 financial year on Tuesday.

Its failure rekindled fears that tighter bank lending could cause a state of similar bankruptcies in coming months. Bank shares, which would be hit by such failures, fell 4.5 per cent yesterday.

The bad news helped propel the Nikkei 225 average down 1.7 per cent, or 285 points, to 16,527, while the yen depreciated further against the dollar, closing at ¥133.90 in Tokyo. Hikaru Matsunaga, finance minister, said the currency had fallen too far.

The market was also buffeted by profits warnings from Nissan, the automotive group, from Marubeni, the trading company, and Shinjima, a leading construction group. All three acknowledged suffering significant losses on their equity holdings.

The Nikkei 225 index ended the financial year nearly 1,600 points below its close of 18,000 at the end of the previous fiscal year.

Marubeni warned it would make ¥87bn of provisions, pushing the trading house into its

first parent company net loss in 46 years. Most of the provisions would be used to cover losses on securities holdings, but ¥18bn would deal with losses on special money trusts and trust funds. A further ¥13bn would assist restructuring efforts at the company, which expected to post net losses of ¥32bn.

Shinjima said it would book an extraordinary loss of ¥67.2bn. Losses on securities cost the company ¥20.2bn and provisions for uncollectable debts ¥47bn. The group warned it would make a parent net loss this year of ¥140bn, and would cut its dividend from ¥9 to ¥5.

Nissan made provisions of ¥60.5bn to cover stock market losses. The automotive group said it would announce a further

profits warning once it had calculated the impact of the extraordinary loss.

Underlining the dreadful state of consumer demand, the Japan Automobile Dealer's Association announced car sales had fallen more than 20 per cent in March compared with the same period last year. In the last financial year, automotive sales had fallen 14.6 per cent, the biggest decline since 1975.

Daiichi's stance adopted in recent months by Japanese banks for its failure. Teunoo Matsuda, a spokesman for Daiichi, said: "Our company needed a lot of money from banks but it was very difficult to get it."

James McGinnis, banking analyst at Dresdner Kleinwort Ben-

son, said: "I think what happened today is just the beginning. If you keep pounding banks with more losses, the weakest will not be able to take it."

Shares in Daiichi's main creditors fell sharply. Daiichi said ¥240bn of its ¥405bn were held by just four banks, Mitsui Trust, Yasuda Trust, Nippon Credit Bank and Chuo Trust. Shares in Mitsui Trust, which said its exposure to Daiichi was around ¥89bn, fell ¥28 to ¥285. Yasuda Trust dropped ¥35 to ¥170, Chuo Trust ¥48 to ¥440 and Nippon Credit Bank ¥9 to ¥140.

Yoshinobu Yamada, analyst at Merrill Lynch, said the banks involved had almost certainly made large provisions against the exposure already, as Daiichi's problems had been known for a long time.

Builders hit, Page 16

WORLD NEWS

Brussels pressed to launch European counterpart to Hollywood's Oscars

The European Commission is to be urged to launch European versions of the Oscars and Emmys, the US film and television awards. Michael Kuhn, president of the film division of Dutch entertainment group PolyGram, will also call for a European film school. Page 12

Oliver branch from Yeltsin
Russian president Boris Yeltsin eased a stand-off with the legislature by inviting the speakers of both houses of parliament to meet him and Sergei Kiriyenko, the prime minister-designate. Page 2

Probe urged into Algeria killings
Human rights organisations called for an investigation into killings in Algeria and for a United Nations official to report on human rights abuses. Page 6

Bolivia winds down compensation
The Bolivian government began to wind down compensation paid to growers of coca leaf - the raw material for cocaine - for uprooting their illicit crops. Page 5

UK rethink war claims
UK ministers are reconsidering their decision not to allow up to 25,000 individuals to claim back assets worth up to £35m (\$55m) at 1939 prices, which were confiscated during the second world war. Page 7

Egypt bans 36 publications
Egypt banned distribution of 36 newspapers and magazines in an attempt to curb the country's increasingly outspoken independent media. Page 6

Gains for Ukrainian left
Leftwing parties scored gains in Ukraine's parliamentary elections, taking 155 of the 450 seats. Page 2; Editorial Comment, Page 11

Peace hope in Polish strikes
The Solidarity trade union started talks with management at Poland's strike-bound Rudna copper ore mine, raising hopes of a settlement to the dispute over restructuring. Page 2

Children killed by grenade
Two boys were killed in Amsterdam when a hand grenade they were playing with exploded.

Airline strikes called off
Unions at Olympic Airways called off a strike after the Greek government agreed to re-examine a draft law to freeze wages for the state airline's 7,000 employees. Page 2

Violin fetches record price
A Stradivari violin was sold at auction at Christie's in London for \$247,500 (\$1.58m), the highest price paid for a musical instrument.

FT.com
The Financial Times web site is relaunched today with a new look and structure. Browsing will be easier and downloading simpler. Greater emphasis will be placed on the day's top news stories. www.ft.com

BUSINESS NEWS

Finmeccanica and GEC link to launch first phase of \$3.4bn partnership

General Electric Company of the UK and Italy's Finmeccanica defence conglomerate are poised for the first stage in their proposed \$3.4bn defence partnership. Under the deal, a 50/50 joint holding company will control their missile systems, naval systems, radar and command and control activities. Page 13; Comment, Page 19

Tate & Lyle, UK sugar group, has won US Food and Drug Administration approval for the use of its sucralose sweetener. Page 13

Yugoslavia's dinar was devalued by 45 per cent against the D-Mark to try to stamp out the black market and bring foreign exchange dealings under control. Page 2

Daxia, Franco-Belgian banking group, is still on the acquisition trail despite its decision not to bid for French bank CIC. Page 18

Crédit Lyonnais is to integrate its UK stockbroking business, based on Laing & Crickshank, into a Europe-wide structure. The shake-up will also split the management of equities and derivatives operations. Page 18

Zenith Electronics, last US colour TV maker, reported a \$156m fourth-quarter loss and outlined restructuring plans that would probably lead to "massive dilution" for shareholders. Page 13

US tobacco stocks dived again on Wall Street as hopes of a national tobacco settlement evaporated. At lunchtime, Philip Morris was down \$2 at \$38.10 and RJR Nabisco \$1.10 lower at \$30.40. Tobacco deal "as good as dead", Page 5

Labatt of Canada is raising its stake in Mexican fellow brewer Famsa Cerveza from 22 per cent to 30 per cent. Page 14

CompuLink warned that falling PC prices were eroding margins and would hit earnings. The computer retailer's shares were off 17 per cent at \$21.14 at lunch. Page 14

Duty Free Shoppers (Hong Kong) has axed 220 staff because sales at the privately-owned chain have plunged with the territory's tourism and retail slump. Page 16

South Korea's March trade surplus was \$3.7bn - its biggest ever - after imports fell 36 per cent and exports rose 7 per cent. Page 4; Kim Dae-Jung interview, Page 10

Oil and Natural Gas Corporation of India, state-owned upstream oil group, raised annual net profits by 19 per cent to Rs24.2bn (\$613m) despite lower oil output. Page 16

China Southern, Guangdong-based airline, booked an exceptional ¥143.84m (\$17.4m) gain from excess insurance compensation after a crash last year. Page 16

World Equity Markets
The index trends show a general decline in most major equity markets. www.ft.com

WORLD MARKETS

STOCK MARKET INDICES		GOLD	
New York Composite		New York: Cooten	\$288.1
Dow Jones Ind. Av.	8,825.46	(-28.55)	
NASDAQ Composite	2,830.00	(-2.57)	
Nikkei 225	16,527.00		
FTSE 100	2,830.00		
DAX	2,830.00		
IBEX 35	2,830.00		
Hang Seng	16,527.00		
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CZECH FINANCES CABINET MAY HAVE TO RESORT TO NEW BONDS AND LOANS AFTER THE DISCLOSURE OF EXTRA STATE BURDENS

Prague seeks cash after debt shock

By Joe Cook in Prague

The Czech finance minister, Ivan Filip, is to ask his cabinet colleagues to consider a mix of bonds and loans to help finance hitherto undisclosed public debts with a face value of Kč170bn (\$6bn) that were amassed under the last government, led by Václav Klaus.

News of the debt, which is equal to some 10 per cent of gross domestic product and which has never been ac-

counted for in the state budget, took analysts by surprise. "What this indicates is that Czech fiscal policy is a lot looser than was commonly imagined," said an economist with a US investment bank. "It also raises the question of transparency."

According to official statistics, the state budget had a surplus every year between 1993 and 1995 and deficits of less than one per cent of GDP in 1996 and 1997.

Mr Klaus, whose govern-

ment collapsed last autumn amid a party funding scandal, was once renowned for his professed belief in balanced budgets.

Of the Kč170bn debt, Mr Filip says that Kč107.5bn is irrecoverable and uncovered by provisions. The shortfall is equal to 6.4 per cent of GDP, or about half as much again as the Czech Republic's hitherto officially recognised public debt.

The bulk of the debt is carried by three state institu-

tions that were established at the beginning of economic reforms to ease the country's transition from communism to capitalism.

Konsolidacni Banka, a finance ministry bank set up to relieve the banking sector of communist-era loans, holds Kč49.2bn of receivables. Ceska Inkasni, which took poor quality assets from the state-owned CSOB Bank, holds Kč20.7bn. Ceska Financi, a central bank vehicle for taking bad loans

from troubled banks, is burdened with Kč12.1bn.

The remainder is attributable to the state-run Export Guarantee and Insurance company, the state's Czech Export Bank and a state guarantee scheme run by the central bank for "stabilising" the banking sector.

Mr Filip is proposing that the debts be gradually consolidated into a new entity over the next three years, and that the shortfalls be financed by bonds or loans.

"The plan is to create an efficient and clear administration and to prevent further hidden fiscal risks," he said.

As yet, there is no indication whether the proposed bonds or loans would be raised on the domestic or international capital markets, or both.

If the government opts for loans, it would incur additional annual debt servicing costs of up to Kč14bn, equal to 0.8 per cent of GDP, according to one economist.

Dutch cartels under thumb of the NMA

By Gordon Cramb in The Hague

Staff at the NMA, the new Dutch competition authority, were bleary but busy yesterday. Its doors had been open until midnight to receive the last in a stream of applications for exemption under sharply tightened cartel rules.

Companies had been warned that missing the deadline meant they had little chance of continuing any cosy relationship with others in their sector.

The fact that a central government agency was open in the evening - something unheard of in the nine-to-five world of the NMA - was a signal that the three-month-old NMA intended to do things differently.

But demand for that service, with couriers arriving every few minutes, indicated that many in Dutch business remained anxious to preserve their own trading arrangements as they were.

By Monday, officials had received 108 applications for cartel exemption. Yesterday they had lost count, although one said that figure had been exceeded "many times over".

Until this year, cartels were accepted unless expressly forbidden. That is now being brought into line with European Union practice. Price arrangements will be sanctioned only for sound reasons, such as when two companies combine in a costly product development project.

Still, there remain numerous sectors where prices are in theory free but those seeking to undercut the going rate are kept out of the door by other means.

For example, it may be possible to buy a residential property in Amsterdam without paying the standard 2 per cent commission to an estate agent who finds it, but the NVM association of property brokers protects its patch by denying non-members access to the newest

homes on its database.

Daily newspapers, which derive advertising revenue from NVM members, recently refused to accept an advertisement promoting the Woningkrant, a publication sold on news-stands. It lists properties on offer through rival intermediaries and by individuals seeking lower overheads in the sale of their homes.

The NMA is investigating some 90 complaints, largely of alleged abuse of a dominant market position. It also has the duty of examining proposed mergers and acquisitions below the annual turnover threshold of €2.5bn (\$2.7bn), at which point the EU steps in. Like the competition directorate in Brussels, its maximum sanction is a fine amounting to 10 per cent of a company's worldwide annual revenues.

The Dutch authority has the power to act on its own initiative, although in the early stages its 80 staff will be occupied mainly with incoming complaints and the flood of cartel exemption requests.

Karel Van Miert, EU competition commissioner, has commended The Hague for the resources it has belatedly committed to the issue. He is keen to devolve cases to national authorities where possible.

A.W. Kist, the NMA director-general, a lawyer who had previously advised the Dutch government on privatisations, is happy with his terms of reference. With a little irony, he said: "It is a good law because it has profited from the head start of having lagged behind." Fast mistakes by other countries had been made.

"I would hope that over five years we build the same reputation as the central bank as a supervisor - so that we only have to raise an eyebrow to put a stop to something," he added. If that becomes the case, not only his own staff may be having sleepless nights.

Deal with Turkish prisoners set to bring end to hostage crisis

By Kelly Coulter in Ankara

Turkish inmates linked to a far-left urban guerrilla group yesterday released 11 prison staff whom they had held hostage and were expected to end their protests after reaching an agreement with the authorities.

About 350 inmates had been holding more than 50 jail guards in 10 prisons in protest at the transfer of prisoners to different jails and at plans to replace open dormitories with individual cells.

Ferzan Citici, the Istanbul state prosecutor who mediated in the two-day crisis, said the 10 prisoners affected by the contested transfer would be allowed to move to prisons near their families.

There was no word of inju-

ries in the prisons, but the state-run Anatolian news agency said one guard, Selahattin Keskin, had been freed from Bursa jail in western Turkey after falling ill.

The guards were seized on Tuesday at prisons in Buca, Bergama, Istanbul, Ankara, Sakarya and Cankiri, by prisoners demanding a halt to transfers of inmates from Buca Prison.

Oltan Sungurlu, justice minister, said the decision to transfer the prisoners out of Buca would not be reversed. Earlier, he had ruled out armed intervention by security forces to free the guards.

The inmates involved in the hostage-taking are linked to the Revolutionary People's Liberation Party Front (DHKP-C). It is an urban guerrilla movement

which grew out of the Revolutionary Left (DEV-SOL) organisation that flourished in the 1970s.

The group has assassinated politicians, prosecutors, police and other members of the security forces, as well as top industrialists. It has also targeted Americans.

Turkish prisons have often been the scene of unrest organised by inmates who belong to various armed guerrilla movements. Contact among inmates is made easier by the fact that prisoners are often held in dormitory-type cells holding 10-60 people. Prison officials report that weapons, drugs and mobile phones are easily smuggled into prisons.

Claiming that the latest crisis showed a clear communication network among

inmates in different prisons, Mesut Yilmaz, the prime minister, said action must be taken to prevent armed groups flourishing while behind bars.

Inmates have staged frequent hunger strikes and other protests to protest against plans to introduce individual cells or to call attention to poor living conditions and brutality inside Turkish prisons, which currently hold an estimated 60,000 prisoners.

Last January, more than 100 prisoners, mostly belonging to extreme left or pro-Kurdish guerrilla groups, staged a 55-day hunger strike in several prisons in protest at conditions. In July 1996, 12 inmates died in a similar strike which lasted 68 days.



Istanbul police drag away students attempting to demonstrate in support of yesterday's prison revolt

AP

Brussels outlines rail freight competition targets

By Michael Smith in Brussels

The European Commission yesterday outlined targets for opening up rail freight networks to competition, as part of a drive to revitalise the rail sector and halt a fall in its share of the transport market.

The European Union executive wants a quarter of the freight market in each mem-

ber state to be available to operators other than the incumbent, usually a state-owned monopoly, within 10 years.

The liberalisation would be achieved in stages, starting with 5 per cent immediately. The targets are bound to cause controversy in countries including France, where state-run companies guard their

monopolies jealously.

In a report yesterday, the Commission argued radical change was needed for the rail sector to tackle a threat to its existence beyond the next century. Neil Kinnock, transport commissioner, said that on present trends, rail's future was bleak. Big changes were needed.

The Commission said that more than 500,000 railway

jobs had been axed over the past 15 years and many rail companies were saddled with debts which hindered them from making the investments they needed to expand.

In 1991, the EU approved legislation designed to improve the rail sector's fortunes by introducing competition and reducing railway companies' debt. The legisla-

tion aimed to ensure service operators were independent of infrastructure managers, to avoid potential conflicts of interest.

Yesterday's report said these policies had not been implemented properly and further measures were necessary.

The Commission would publish in May a package of measures clarifying the rules on access for

newcomers, which it said were too vague.

These would include guidelines on infrastructure charges and allocations, and tighter rules on rail network management.

In summer, the Commission intends to propose revised rules on railway financing, covering public services and state aid for rail and road transport.

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INTERNATIONAL COMMITTEE OF THE RED CROSS (ICRC)
LANDMINES MUST BE STOPPED

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ASIA-PACIFIC

ASEM SUMMIT ISSUE OF HOW TO RESTRUCTURE SHORT-TERM PRIVATE SECTOR DEBT REMAINS TO BE RESOLVED

Indonesia pressed on new IMF deal

By Peter Montagnon, Asia Editor, in London

Indonesia will come under intense pressure at the Asem (Asia-Europe) summit to complete a revised economic reform agreement with the International Monetary Fund before the heads of state conclude their two-day meeting in London on Saturday.

Asian officials said agreement with the IMF was more or less complete except for the issue of how to restructure the country's short-term private sector debt estimated at over \$80bn.

An IMF agreement before conclusion of Asem would provide an opportunity for the 24 other countries represented to endorse President Suharto's decision to accept the prescriptions of the



Habibie expects a float

Washington body. This would allow the meeting to close on a positive note, with a feeling that the economic crisis which has dogged Asia since last summer was back under control, they added.

Conversely, the failure of the Suharto regime to reach an agreement with the IMF team now in Jakarta could leave a sense of helplessness in dealing with the crisis, even though the leaders assembled in London have little direct say in the negotiations.

The European message on the IMF is likely to be unequivocal. "We have absolute faith in the IMF and the proposals they have been putting forward. We see them as absolutely essential," said Alistair Campbell, official spokesman of Tony Blair, UK prime minister.

Continental European officials say Indonesia, which is suffering from rampant inflation and a severe contraction of economic output after its currency plunged by around 70 per cent in recent

months, remains their greatest worry, and they are anxious to see it back on track with the IMF.

President Suharto is staying away from the London meeting, officially on grounds of ill health, but yesterday a confident B.J. Habibie, vice-president, told a gathering sponsored by Asia House business association that Indonesia was going to learn from its mistakes, although it would take two or three years to get the economy back on track.

Mr Habibie also backed further away from the controversial proposal of a currency board peg system for Indonesia, saying he expected the rupiah to float in relation to a trade-related basket of currencies.

The Asian crisis is likely to top the summit agenda with many Asian countries seeking more help from Europe which has been regarded as slow in coming forward. "It's important for us to get the recognition from the Europeans that they see it as their problem as well," said one official.

Japanese officials note their country has provided \$19bn to top up IMF peak, with considerable concessional finance for Indonesia as well and the US has provided \$8bn. Europe has provided only \$8.25bn, all to just one country, South Korea.

Opening the summit tomorrow, Mr Blair is expected to say that Europe is not a "fair weather friend" of Asia, but that it shares a vision of a closer relationship and commitment to collaborate.

Manila exchange dispute deepens

By Justin Marozzi in Manila

The stand-off between the Philippine Securities and Exchange Commission and the stock exchange over insider dealing investigations intensified yesterday with the exchange opposing any moves to amend its bylaws and the SEC threatening unilateral action.

The market watchdog threatened on Tuesday to revoke the exchange's licence unless it reformed its investigation of insider dealing by Tuesday.

The threat was not carried out and trading went on as normal this morning but, in a letter to the SEC, Jose Yulo, president of the Philippine Stock Exchange, said there was "no need to amend PSE by-laws". The removal of the president's authority to audit and investigate members - the heart of the tussle between the two organisations - was not necessary for the exchange to achieve self-regulatory status, he said.

Mr Yulo added: "To disengage the president in one of his main functions is... like saying a president is less independent, less fair and has less integrity than a lower ranking officer who reports to him."

Perfecto Yasay, SEC chairman, who is impatient with the slow pace of reform at the exchange, threatened to impose new rules that would "override the current system" this week if the PSE did not act on the issue. Mr Yasay said he was still considering the creation of a new house.

Mr Yasay is also keen to see the exchange become self-regulating to enable the release of a second tranche, worth \$75m, of a \$150m loan from the Manila-based Asian Development Bank for capital market development. An ADB official said yesterday this would not be disbursed until the exchange was a self-regulating organisation, although the bank was leaving the PSE and SEC to reach agreement on the issue themselves.

NEWS DIGEST

SOUTH KOREA TRADE

Record surplus in March as imports fall sharply

South Korea reported its largest-ever trade surplus in March at \$3.7bn because of a sharp 36 per cent fall in imports and a modest rise of 7 per cent in exports. Korea, which has normally suffered trade deficits, has recorded surpluses for five consecutive months, including a previous record of \$3.3bn in February. This reflected weak domestic demand caused by its financial crisis. A fall in the currency, the won, has also reduced imports.

Imports of consumer goods fell by 44 per cent, while capital goods declined by 38 per cent and raw materials by 37 per cent.

The weak currency has not benefited exports, which rose by only 4.3 per cent once shipments of gold collected from public to pay the nation's foreign debt were excluded.

The trade surplus in the first quarter of 1998 amounted to \$8.58bn, with the government estimating it will reach \$26bn for the full year. John Burton, Seoul correspondent, Page 10

THAI ECONOMY

Inflation rises to 9.5%

Thai inflation reached 9.5 per cent year-on-year in March as the devaluation of the country's currency began to take its toll on prices. Prices have increased 1.1 per cent since February. In its agreement with the International Monetary Fund, the Thai government has targeted annual inflation at no more than 11.6 per cent this year.

The announcement, together with Tuesday's figures showing that exports in January fell 7.9 per cent year-on-year, prompted the bank to weaken significantly for the first time in several weeks. Dealers said slowing exports would weaken capital inflows, while high inflation could boost an expected interest rate cut. The baht closed at \$29.10 to the US dollar, compared to \$28.80 on Tuesday.

The main reason for rising inflation are increases in food prices, which account for 35 per cent of the inflation index. They rose 11.6 per cent year-on-year and 1.6 per cent month-on-month in March. Rice accounted for the biggest increase in food prices, climbing 48.7 per cent year-on-year and 2 per cent month-on-month. Ted Bardecka, Bangkok

CAMBODIAN VIOLENCE

Prince's supporters in fighting

Street battles erupted in central Phnom Penh yesterday after supporters of deposed Cambodian co-premier Prince Norodom Ranariddh clashed with opponents. More than 100 people opposed to the prince marched through the city and threw stones at the prince's supporters near the city-centre hotel where he has been staying since he returned on Monday, witnesses said.

There followed some 15 minutes of clashes as the rival groups charged each other. The pro-Ranariddh group eventually took flight and dispersed, witnesses said. Scores of military police later arrived on the scene, some with batons and some with automatic rifles.

Prince Ranariddh, who was forced from power in July, was in the hotel all day meeting diplomats, top officials from his FUNCINPEC party and reporters.

The prince's return was under a Japanese-negotiated peace plan aimed at ending factional fighting and ensuring he could take part in a July election. Reuters, Phnom Penh

STIMULUS PACKAGE LDP CONSIDERS CHANGE TO FISCAL LAWS

Japan's ruling party may extend tax cuts

By Michio Nakamoto in Tokyo

Japan's ruling Liberal Democratic Party (LDP) is considering the possibility of extending income tax cuts beyond this year, in spite of an earlier insistence that income tax cuts would not be included in its new economic stimulus package.

The LDP, which rejected income tax cuts for its latest stimulus package unveiled last Friday, is studying the possibility of either extending the ¥2,000bn (\$15.3bn) temporary income tax cut or revising the fiscal reform law to allow the government to implement tax cuts on a much larger scale than now possible.

The turnaround by the ruling party, just days after party leaders clearly indicated there would be no further income tax cuts, highlights the split within the LDP and the inability of Ryutaro Hashimoto, the prime minister, to continue to justify his tight fiscal policy amid mounting evidence of a further

downturn in the economy. Mr Hashimoto and the LDP secretariat have been strictly opposed to further income tax cuts, which would undermine the fiscal reform law that calls for a strict schedule to reduce the government deficit.

They have been unable to propose tax cuts for fear of jeopardising the passage of the 1998 budget.

A reversal of their tight fiscal policy would also lead to calls from both the opposition and from within the LDP that they resign to take responsibility for economic mismanagement.

As a result, the latest economic stimulus package focuses on public spending measures, with only modest special policy tax cuts included.

However, the package has failed to support the market. The Nikkei average has continued to slump significantly below the 18,000 mark that LDP leaders had considered a crucial level. The yen has weakened further, prompting concerned remarks from

the ministry of finance. Further signs of economic weakness are expected this month with the release today of the Bank of Japan's quarterly survey of business sentiment.

Against this background, the Japanese government has faced persistent calls for tax cuts, not only from the US, Japanese business leaders and private economists, but also from within the LDP. The Japanese government is also concerned that it will face strong calls for further stimulus measures at the Asem (Asia-Europe) meeting in London beginning on Friday.

Most importantly, however, the LDP desperately needs to improve its image before the July national elections for the Upper House of the Diet.

While momentum is building up for further tax cuts, the danger is that the same political considerations that have led the LDP leadership's hands will once again prevent it from going far enough.

Jakarta to limit money growth

By Sander Thoenes in Jakarta

Indonesia plans sharply to limit money growth to keep its inflation rate below 47 per cent this year as part of an International Monetary Fund agreement, an Indonesian official said yesterday.

He said a set of revised budget targets had been agreed with IMF officials but was awaiting final approval by Stanley Fischer, IMF deputy director, who is due to arrive today to finalise negotiations on reforms.

President Suharto shocked markets in early January with a draft budget that was widely considered unrealistic, and ignored a 16 per cent limit on broad money growth in a second draft, agreed with the IMF.

The official said the latest draft assumed broad money would grow by no more than 12 per cent, to undo some of the easy credit in the first months of this year. This would help gross domestic product contract 5 per cent, as opposed to an earlier assumption of zero growth. The IMF agreed to the maintaining of food subsidies of Rp1,800bn (\$213m) and fuel subsidies of 7,300bn, even though the fall of the rupiah has boosted the rupiah cost of keeping prices low. This would leave a budget deficit of 3.2 per cent of GDP, compared with an earlier target of 1 per cent.

The draft budget would presume an oil price of \$16 a barrel. This compares with \$17 in the earlier draft but is still above current rates.

Earlier drafts were also overtaken by the collapse of the rupiah, and the official was not sure what the rate used in the new budget would be. The rupiah ended slightly higher at Rp6,550 to the dollar yesterday on optimism about an IMF agreement, compared with a low of Rp17,000 but still far from the Rp6,000 rate assumed in the earlier draft budget.

Delay in the IMF accord has held up numerous bilateral and multilateral loans, but Canada said yesterday it would provide US\$280m, mainly in export credit guarantees for farm products. The World Bank said on Tuesday it had agreed several loans to Indonesia.

Trade trumps human rights in west's dealings with China

James Kyngge and James Harding on a new emphasis on dialogue rather than confrontation

Nearly nine years after the Tiananmen Square massacre in Beijing, there are signs of a perceptible shift in the west's attitude toward China on the question of human rights.

Much of the opprobrium has evaporated. Governments in Europe are espousing a belief that engaging Beijing in "dialogue" on human rights issues stands a greater chance of influencing China than public criticism and confrontation, diplomats said.

The shift goes some way toward removing one of the chief obstacles China has encountered in its attempts

to raise its international profile. If Beijing can push the issue of its human rights to the sidelines of international relations, it may be able to project its voice more forcefully on a number of economic and political questions.

The visit of Zhu Rongji, China's new premier, to the UK and France this week and next is expected to exhibit something of a new official mood toward Beijing in Europe.

"We came to the realisation that our policy of confronting China on human rights was not necessarily the most effective method," said one European diplomat in Beijing. "Dialogue may actually achieve more meaningful progress within China."

The most unequivocal sign that Europe's stance has shifted came early this year

when the European Union decided for the first time not to table a resolution criticising China's human rights record before the United Nations Human Rights Commission.

Diplomats acknowledge that disunity among European allies in 1997, when France declined to support a resolution censuring China, had applied pressure behind the scenes this year. France was rewarded with \$1.8bn in contracts just months later. By contrast, those countries which tabled an independent resolution in 1997 - Denmark, the Netherlands, the UK and Ireland - experienced a cooling in relations.

To some, the decision this year not to table a resolution appeared short-sighted. "Trade trumped human rights. I think it was a shameful abdication of responsibility," said Louisa

Coan, China specialist with Amnesty International (USA).

But others notice signs of a spirit of openness in China which should be nurtured. "Bombast and sanction as a means of determining the course of China's internal affairs is simply a non-starter," said Robert Kapp, president of the US-China Business Council.

Mr Kapp and others said that China's promise this year to sign the Covenant on Civil and Political Rights at the United Nations, as well as other separate developments, was an indication that Beijing is coming to terms with a set of global norms and principles. Such commentators caution, however, that Beijing's promise will have to be followed by ratification before the covenant has any force. This could take several years.

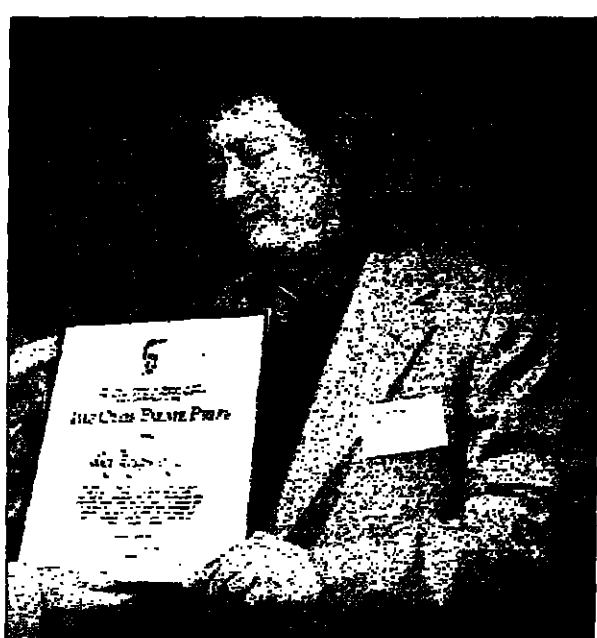
In the meantime, an apparent shift in China's policy on imprisoned dissidents has also ceded some diplomatic advantage to Beijing. Diplomats said that China seems to believe that by allowing imprisoned dissidents to go into exile overseas not only wins propaganda points with the US administration but can, in some cases, render the dissidents ineffective.

Wei Jingsheng, the father of China's modern democracy movement, was freed late last year on medical parole. Apart from a high-profile audience with President Bill Clinton, Mr Wei appears to have had little access to the world's leaders. Robin Cook, Britain's foreign secretary, declined to meet Mr Wei during a trip to London, and so did Mr Clinton. The US has traditionally been more vociferous than Europe on the question of

China's human rights, in spite of the Clinton administration's decision in 1994 to abandon a policy of linking the continuation of Most Favoured Nation (MFN) trading status to "overall, significant progress" in Chinese human rights practices.

But despite an annual vote by the US Congress since 1990 on whether to extend MFN, the favourable trading status has never been revoked. This year there is certain to be much vocal campaigning by various human rights, religious and other pressure groups before the congressional vote in June, but most commentators predict that MFN will again be awarded.

The lure of possible contracts to be announced during Mr Clinton's scheduled summit in late June (after the MFN vote) could also take the edge off human



Wei Jingsheng being escorted in Sweden. But he has had little access to national leaders other than in the US. Reuters

rights militancy in Congress, that Chinese lobbyists are playing an increasingly skillful game in Capitol Hill.

CONTRACTS & TENDERS

MINISTRY OF ECONOMY AND FINANCE

REPUBLIC OF CAMEROON

MISSION FOR THE REHABILITATION OF PUBLIC AND PARASTATAL ENTERPRISES

TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS

PRIVATIZATION OF CAMEROON SUGAR COMPANY, INC. (CAMSUCO)

INTERNATIONAL CALL FOR TENDERS

As part of its privatization programme, the Government of Cameroon is launching an international call for tenders for the privatization, through sale of assets or shares, of the Cameroon Sugar Company, Inc. (CAMSUCO).

CAMSUCO is a quasi-public company created in 1975. Its capital of FCFA 1 268 406 078 is held 98% by the State, the National Investment Society and other public bodies. Located 135km Northeast of Yaounde, CAMSUCO is a modern sugar complex with:

- A 18 000 hectare concession of which 12 000 hectares are developed for sugar cane production;
- A sugar processing plant with an integrated refinery of 80 000 tonnes/year capacity, expandable to 100 000 tonnes/year, and a sugar coking plant;
- Appropriate infrastructures providing workers with housing, education and health services.

The potential level of non-irrigated cane production is high. The labour force of the complex is endowed with proven skills. The sugar processing plant equipment (Fives Cail Babcock) is fully functional and well adapted. Nevertheless, significant maintenance will have to be undertaken for the plant to reach its previous output level.

During the last 22 years, CAMSUCO has been a strong performer, attaining output matching its capacity. Due to difficulties in recent years, it is now working at a low rate of utilisation in spite of domestic demand of 100 000 tonnes per year, which is not matched by domestic supply. The Company has significant potential reserves to increase its activity in all sectors.

This call for tenders is aimed at national and international investors, at operators with experience of running tropical plantations or active in the sugar sector. Agricultural lands will be rented through a long-term lease. In order to ensure the broadening of the share-holding, the purchaser will be ultimately required to set aside 10% of the new company's capital for the State and a further 25% for investors from Cameroon.

The tender documents including an information memorandum are available from the 7th of April 1998. Interested parties are invited to apply to one of the following addresses. They will be required to sign a confidentiality agreement and forward the sum of FCFA 500 000 (five hundred thousand CFA francs) or FF 5 000 (five thousand French francs).

TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS
SNI Building, 9th Floor, P.O. Box 1452,
Yaounde - CAMEROON
Tel: (237) 23 97 50 or (237) 23 51 06
Fax: (237) 23 51 06

SOCIÉTÉ FRANÇAISE DE REALISATION
D'ETUDES ET DE CONSEIL (SOFRECO)
82-88 bd Victor Hugo
92115 Chilly Mazarin - FRANCE
Tel: (33) 1 47 27 06 95
Fax: (33) 1 47 27 06 95 or (33) 1 47 37 95 20
E-mail: sofreco@compuserve.com

Offers must be submitted in sealed envelopes and received no later than 6th June 1998 at 5.00 pm local time, at the TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS in Yaounde.

CONTRACTS & TENDERS

REPUBLIC OF LEBANON

MINISTRY OF MUNICIPAL AND RURAL AFFAIRS
COUNCIL FOR DEVELOPMENT AND RECONSTRUCTION
SOLID WASTE / ENVIRONMENTAL MANAGEMENT PROJECT
INVITATION TO TENDER

Cases of Tripoli (Tripoli, El Mina, El Beldawi, El Bahsas and El Qalamoun Packages 1, 2, and 3: Supply of Collection and Cleaning Equipment

The Republic of Lebanon has received funding from the International Bank for Reconstruction and Development (IBRD) towards the cost of improvement of the solid waste management sector in Lebanon and it is intended that parts of the proceeds of this loan will be applied to eligible payments for the Supply of Collection and Cleaning Equipment project for the Cases of Tripoli.

The Republic of Lebanon, represented by the Ministry of Municipal and Rural Affairs and the Council for Development and Reconstruction (CDR), invites sealed bids from eligible contractors for the following:

- PACKAGE 1: Supply of 3 waste collection compactor trucks (capacity 5 m³) and 6 waste collection compactor trucks (capacity 10 m³).
- PACKAGE 2: Supply of 350 waste galvanized containers (volume 500 L) and 700 waste galvanized containers (volume 1000 or 1100 L).
- PACKAGE 3: Supply of street sweeping mobile equipment, namely 7 pick-up vehicles, 1 utility truck, 1 mechanical street washing / watering vehicle, 1 mechanical street sweeper, 1 wheel loader and 1 water tank truck.

This project will be administered by CDR based upon the World Bank's guidelines and the packages will be considered separately and distinctly. Contractors can acquire the bidding documents and bid for one or more of the above-mentioned three packages.

Contractors who have already undertaken similar projects are invited to apply for one or more of the above-mentioned packages and will be subject to post-qualification according to the criteria stated in the bidding documents. The bidding documents will be available for collection at CDR offices against the sum of US\$ 200 (two hundred) for each package in the form of a banker's certified check in the name of the Council for Development and Reconstruction as of Thursday 14th of April 1998 and are to be returned before twelve o'clock noon (Beirut local time) on Thursday 14th of May 1998 at the following address:

The Council for Development and Reconstruction - Talet el Serrail - Beirut - Lebanon.
The bid opening will take place at the CDR on Thursday 14th of May 1998 at twelve o'clock noon (Beirut local time).

Further information may be obtained from: The Council for Development and Reconstruction - Talet el Serrail - Beirut, Lebanon - Phone: 961-1-981 431/2 - Facsimile: 961-1-647 947

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CIGARETTE MAKERS ORIGINAL PROPOSALS OVERTAKEN BY BILL WHICH COULD COST INDUSTRY MORE THAN \$600BN OVER 25 YEARS

Tobacco settlement 'as good as dead'



John McCain, chairman of commerce committee, put forward proposals granting little legal protection for tobacco industry AP

By Richard Tomkins
in New York

The US national tobacco settlement is as good as dead. That is Wall Street's verdict following this week's developments in Washington.

Yesterday, the Senate commerce committee looked set to vote through draft legislation which, if approved by Congress, would hit the tobacco industry with taxes and penalties of more than \$600bn over 25 years, partly to settle existing lawsuits.

The bill would give cigarette makers almost none of the protection against big civil lawsuits they had sought, leaving them exposed to multi-billion dollar awards for damages.

"The bill is a disaster for the industry," David Adelman, an analyst at Morgan Stanley Dean Witter said. "It would put the manufacturers under incredible financial stress, yet even this proposal is being criticised by the public health community. I think the public health segment will truly not be satisfied until the manufacturers are bankrupt, and as a result, you can't get a reasonable settlement."

Gary Black, a tobacco analyst at Sanford C. Bernstein, said in a note to clients on Tuesday that "unless something magical" happened in the next 48 hours, the settlement was "now officially dead". Most investors could have lived with the financial aspects of the deal if liability protections had come through, Mr Black said.

The bill is a disaster for the industry. The public health segment will not be truly satisfied until the manufacturers are bankrupt, and as a result, you can't get a reasonable settlement'

"However, for \$637bn, which we compute as the all-in cost of this deal, the industry would get essentially no liability protections other than settlement of existing Medicaid and addiction class actions."

Last year, the tobacco industry struck a deal with a group of state attorneys general under which the industry agreed to pay \$368.5bn over 25 years to settle legal claims. The money would

have been raised through a cigarette price increase of 62 cents a pack, excluding further penalties if under-age smoking failed to decline.

The industry also agreed to sever restrictions on the advertising and marketing of its products. But in return, it was to get immunity from big class action lawsuits and punitive damages awards.

removing a threat that has clouded its future for decades. Congress, miffed at being left out of the negotiations, took a tough line on the deal from the start, and hardened its resolve with the publication of damning documents about the industry's marketing practices.

But even as congressmen competed with one another to propose ever-tougher legislation, the industry hoped something could be salvaged

from the deal if it contained the all-important legal protections it sought.

The industry's bargaining chip was that, without protections, it would not agree to give up its rights to advertise and market its products.

On Monday, however, John McCain, chair of the Senate commerce committee, published legislative proposals that would raise the price of cigarettes by \$1.10 a pack over five years while granting almost no legal protections. The following day the Senate as a whole overwhelmingly approved a non-binding resolution denying the tobacco industry legal relief in any settlement.

Legislators and the tobacco industry have been engaged in brinkmanship since the negotiations began, and it is still possible that a compromise will emerge. But Wall Street analysts think the tobacco industry is about to give up on the deal.

If that happens, Congress will be left with the option of doing nothing at all, or more likely, imposing narrower legislation on the tobacco industry that would amount to a big tax increase and regulation by the Food and Drug Administration.

NEWS DIGEST

US MANUFACTURING

Growth remains healthy despite Asia crisis

Growth in the US manufacturing sector expanded sharply in March, well ahead of analysts' expectations and without showing signs of rekindling inflation.

The National Association of Purchasing Management said yesterday that its monthly index of business activity surged to 54.8 last month from 53.3 in February. Economists had expected the trade group's figure to be unchanged or slightly lower, reflecting a slowing of the economy because of the Asian crisis.

But there were no immediate signs that the crisis was hitting manufacturing or construction, either, where the Commerce Department reported yesterday that spending rose in February for the third consecutive month, with increases in housing and government construction offsetting a decline in commercial projects.

The 0.3 per cent increase, to a seasonally adjusted annual rate of \$622bn, followed stronger gains of 0.7 per cent in January and 0.6 per cent in December. AP, New York

BRAZIL SHORT-TERM INFLOWS

More limits considered

Brazil may impose further restrictions to limit short-term capital inflows, Pedro Malan, the finance minister, hinted yesterday.

The country, which last year was suffering heavy outflows of capital in the midst of the Asian crisis, has in the last two months faced a flood of inflows. This led the government last week to tighten controls on money entering the country.

Speaking to a London conference organised by the FT on power privatisation in Brazil, Mr Malan said Brazil's foreign currency reserves have risen to a record \$65bn - on the back of heavy inflows during March.

He said the government had told the International Monetary Fund: "We reserve the right to impose or not to impose controls on short-term capital inflows as necessary."

Controls would continue to be "market friendly and not restrictive". Foreign Staff, London

GORE-CHERNOMYRDIN COMMISSION

Ties with Russia to continue

Russia's ambassador to the US said yesterday that the Gore-Chernomyrdin commission, which has pushed forward the US-Russian economic relationship, will continue its work despite the removal of Victor Chernomyrdin, the Russian prime minister.

"The next meeting is in Moscow at the end of the summer," said Yuri Vorontsov, adding that the Yeltsin administration "highly valued" the commission's achievements and wanted to keep it alive.

The commission has promoted US-Russian economic ties in areas ranging from aerospace to oil. The personal relationship between Mr Chernomyrdin and Al Gore, US vice-president, has been a key factor in its work. But Mr Vorontsov and other Russian speakers at a conference of the US-Russia Business Council insisted that the surprise dismissal of the Russian cabinet did not signal a change of policy. "This is not a change of flight plan, but a change of crew in the cockpit," said the ambassador, Bruce Clark, Washington

QUEBEC

Budget hints at tax relief

Quebec is poised to bring in a balanced budget by the end of fiscal 2000, and is hinting at tax relief in advance of an election anticipated this autumn.

The province is forecasting a deficit of C\$1.1bn (US\$780m) for 1998-99, just 0.6 per cent of GDP. While there are no short-term tax reductions, Bernard Landry, finance minister, said: "Quebec is already overtaxed and we must reverse this situation as quickly as possible."

The separatist Parti Quebecois government has lagged behind Ottawa and the other provinces in putting its fiscal house in order, but analysts said the conservative forecasts for the budget should allow the province to meet its deficit targets easily. Edward Allen, Toronto

INTERNAL REVENUE SERVICE

Sweeping reforms approved

The Senate Finance Committee has unanimously approved sweeping legislation to overhaul the troubled Internal Revenue Service.

In a vote late on Tuesday, the committee endorsed a bill that would provide new taxpayer rights and institute a private sector led management committee to oversee the agency's operations. "This is a major step forward for the American taxpayer," said William Roth, committee chair. Mark Suzman, Washington

Vibrant California shrugs off triple threat to economy

By Christopher Parkes
in Los Angeles

The combined forces of the Asian crisis, renewed industrial restructuring and the worst winter weather on record have had no discernible impact on California's economic resurgence.

Growth in employment and personal incomes continues apace and consumer confidence is at its highest for seven years, according to economists at the University of California, Los Angeles.

Optimism over the Asian impact is underscored by an analysis from the Federal Reserve Bank of San Francisco, which says vital exports of high technology, business services and aircraft from western states have been barely touched by events.

The worst-affected sectors, farm commodities and processed food, account for only 15 per cent of exports to Asia and less than 1 per cent of regional gross domestic product, the bank says.

The net reduction in the area's growth might be less than some economists had calculated, and closer to the national impact, expected to fall between 0.5 per cent and 1 per cent.

National economic prospects are clouded by a lack of skilled labour and the possibility of wage inflation, but the UCLA report says California's prosperity is attractive

ing a strong flow of newcomers to bolster the rate of population increase to 1.7 per cent a year by 2000.

But even as net immigration climbs to 225,000 a year, unemployment will fall steadily from 5.8 per cent now, to match the expected national rate of 5.3 per cent next year, reaching 5.1 per cent in 2000. Jobs are currently being created at the highest rate in 14 years.

"Notable" damage caused by El Niño-related storms is mild compared with previous natural disasters. The negative impact caused by business developments such as the new wave of consolidation in financial services and job cuts in aerospace is also modest when compared with past experiences.

Running counter to the national trend, California is expected to continue to gain manufacturing jobs, especially in electronics, textiles and clothing.

The only significant negative elements featured in the report are rising pressure on housing resources and tightening labour markets. San Diego and Oakland have recently joined Silicon Valley, San Francisco and Orange County in the south where unemployment is 4 per cent or less.

Silicon Valley's Santa Clara County recently supplanted Honolulu as the country's most expensive residential area.

Bolivia to cut compensation to coca growers

By Sally Bowen in La Paz

The Bolivian government yesterday began to wind down compensation paid to individual growers of coca leaf - the raw material for cocaine - for uprooting illicit crops and replanting with legal crops. By October, individual coca growers will receive no compensation at all.

To soften the blow, communities will be compensated instead, but on a diminishing scale. President Hugo Banzer's government, which assumed office last August, aims to eliminate by 2002 all 38,000 hectares of illicit coca, leaving only areas planted prior to 1988 for legal traditional and medicinal uses.

There has been muted international applause for the five-year programme, dubbed "For Dignity", costing \$952m. Almost three-quarters of the 1998-2002 total sought will go to alternative development.

Over the past decade, Bolivia's attempts to reduce the area under coca cultivation have had a patchy record. While vast areas of coca have been dug up, growers have collected their compensation and started again elsewhere. However, Rene Bastiaans, head of the UN Drugs Control Programme (UNDCP) office in La Paz, is optimistic about the new initiative. "For the

first time ever, a Bolivian government has a clear plan at the start of its mandate and the intention to apply the law," he says. "If they can show results, they will get funding."

Despite the government's efforts to fulfil US pressure over coca reduction, US-funded assistance for fighting drugs in Bolivia is being cut from \$48m last year to as little as \$12m for 1998. This reduction has ranked Bolivia, which is also smarting from the US Congress allocation of \$70m to assist Colombia, which lost its "certification" (official US approval of its counter-narcotics efforts) two years ago.

Bolivia cites its achievements in meeting US targets for coca reduction. Its 1997 target was met with 7,000 hectares of coca plantations ripped up. The area under illegal coca was reduced by a net 7 per cent, according to US State Department figures.

"The US position clearly lacks logic," says interior minister Guido Nayar. "We want the most powerful nation in the world to support us and demonstrate coherence in its policies." But whatever the amount of counter-narcotics assistance, he says, Bolivia will continue with its "national effort" and actively seek alternative sources of financing, notably from the European Union.

US banks suffer heavy defeat in fight against growth of credit unions

Richard Wolffe and John Authers
report the bank lobby has killed a bid to end financial services industry regulations

US banks suffered an overwhelming defeat in their fight against the growth of credit unions yesterday, just hours after scuppering wide-ranging reforms of the financial services industry.

Congressmen voted by a large majority to overturn a recent Supreme Court decision to limit the right of credit unions to seek members outside their traditional base.

Credit unions were originally designed to encourage savings among co-workers, but have grown quickly since the early 1980s and now represent more than \$316bn of assets from 70m members.

The US bank industry opposes the push for more members and says credit unions are becoming tax-subsidised banks.

Although banking lobbyists have lost that fight, they were celebrating the defeat late on Tuesday of the latest effort to abolish the Depression-era laws which regulate the US financial services industry. It was the 11th defeat of a banking reform bill since 1979.

After just two hours of

debate, Republican leaders withdrew their bill to break down the divisions separating banks, insurers and brokers, citing the opposition from bankers.

Gerald Solomon, chairman of the House rules committee, said the industry had "waged a campaign never seen in my life" to defeat the bill.

Insurers suggested that there was now a strong chance that events in the marketplace would force the hands of legislators, in much the same way that moves by banks into the securities field forced earlier revisions of the traditional divisions under the Glass-Steagall act.

Sean Mooney, chief economist at the New York-based Insurance Information Institute, said that large insurers, including State Farm, had already taken advantage of loopholes in the law which allowed them to set up

thrifts, rather than commercial banks. These allow them to offer deposit-based savings accounts.

He said: "I think what you have now is the possibility that the markets will almost go ahead of the legislation."

In the 1980s the insurance industry had drawn a line in the sand and banks were never going to be in our business. But there are too many participants in the financial services field now to approach the marketplace with that frame of mind. People are going to figure out ways to get into banking."

Merrill Lynch, one of the largest US investment banks, which has forcefully advocated change, made it clear that it still expected a

'I think what you have now is the possibility that the markets will almost go ahead of the legislation'

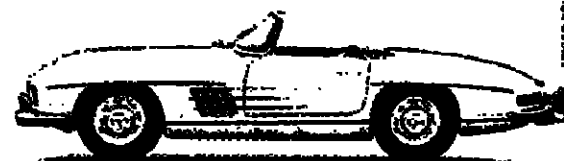
reform to pass by the end of this session.

It said: "This Congress has made more progress on financial services reform than ever before, and we view last evening's development as a temporary delay."

In Congress, the Republicans faced mounting obstacles, including defections from their own party as well as Democrat opposition. The government has threatened to veto the bill in its current form, if congressmen voted it through.

John Boehner, one of the Republican leaders in the House, suggested the bill could return after the Easter recess. However, many banking lobbyists expect any future attempts to revive the bill to be postponed until next year.

The focus of financial reform will now turn back to regulators such as the Federal Reserve and the Comptroller of the Currency, which have done much to blur the lines between banks, insurers and brokers



Mercedes 300 SL Roadster



Aston Martin DB2 Drophead



MG A



Jaguar XK120 Roadster



Alfa Romeo 6C 2500



Triumph TR3A



Austin-Healey 3000

You know the difference between MG A and Austin-Healey, but what about Blue Chips and Red Chips?

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INTERNATIONAL

S Africa 'plot' more farce than thriller

By Victor Mallet in Pretoria

Was there a leftwing plot to overthrow the South African government? Or was there a plot by rightwing whites to destabilise the government by concocting an intelligence report suggesting an imminent leftwing coup?

Having dismissed the first suggestion as fanciful, President Nelson Mandela and his four-year-old government are now taking the second possibility - a rightwing conspiracy - much more seriously.

Yesterday Mr Mandela was presented with the findings of a hastily convened inquiry into the intelligence report which alleged a coup plot. He is expected to disclose the inquiry's recommendations and take action on them in coming days.

If heads are to roll, the most likely target is George Meiring, head of the South African National Defence Force who passed on the allegations of a leftwing plot to Mr Mandela in February.

Pakamile Mankahlana, Mr Mandela's spokesman, yesterday described as "totally flawed" the way the report had been compiled. "It is impossible to take the so-called Meiring report seriously," he said.

Government officials say it was obvious from an early stage that the leftwing plot theory was implausible, and they attribute the allegations to disaffected whites who regret the end of white minority rule. Among those said to be implicated in the report on a supposed left-wing plot are former ANC guerrillas, including Siphiwe Nyanda, the SANDF chief of staff who is likely to succeed Gen Meiring, and Winnie Madikizela-Mandela, the ex-wife of the president.

Mr Mandela insisted that the inquiry should investigate not the dubious contents of the report, but how and why it was compiled. But several questions remain unanswered. Why did Mr Mandela sit on the

report between February 5 and March 28, and then suddenly call for an inquiry of three senior judges to report on the matter in three days? The government's explanation for this is that Mr Mandela had to act because the contents of the intelligence report were leaked to the press.

And what was the role of Robert McBride, an ANC member who was quoted under the previous regime for a bomb attack in Durban but later reprieved and became head of the foreign ministry's Asia desk?

Mr McBride was one of those named in the intelligence report handed to Mandela. The foreign ministry says he was not on government business when he was arrested in Mozambique allegedly for gun-running.

Only the South African and Mozambican authorities are likely to be able to cast light on the mysteries of Mr McBride and the alleged left-wing plot.



The anguished brother and sister of bomber Mohammed al-Sharif, inset, Israel denied involvement in shooting and blowing up the Hamas militant

Car blast man 'was Hamas bomb maker'

By Avi Machlis in Jerusalem

Hamas, the Islamic Resistance Movement, yesterday accused Israel of killing Mohammed al-Sharif, a suspected Hamas bomb maker, the man found dead after a car explosion earlier this week in Palestinian-ruled Ramallah. The group

threatened revenge, although Israel denied any involvement. Initially it was thought a bomber had been killed while preparing an attack. But Palestinian authorities said Mr Sharif was shot dead and then placed in the car, which was blown up by remote control.

Hamas launched an intensive bombing campaign, killing dozens of Israelis, after its leading bomb maker, Yahya Ayash, was assassinated by a booby-trapped cellular telephone in Gaza in 1996. Israel has never accepted responsibility. Since then, Israel has hunted Mr Sharif.

Egypt cracks down on press

By Mark Hubbard in Cairo

Egyptian authorities banned distribution of 36 newspapers and magazines printed in tax-free industrial zones yesterday in the latest action against the country's increasingly outspoken independent media.

A wide range of English and Arabic language newspapers will be affected by the ban issued on Tuesday by the General Authority for Investment (Gafi), which controls the tax-free zones. Newspapers published in the free zones are subject to censorship both before and after printing. Only on receipt of written clearance and payment of customs duties may each issue be distributed outside the free zone.

Journalists regard the latest action as an attempt by political figures opposed to economic liberalisation to undermine the media in advance of any liberalisation of Egypt's political system.

"It's the function of the media that they don't like. If we move properly into the privatisation process, the entire power structure will change in Egypt," said Hassan Qassem, publisher of the Cairo Times, which is printed in the tax-free zone. "They want to get us now, because within a year they won't be able to."

Doubts have been raised over whether the Gafi has authority to ban distribution of publications. A government official confirmed yesterday "there is nothing in the [free zones] legislation affecting the press."

One official said the action was taken on orders of the prime minister, Kamel el-Genzouri, who had become "thin skinned" in the face of criticism of government policy. "This is an example of the [reformist] pendulum hitting the other wall... it's one step back, but at some point - not next week, perhaps next year - there will be two steps forward."

Plea on human rights in Algeria

By Ronik Khafif in London

Human rights organisations are urging western governments to push for the appointment of a United Nations rapporteur on Algeria at the UN Human Rights Commission.

Algerian activists yesterday joined in a rally organised by Amnesty International at the British parliament. Salim Ghannouchi, editor of Algerian weekly La Nation, said she did not expect the west to solve Algeria's problems but at least to maintain pressure on human rights.

Human rights groups have for months been calling for independent investigations into the killings in Algeria. But Algiers rejects such demands and no western government appears ready to go as far as pushing for a rapporteur at the UN Human Rights Commission's meetings ending on April 23. The rapporteur would regularly report on abuses.

Human rights groups and western governments are now hoping that the UN Commission would at least lead to visits by special UN rapporteurs on torture and extra-judicial killings. The US is considering sponsoring a resolution to prod Algeria to allow these visits.

Algeria several years ago had accepted the principle of a visit by the two special rapporteurs but it recently rebuffed US and European Union requests for immediate access.

The Algerian government says the problem is terrorism by Islamist extremists, not human rights. Ahmed Benaymin, Algeria's ambassador in London, said his government would not bow to pressure and rejected politicisation of the human rights issue. "We resent that due consideration is not given to the democratisation of the country," he said, adding Algeria had submitted a human rights report to a UN committee.

World Bank's loans to prop up Asia leave little for the poor

Bailing out economies in crisis has weakened the bank and robbed it of funding for debt relief and soft loans, and for emergencies, writes Robert Chote

The World Bank has warned its shareholders that the unprecedented loan packages it has agreed for crisis-hit countries in Asia threaten to limit its ability to help poor countries and deal with emergencies.

This prospect is likely to create friction at the World Bank's spring meetings this month, with industrial countries pressing middle income nations to pay more to borrow from the bank. They in turn will argue that the industrial countries are trying to avoid paying for their own pet projects.

Help for Asia and higher lending to eastern Europe mean that the bank expects to disburse loans worth a net \$11bn this year, far in excess

of the \$2bn pencilled in just four months ago. Disbursements next fiscal year are expected to hit \$14bn.

James Wolfensohn, the World Bank president, will tell finance and development ministers this month that these disbursements - while necessary - are exacerbating the long-term weakness of Bank income.

Disbursements this year and next are forecast to be \$18bn higher than the bank expected last year. Under current rules, the bank targets a loans-to-reserves ratio of 13-15 per cent and holds accumulated loan loss provisions equal to 3 per cent of outstanding loans. Maintaining this would mean provisioning expenses of \$300m

\$400m this year and next.

This would punch a big hole in the bank's net income, which it has used in recent years to pay for debt relief and soft loans for poor countries and to finance emergency projects in Gaza.

Last year the bank earned \$7.2bn in interest on its loan portfolio and \$834m from investments. After interest payments on its borrowing, administrative expenses and contributions to special programmes, this left net income of just under \$1.3bn.

But the bank's net income is now forecast to fall below \$900m this year and lower still in fiscal year 1999. The precise level will be unclear until the board decides exactly how much to put in reserves. The Asian crisis will make the bank's portfolio appear more risky, but there is an offsetting chance that some countries will follow Syria's example and

start clearing their arrears.

In the short-term, this means that net income is likely to fall short of the demands on it. But the income gap is not simply a problem for this and the forthcoming fiscal year.

At last year's spring meeting, Mr Wolfensohn told finance and development ministers that the bank's income was set to halve between fiscal year 1996 and fiscal year 2005. By fiscal year 1999 income would be too low to inflation-proof its \$25bn capital base.

Income is falling in part because relatively lucrative fixed rate loans are expiring and because lending on the bank's standard terms is no longer profitable at the margin. The bank runs in the black only because its richer shareholders do not demand a dividend on their capital.

The bank's executive directors are now discussing ways to boost its income. One suggestion, favoured by countries such as China and Korea, would be for shareholders to pay in more capital. This is most unlikely.

Another possibility would be to reduce administrative costs, but savings here are already being ploughed back into the bank's frontline operations under a current internal reorganisation. There also seems little scope to reduce by much the scale of the bank's operations.

Attention is more likely to focus first on the bank's reserves policy, where money could be saved by assessing the riskiness of the bank's loan portfolio in a more sophisticated way.

Directors are also discussing ways to raise more revenue. Officials believe that taking more risks with the investment portfolio could

raise \$150m a year. Charging a fee for programme preparation would also raise upwards of \$140m a year.

The most controversial proposals involve increasing the cost of loans. Removing the 25 basis point interest rate waiver offered to borrowers that service debts on time could raise \$260m a year in the short term.

But the long-term money spinner would be to raise the cost of new loans by 75 basis points - reducing their price advantage over private sector loans by a quarter. This would raise only \$70m in fiscal year 1999 but \$550m by fiscal year 2007.

These options should be welcomed by poor and industrial countries, but not the bank's core middle-income clientele. This poses a political problem that militates against quick agreement, but Mr Wolfensohn knows time is running out.

WORLD TRADE

MAD COW DISEASE COMMISSION SHELVES BAN ON CATTLE PARTS

Europe's BSE muddle averts trade war but fails to deal with threat to health

By Michael Smith in Brussels

Rarely has the European Union made such a mess of law-making.

On Tuesday evening it was six hours away from implementing legislation which, if strictly applied, would have halted billions of dollars of trade in life-saving medicines and other industrial products, and caused severe friction with the US.

The 15 EU nations had known for months that the proposed law banning potentially infectious cattle parts would have undesired and unintended consequences, but deep divisions prevented them from changing or delaying the ban.

A last-ditch deal was finally reached on Tuesday evening for a postponement from April 1 to next January.

But the European Commission, the EU executive, which has pushed for a ban as part of its fight against BSE, or "mad cow" disease, is wondering how it can meet member country demands that it change the proposed law to their satisfaction, even with nine months on its hands.

"They are keeping from

me the secret of how we can find agreement," said a highly irritated Franz Fischer, agriculture commissioner.

The delay will also heighten fears among consumers about the safety of eating meat, particularly beef, if slaughterhouses are not required to remove the brain, spinal cord and other parts, including brains and spinal columns, which the Commission wanted banned. BSE has been linked to GJD, a fatal disease affecting people.

Meanwhile, Commission and government officials will be analysing how attempts to protect consumers have gone so badly wrong, and how they can avoid such public division and prevarication in the future.

The Commission puts the blame firmly at the door of national governments, complaining yesterday that they would need to be more "constructive and co-operative" if a solution was to be found. However, some problems are its own creation.

It was pushed into an ultra-cautious stance on BSE last year when the European parliament

threatened to sack it.

But Commissioners knew they had a struggle on their hands when they decided last July to go ahead with ban on "specified risk materials" in cattle, sheep and goats against opposition from seven of the 15 EU countries.

It could have ridden the opposition with the right legislation. But the proposed law was deeply flawed, not

remove the specified risk material minutely present in billions of dollars of exports to the EU every year. It threatened a trade war.

US officials - and indeed their counterparts from EU countries - became increasingly frustrated with the difficulties in getting information about the ban.

Several commissioners and their departments had responsibilities for different

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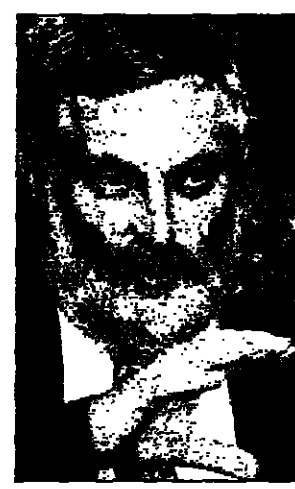
nations for a risk material ban in the short-term. Nor is there likely to be one.

After failing to find a formula for the ban's first planned implementation on January 1, the Commission in March proposed a two-tier system which would allow countries to apply for ban exemptions if they could demonstrate they were free of BSE.

This enraged countries like the UK, France and Ireland which had already put bans in place. Countries like Germany which claim to be BSE-free were worried they could not prove it.

The result was a sclerosis in the decision-making system. Last week, a frustrated Commission said it wanted to withdraw the ban altogether so it could consult parliament and member states for a new proposal based on the latest scientific evidence.

Yesterday, the Commission made clear that this option - rather than a revision of the existing proposal - remained its favoured approach. That means there is unlikely to be a ban in place next January, since an agreement between member countries and parliament



Franz Fischer, irritated

will take up to two years to negotiate.

Should consumers be worried? The latest advice from EU scientists is that the list of specified risk materials should, if anything, be getting longer. In their last communication to the Commission, they appeared to give partial support to the UK's recent decision to ban beef-on-the-bone.

Most continental European beef eaters will thus be able to carry on chopping T-bone steaks to their heart's delight. Governments appear to be taking the view that the scientists are being ultra-cautious. But if the BSE epidemic spreads to humans and specified risk materials prove to be the carrier, EU governments will have a hard time explaining the events of the last nine months to their electorates.

Chile plans \$2bn weapons modernisation

By Imogen Mark in Santiago

The Chilean armed forces are going ahead with an ambitious programme of arms procurement to re-equip and modernise their arsenals.

The army is expected to announce a big new purchase within the next few days and plans to buy and modernise 100 AMX-30B2 main battle tanks from the French army, at an estimated cost of \$100m. These are in addition to the 200 Leopard tanks they bought from Germany last year, for about \$300m.

The air force has finished its technical analysis of four competing models of combat aircraft which it is considering. But General Fernando Rojas, the air force commander, said last week that he would not be drawing up a shortlist of two finalists; as had been expected.

Instead they are asking all four contenders - the Saab-3700, the Gripen JAS-39, the Mirage 2000-5, the F-16 C/D model from Lockheed Martin of the US, and the F-18 from McDonnell Douglas - to come up with proposals on finance.

So far the Chilean government has not asked for offset deals in investments or benefits. However, this is expected to be raised in the coming round of negotiations.

Saab, which is part of Sweden's Wallenberg group, is the only manufacturer to have offered offset investments, which it says would create between 5,000 and 10,000 jobs in Chile.

The initial order will be for 12 to 16 aircraft, worth \$600m. But the air force has said it will gradually replace its combat fleet with a total of 60 aircraft exclusively with whichever manufacturer it chooses, so the final order would be about \$1.8bn.

The Chilean navy opted last year to buy two Scorpene submarines, for \$250m each, from a French-Spanish consortium.

There was a strong lobby from the German rival, the

209, and two other contenders, the British Upholder and the Swedish Gotland class submarines.

The Scorpene was the most modern and one of the most expensive options but had the added benefit of a nuclear capability. The submarine, however, will be fitted with a conventional German-made engine. The submarines will replace two older UK Oberon class machines.

The Chilean armed forces have the unique advantage in the region that they have a guaranteed arms procurement budget from the sales of Codelco, the state copper company.

Codelco is obliged to hand over 10 per cent of its annual sales revenue, which is worth about \$300m a year for the military budget. Before leaving power in 1990 the military also imposed a "donor" on the defence budget, which cannot be cut by Congress or by the executive.

Nevertheless, the Brazilian air force is also looking to buy 100 combat aircraft. A delegation visited FIDAE, the Santiago air fair last week, where the four contenders for the Chilean contract were all showing their aircraft.

Australia has decided not to buy four large second-hand destroyers from the US Navy. Australian Defence Department sources said yesterday, Reuters reports from Canberra.

Media reports last month said the navy was considering buying four 9,600-tonne Kidd Class ships, to replace three 4,600-tonne Adams Class destroyers due for retirement.

The US ships were on offer for \$30m (US\$19.8m) each, compared with a \$41m price tag for new destroyers.

A spokesman for Ian McLachlan, the defence minister, said the plan was no longer being considered. "The navy may have had some thoughts about it, but it hasn't gone any further," he said.

US still pushing to bring down trade barriers

By Nancy Dunne in Washington

The US last year made progress against one Japanese trade barrier - keeping out racehorses.

The Japan Racing Association limits participation of foreign horses, but agreed to open its gates to foreign racehorses in nine events and will increase the number to 11 in 1999.

However, little else has changed in the bilateral trade relationship, except that the US goods deficit with Japan has risen from \$47.7bn to \$55.7bn.

The 1997 report on foreign trade barriers, released this week by the US Trade Representative, shows that "the administration continues to

US trade balance

Top 10 countries, ranked by US exports

	1996	1997	Chg
Canada	(2,682)	(7,229)	5,548
Germany	(1,332)	(14,494)	13,162
Japan	(47,409)	(68,897)	(21,488)
UK	2,254	3,749	1,495
South Korea	3,915	1,525	(2,390)
France	(15,499)	(16,670)	(1,171)
Italy	4,997	12,849	7,852
Taiwan	(11,488)	(12,238)	(750)
Netherlands	4,997	12,849	7,852
Singapore	(1,685)	(2,345)	660
Spain	(4,202)	(4,743)	(541)
World	(18,408)	(32,213)	13,805

Source: USITC

feared and resented document following a 1988 law stating the Trade Representative must make its findings the basis for so-called "Super 301" complaints.

Under "Super 301", those countries with egregious trade barriers were told to improve market access or face sanctions.

With the advent of the World Trade Organisation's dispute settlement system, the US has virtually abandoned bilateral trade ratcheting and now takes most of its complaints to Geneva.

But the National Trade Estimates report remains as "a broad policy document highlighting US concerns."

Jay Ziegler, spokesman for the Trade Representative,

says. As such, its message to Japan has evolved considerably since last year, when the report placed elimination of trade barriers "at the centre of the US-Japan economic relationship."

This year, some 40 pages of individual industry complaints range from dietary supplements to worries over Japanese car dealers unenthusiastic about trying to sell American vehicles.

On the plus side, the trade office has concluded deals to reduce or eliminate Japanese barriers affecting wood products, sound recordings, tomatoes, telecommunication, spirits and aviation.

But the report's emphasis was on structural and macroeconomic issues. It says

the 1996 three-year Japan Deregulation Action Plan was ineffective because the most important recommendations were "often ignored" by the Japanese.

The trade office rests its hopes on last year's US-Japan Enhanced Initiative on Deregulation and Competition Policy seeking "significant" deregulation for telecommunications, medical devices and pharmaceutical products.

The report has little new to say about its differences with the EU, where "restrictive distribution practices, tariffs and unpredictable product approval, labelling and licensing requirements

have restricted market access."

It has added to the list of worries a new beef labelling law, because "a lack of timeliness in announcing and transparency in implementing these regulations could disrupt US beef sales."

The US merchandise trade deficit with China soared last year to almost \$50bn. Beijing was praised for improving the transparency of its trade regime, but the report raises concerns about its trading rights system, which restricts the number of entities allowed to engage in international trade. In areas where demand exceeds supply, a large illegal grey market has developed.

Lottery group buys out GTech for \$84m

By Shaharazade Doneshkhani and George Parker

GTech, the US lottery equipment supplier, yesterday ended its involvement in the running of the UK National Lottery after Camelot, the consortium which operates the lottery, bought out its stake in the consortium for \$84m (\$84m).

The continued involvement of GTech, which is under investigation for its fitness to be involved in operating the Lottery, had threatened Camelot's

chances of having its licence renewed in 2001.

Meanwhile the government yesterday announced an overhaul of the regulation of the lottery, in an attempt to safeguard the image of the competition. Camelot has been under pressure to sever its links with GTech since Richard Branson's court victory in February over allegations that Guy Snowden, the former GTech director, tried to bribe him into pulling out of the race to run the UK lottery. Mr Snowden, who

resigned from GTech and the board of Camelot, is appealing against the verdict.

GTech's sudden sale of its 22% per cent stake in the lottery came on the day the government announced a big overhaul of lottery regulation. It plans to replace the director general of Oflot with a 5-member National Lottery Commission.

Camelot, which initiated the buy-out, said it was "the right response to the public mood for a largely British-owned operator of the National Lottery". GTech

will continue to act as supplier to Camelot of lottery systems and services.

The stakes held by Cadbury Schweppes, the confectionery company, De La Rue, the security printer, and Rascal Electronics rose from 22% per cent to 26.67 per cent. That of ICL, the UK computer outfit of Fujitsu, doubled to 20 per cent.

GTech, which had previously said it could not envisage any circumstances in which it would sell its shareholding, said yesterday Camelot's offer represented a

"good business decision."

Fund managers have taken the unusual step of protesting to the government over a Budget increase in gaming duty.

Scottish Widows, Mercury Asset Management and Jupiter Asset Management are among the institutional investors in London Clubs and Capital Corporation, the two most affected casino companies, to have written to the Treasury.

Shares in London Clubs and Capital Corporation have fallen by 26 per cent

and 20 per cent respectively since the Budget measure two weeks ago which increased the top rate of gaming duty from 33% per cent to 40 per cent. The four casino duty thresholds were also lowered.

The measure, which came into effect yesterday primarily affects London casinos, which pay 80 per cent of gaming duty. London Clubs, the largest London operator, said if the increases had been applied last year, it would have paid 60 per cent of the sum.

NEWS DIGEST

EFFECTS OF STRONG POUND

Manufacturing data show strong domestic demand

One in four UK manufacturers reported lower export orders last month in a survey, blaming the strong pound and the east Asian economic turmoil. But the monthly survey by the Chartered Institute of Purchasing and Supply found that manufacturing output continues to increase, meaning that demand within the UK continues to be strong. The survey, of managers responsible for budgets worth £750bn (\$1.252bn) at 300 industrial companies, found that orders from outside the UK fell in March for the third successive month.

But the benefits for manufacturers of the strong pound - which is 30 per cent higher on a trade-weighted basis since mid-1996 - were also shown. Nearly a quarter of all companies reported paying lower prices for their raw materials and inputs. The survey noted: "Weaker worldwide demand for many commodities stemming from the east Asian crisis and the need for domestic suppliers to compete with cheaper imports enabled an increasing number of firms to negotiate lower prices with suppliers." Richard Adams, London Lex, Page 19

PRIVATISED UTILITIES

\$18bn cut in earnings base

Asset values on which returns of privatised utilities are calculated have been cut by more than £11bn (\$18.4bn) since 1994 as government and industry regulators have moved to curb prices and prevent excessive profits growth, economists were told yesterday. National Economic Research Associates said the reduction in the regulatory asset base of private utilities had reduced their potential earnings.

The consultants said that moves by regulators and government to reinterpret rules had caused unnecessary uncertainty, making it more difficult for utilities to raise finance from bankers and shareholders.

Graham Houston, an associate director of the consultants, warned that investors were likely to feel further pain. "Regulators have flagged up the equivalent of a further £5.5bn reduction in asset values of private utilities when they conduct the next round of prices reviews," Andrew Taylor, London

FINANCIAL WATCHDOG ACTS

Dealer's world assets frozen

The Financial Services Authority has won court orders in London against Steven Rhodes, an unauthorised share dealer who, it claims, offered shares in a US company to investors in Ireland, Jersey and South Africa.

About £250,000 (\$417,500) is believed to have been taken from investors who were told they were buying shares in International Resorts and Entertainment Group, a Florida-based hotel company. Although some investors received certificates, the US group told them the purchases were "null and void," the FSA said. Joey di Francesco, the US company's president, said yesterday Mr Rhodes had failed to transfer the money for the shares.

The orders freeze the worldwide assets of Mr Rhodes and restrain him from carrying on unauthorised investment business in the UK. Clay Harris, London

WARTIME RESTITUTION CLAIMS

Report may face delay

Ministers are reconsidering their decision not to allow up to 25,000 individuals to claim back assets worth up to £33m (\$55m) at 1939 prices which were taken from them during the second world war. The rethink has put in doubt plans to publish this Friday a report detailing how the government confiscated assets from nationals of Germany and other enemy countries, including many who were victims of the Nazis.

Last weekend, the government's trade and industry department said it was poised to pay some compensation, thought to be about £2m, to a charitable fund which supports Holocaust survivors and their heirs. Although this was the first signal of a possible shift towards accepting the principle of restitution, it failed to satisfy campaigners who want individual victims or their families to have their assets returned.

Lord Janner, chairman of the Holocaust Educational Trust, said: "What matters to us is that the government accepts the obligation to repay the assets of Nazi victims, and to set up a claims resolution procedure." Simon Buckley, London

EU rule on hours to include workers' exemption

By Robert Taylor in London and Michael Smith in Brussels

Employees in Britain will be allowed to work more than 48 hours a week under individual agreements with their employers in line with the government's proposal to implement the European Union's directive that seeks to restrict working hours.

The draft of proposed legislation to be published next week and becomes law in October. Trade union leaders fear the government has given ground to meet concerns of UK business organisations, which have lobbied for companies to have maximum flexibility under the new law.

Ian McCartney, the industry minister, said yesterday that millions of workers would gain new rights over work time, extra holidays and statutory breaks under the legislation. For the first time in UK law, he added, no worker could be forced by an employer to work more than 48 hours a week.

Government officials believe their strict interpretation of the working time directive does not infringe it and will not face a legal challenge in the European Court of Justice. The last UK government claimed the directive was unlawful because it was not a health and safety measure and required a unanimous majority of EU states to secure approval. It lost its case.

In 1993 John Major, then prime minister, succeeded in inserting a clause into the directive which enables countries to opt out of the restriction on working hours for seven years if individual workers agree to work longer. It is this provision the Labour government intends to enforce in UK legislation, even where a collective agreement exists.

The European Commission confirmed there was an option allowing member states exemptions to working hour limits but stressed certain criteria had to be met. Employers needed workers' agreements and no employee should be penalised if unwilling to work more than specified hours.

Companies must also keep up-to-date records of arrangements for working hours longer than the 48 permitted. Officials pointed out that the exemptions option would be reviewed in 2003 and it was unlikely the commission would recommend it continued.

Pound's advance fails to deter German investors

Groups such as Siemens and Schmidt are confident, and a flexible workforce is still an attraction, Peter Marsh discovers

Schmidt, the German company which leads the European market in "mini" road sweepers, bases production at a factory in eastern England. It exports three-quarters of its output and has been suffering as the pound has soared above DM3.

"We have been forced to reduce our margins and are worried about what might happen if the pound continues to rise," said Andrew Jenkinson, UK sales director.

But sterling's strength is only part of the picture for Schmidt's UK operation, which is planning to keep sales this year at around last year's £20m (\$32m).

The advance of the pound over the past 18 months - to its highest level against a basket of world currencies in nearly a decade - has driven the business to accelerate internal efficiency programmes and persuade UK suppliers to accept cost reductions.

It has also stepped up development projects based around new sweeper or drive techniques. "We are confident that our record on innovation will carry us through," says Mr Jenkinson.

These thoughts are echoed by other German manufacturers in the UK, many of which have stepped up

investments as a result of Britain's relatively low labour costs and good record for many years since earlier strike-bound decades on worker flexibility.

A weak currency - which followed the Britain's 1992 exit from the exchange rate mechanism - was another draw. In 1996 German companies invested nearly £1bn in the UK, much of this in manufacturing. However, few German companies say the pound's sudden rise is enough to deter them from investing in the UK.

The UK arm of Siemens, the big German engineering company which employs 14,000 people in Britain, has annual sales of £2bn. Alan Wood, the chief executive, said: "My feeling is still one of confidence. It is not a German trait to make judgments based on short-term changes."

At the UK production operations of Siemens, the world's biggest lift-truck maker, Wolfgang Geuecke, joint managing director, admits to some concerns.

The company's main UK plant, in southern England, exports three-quarters of its £150m a year output, mostly to other European countries where the machines become more expensive. Linde's UK managers can balance some of their reduced export mar-



gins with lower prices of imported, German-made trucks.

Overall, says Mr Geuecke, Linde's experience in the UK has been good.

"The currency changes in the past two years have wiped out the effects of our substantial UK productivity gains over the same time. Without the rise in the pound, our performance would have been fantastic," he explains.

Horst Bischof, UK managing director of Heraeus, the big German instruments group, is worried mainly by

the effects of the pound's rise on reducing demand from UK customers for Nobel's specialist laser sources, used in industrial machines.

But he points to a range of benefits from a British production base.

"I like the flexibility and creativity that you find in the UK, particularly for people working in research," he says. "In Germany, the workers are good, but they are often [intellectually] slightly constrained."

Siemens chief speaks, Page 13

NORTHERN IRELAND IMPASSE CENTRES ON REPUBLIC'S TERRITORIAL CLAIMS

Exasperated Blair in talks plea

By John Murray Brown in Belfast

Tony Blair, the prime minister, signalled his exasperation with the stalled Northern Ireland peace talks yesterday, urging reconciliation between British unionists to seize the opportunity for a deal.

"It is an historic opportunity," he said in the House of Commons. "It will come this generation and maybe not in future generations. So please for goodness sake, help us get to where the vast majority of the people of Northern Ireland want to be."

The evident frustration in the prime minister's remarks point to the difficulties facing the talks, which

yesterday hit a new impasse as John Taylor, the Ulster Unionist deputy leader, warned there would be no negotiations until the Irish government indicated it would remove the territorial claim to Northern Ireland in its constitution.

Liz O'Donnell, the Irish republic's deputy foreign minister, accused Mr Taylor of "political immaturity". Ms O'Donnell, who was visiting Northern Ireland, said it was "quite unfair at this late stage" for unionists to be making such demands without giving any ground on nationalist demands for powerful north-south institutions.

The UK government yesterday rejected United Nations demands for a fresh

investigation into the murder of a Northern Ireland lawyer. "Unless new evidence is brought to light, there could be no justification for another inquiry, although the police file remains open," a government statement said.

Pat Finucane was shot dead by anti-nationalist paramilitaries at his home in north Belfast in 1989. A report on the case has been drawn up by Malaysian jurist Param Cumaraswamy, the UN Human Rights Commission's special rapporteur on the independence of judges and lawyers. He called for a new investigation after colleagues of the dead man claimed the police deliberately endangered him by accusing him and other

lawyers of being linked to the Irish Republican Army.

Adam Ingram, Northern Ireland security minister in the UK government, said the accusations were a matter of "considerable concern" and if there was new evidence the government would want to ensure it was examined. The government accepted that aspects of the system of investigating complaints against the police were "falling to inspire public confidence."

Mr Cumaraswamy had urged the government to appoint a judicial inquiry to investigate the murder and to set up a tribunal similar to that which is to re-examine the 1972 "Bloody Sunday" killings by British soldiers in Londonderry.

European climate warms for growing businesses

London conference set to stimulate debate on how the EU can echo entrepreneurial success of US, says Katharine Campbell

Chris Evans, the biotechnology entrepreneur, derives wry amusement from a remark made to him after a particularly frenetic period of activity among his portfolio of young companies last summer.

"For one of our most enterprising young men, you don't half take some risks," said a senior member of the British establishment, apparently without irony. Mr Evans also chairs the task force of entrepreneurs and government officials (BEST) set up at last year's EU summit in Amsterdam.

Gaining a better understanding of what is meant by entrepreneurship is the purpose of the UK government's Enterprise Europe conference in London next week. Barbara Roche, the minister for small firms, says: "It is all about raising the profile of enterprise."

As the flagship event in the area during the UK's presidency of the European Union, the conference is intended to stimulate debate about how member states can create a better climate for growing businesses. Professor Daniel Muzyka at

Insead says: "As you look across Europe, there is a gathering realisation that the economic renewal function is not operating as well as it should."

The US is reckoned to have created about 7m new jobs this decade in a period during which Europe, despite the unification of Germany, has lost jobs.

The 300 delegates have completed a questionnaire from Professor Sue Bixley at Imperial College Management School, London. She says the results - "just a bit of fun" - show that three-quarters claim to have the right sort of entrepreneurial attitude. "They all agree they should be creative and understand their customers. The question is, what is the reality?"

It is hard to pin down what might emerge from the conference. But the European Commission will at least get some food for thought in June from the BEST task force which is to come up with 20 or 30 recommendations at the EU summit in Cardiff, south Wales,

Competition proposals 'are flawed'

Most leading UK competition experts think the government's competition bill is flawed and should not be enacted by parliament in its present form.

According to a survey by Global Competition Review, a specialist publication, 58 per cent of lawyers and 63 per cent of economists believe the bill is badly drafted and will lead to uncertainty which could damage British business, Robert Rice writes.

The bill is designed to bring the UK's competition regime into line with the rest of the European by introducing a ban on anti-competitive agreements

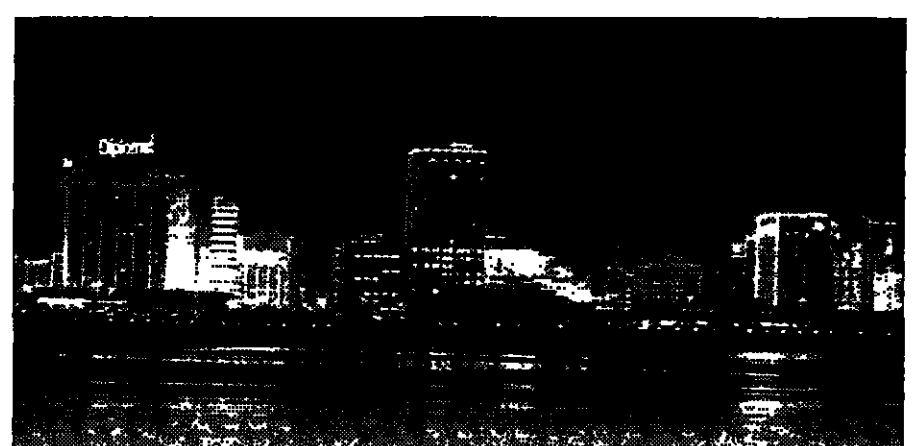
and abuse by a company of its dominant position in a market. Companies that flout the new laws face fines of up to 10 per cent of their UK turnover.

Lawyers appeared concerned that the bill would make the UK the most regulated economy in Europe.

"There's certainly a risk that this level of regulation will have a chilling effect on innovation in the UK," said Linda Martin Alegi, a partner of Baker & McKenzie, the City of London law firm. Almost two-thirds of respondents also expressed serious doubts about the powers given to utility regulators.

of how to improve the climate for growing business.

A significant initiative is expected on a guarantee system for bank finance of start-up companies. There will be a section on education and training. "My impression across Europe is that the entrepreneurs themselves tend to be quite good but the managers, the rest of



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Plea on human rights in Algeria

By Steve Wheat in Algiers

Human rights activists in Algeria are calling for a new constitution to be drafted by a constituent assembly. They say the current constitution is outdated and does not reflect the needs of the Algerian people. The activists are demanding that the government should take steps to improve the human rights situation in the country. They are also calling for the government to respect the rights of all citizens, including the right to a fair trial and the right to freedom of expression. The activists are also calling for the government to take steps to improve the economic situation in the country. They say that the current economic situation is unsustainable and that the government should take steps to improve the living standards of the Algerian people. The activists are also calling for the government to take steps to improve the education system in the country. They say that the current education system is outdated and does not provide a good quality of education for all children. The activists are also calling for the government to take steps to improve the health care system in the country. They say that the current health care system is outdated and does not provide a good quality of health care for all citizens. The activists are also calling for the government to take steps to improve the environment in the country. They say that the current environment is polluted and that the government should take steps to improve the environment. The activists are also calling for the government to take steps to improve the social services in the country. They say that the current social services are outdated and do not provide a good quality of social services for all citizens. The activists are also calling for the government to take steps to improve the justice system in the country. They say that the current justice system is outdated and does not provide a good quality of justice for all citizens. 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They say that the current coalition is outdated and does not provide a good quality of coalition for all citizens. The activists are also calling for the government to take steps to improve the confederation in the country. They say that the current confederation is outdated

TECHNOLOGY

INTERNET CORPORATE WEBSITES

Adrift on an electronic ocean

Many company sites manage to lose users after only two clicks, says **Andrew Baxter**

Could try harder. Plenty of room for improvement. Can do better. It looks as if the clichés that teachers once sprinkled regularly over school reports can now be applied to corporate web sites too.

That is the main conclusion to be drawn from a study* of 100 sites owned by some of the world's biggest and most successful companies. Just three sites – those of Sun Microsystems, AT&T and Bell Atlantic – provided a relatively high level of content and activities for all three main types of users: customers, prospective employees and shareholders.

The study by California-based Shelley Taylor & Associates uses proprietary research techniques based on nearly 200 evaluation criteria, and was designed to help companies find ways to improve corporate performance. Can customers, for example, make purchases online? Will prospective employees find the information they need and submit applications online? Or can investors review key financial data and contact investor relations?

Shelley Taylor, managing director of the consultancy, says companies can learn from the

best practice of the "stellar few" how to take advantage of the web to strengthen relationships with these three key external user groups.

The good news is that some companies clearly demonstrate an understanding of at least one of these user groups. Unfortunately, the other two groups are often ignored, leading Ms Taylor to conclude that, in these companies, web site design and implementation are not being centrally managed. "These companies run the risk of losing competitive advantage with their other key audiences," she says.

Another group of sites is identified which provides basic information to all three external audiences, but not enough of it to satisfy any of them. On top of that, there are not enough signposts to help users find what they want or determine quickly enough that the information is not there. These companies are guilty of mediocrity, says Ms Taylor, and are likely to leave site users frustrated.

The worst companies, meanwhile, appear to place very little value on the web as a strategic communications medium, and seem to have no systematic approach to web design or content, the study says. "Whether this is due to lack of insight on the part of management or lack of information is impossible to say," it adds.

Running through the study is a strong emphasis on the need for better navigation to help site users find their way to the information they need. Only 42 per cent of sites provided global navigation, which enables the user to navigate between main sections of the site without having to go back to the homepage. This leaves users lost in space after just two clicks.

Local navigation, which works the same way with a section of the site, for example, from "submit application" to "search for jobs" in the employment section, was provided on only 23 per cent of sites, while site maps were only supplied by 38 per cent.

Navigation is one of several areas where some intriguing national differences emerge. The five Swiss sites in the sample scored well on navigation, as did the Canadians, but the UK and US came bottom and next to bottom respectively. Ms Taylor suggests that might be down to a certain technological arrogance in both the UK and US. "American sites tend to rely much more heavily on the latest size, utilising applications that make the pages fun to look at but not necessarily easier to find," she says.

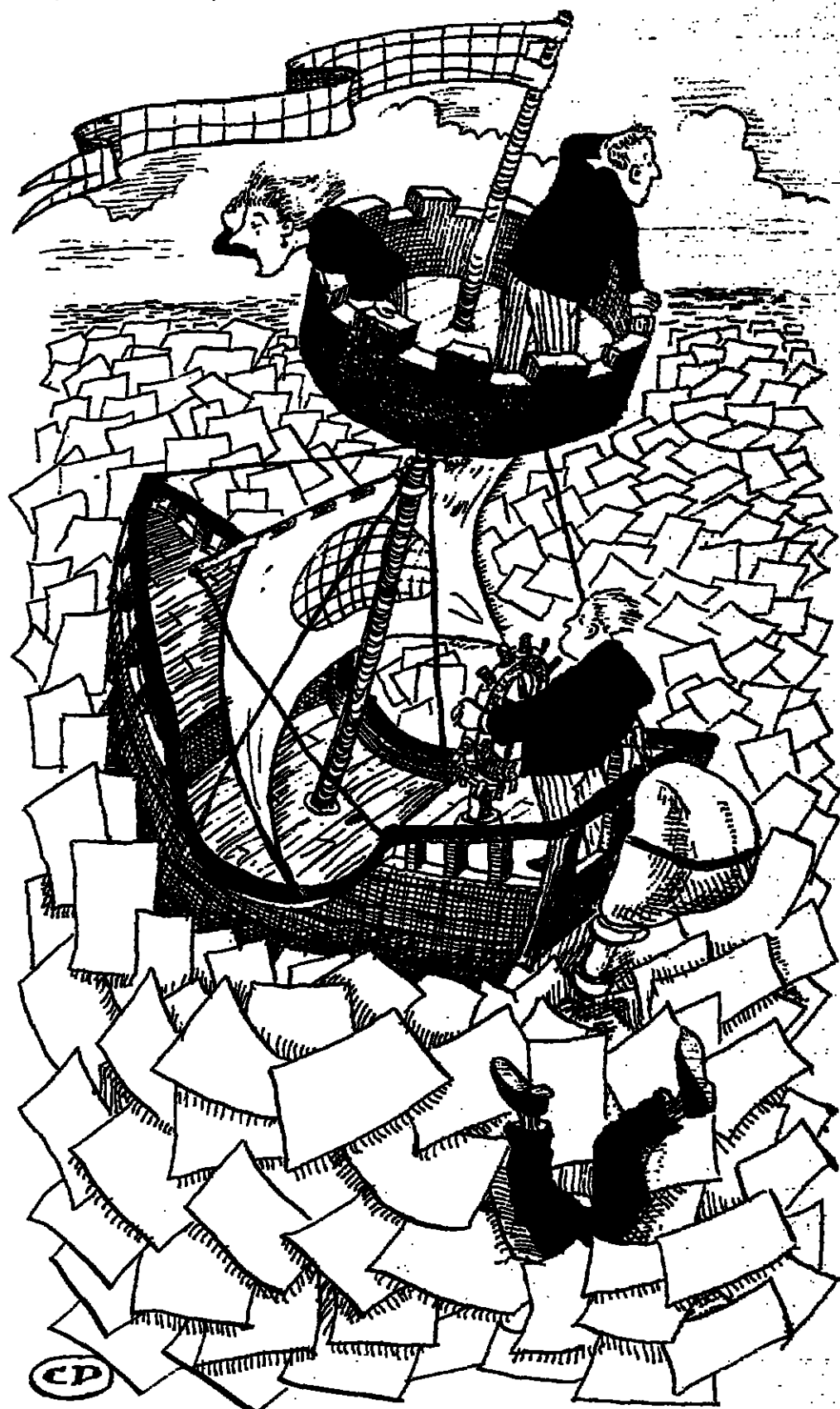
In contrast, US and UK sites are the only ones to offer online shopping, while US sites, perhaps not surprisingly given the country's strongly-rooted customer

service mentality, offered the highest level of both after-sale service and descriptions of customer policies and practices. Almost none of the non-US sites offered product support online. Yet, overall, the highest level of customer information was provided by French companies – they seem to be much more "big picture thinkers" than their counterparts in other countries, says Ms Taylor.

Further national differences emerge in the sections aimed at prospective employees, who are the most neglected of the three external audiences. Two-thirds of sites offer some information, but only 22 per cent enable potential employees to look for jobs according to any search criteria.

US and Canadian companies are most likely to allow online job applications: 45 per cent of US sites surveyed allow it, compared with just 13 per cent of UK companies. Many companies fear they would need additional manpower to review online job applications, says Ms Taylor. But, she points out, companies such as Cisco Systems in the US use keyword recognition software to filter applications, and can process huge numbers of applicants.

*The Missing Link. Shelley Taylor & Associates. \$2,750. Tel US 650 473 6514. E-mail answers@jefarm.com



FT WEBSITE RELAUNCH

Tricky task of making things simple

Paul Maidment on the rebirth of a multi-role, 75,000 page site

"If we were two guys in a garage, we could knock this site out over a weekend" said one of FT.com's redesign team at a frustrated moment. "It's not been only a matter of time, it's been a matter of scale. The scale of our ambition has increased because of a reorganisation of the Financial Times group."

The redesign of the Financial Times website, FT.com, launched today, gives a half-life to the belief that the world wide web lets anyone be a publisher.

True, \$99.95 site-builder software and the 5MB of server space

free with most dial-up Internet access accounts is enough for a personal page or two. A site that offers upward of 75,000 pages, most of which change daily or more frequently, and incorporates extensive financial data feeds, is of a different order.

Redesigning a site of that scale takes time, resources and expertise. It has not been only a matter of time, it's been a matter of scale. The scale of our ambition has increased because of a reorganisation of the Financial Times group.

One aim was to combine the existing site, an online publication used by individuals, with those of FT businesses that aggregate content for electronic delivery to companies' informa-

tion systems. This reflects the convergence of news and information at the desktop in the real world.

FT.com now has multiple roles: first, to be the online edition of the newspaper, qualitatively different from any other but still identifiable one; second, to be an electronic gateway to the business information and financial data produced by Financial Times businesses for companies; and third, to support the group's products and services.

The editorial pages remain the heart and soul of the site. We have reorganised the sections. There will be a stronger emphasis on "same day" news, the first step towards increasing the

immediacy, depth and interactivity of the site.

The main benefits are better sign posting to the depth and richness of the site and an ability to get round it more swiftly and easily. Our navigation uses menus and keeps links to all the main sections on each page. We have also cut navigational graphics and rely more on typography.

Our users are busy people. Making the site simple, elegant and easy to use are just as valuable time savers as being authoritative, concise and comprehensive. No garage-dwellers, we are just too true to be cool.

Paul Maidment is editor of Financial Times Electronic Publishing.

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President
Hydro Aluminium Extrusion

Mr François Provost
Managing Director
ACRE (Aluminium Can Recycling Europe)

Mr Igor Prokopenko
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TECHNOLOGY WORTH WATCHING

Farmers tap into river power for irrigation and energy

An environmentally friendly turbine that is powered only by the flow of water, but that can irrigate 5,000 hectares of land, could help small farmers in developing countries, writes John Madley.

In the Indian state of Uttar Pradesh better-off farmers have installed diesel or electric pumps to lift water from rivers and streams to irrigate their crops – but for most the cost of fuel is too high.

Mangal Singh, a local farmer, has harnessed the natural flow of a river near his village to lift water for irrigation, and also to provide a source of energy for other purposes.

The Mangal Water Wheel Turbine Pump is built from locally available materials and requires no diesel or electricity to operate; its only source of energy is a fast flow of water.

Even for farmers who can afford fuel, the Mangal pump is a considerable advantage – especially in remote areas where supplies can be erratic. The system uses either one or two wheels, 2m in

diameter, which are installed on a fast-flowing river and connected to gears. Where the wheel hits the water, the water needs to be 1m deep; this can be achieved by low-cost check dams if necessary. The water moves the wheel fast enough to drive a centrifugal pump via the gears.

The pump draws water from a reservoir, which must also be created for the system to work, and a pipe connected to the pump carries the water up to 10km to the fields.

Operating costs are

negligible and energy conversion efficiency is high, claims Mr Singh, who says the amount of water lifted for irrigation purposes is much greater than with fuel-driven pumps. Excess power can be used for agricultural tasks such as operating a flour mill, sugar cane crushing, and threshing and expelling oil.

The development of the turbine won Mr Singh an Innovative Farmer Award from the United Nations International Fund for Agricultural Development. The turbine was shown at a

recent exhibition of technology at an ITAD meeting in Rome. Its current price is about Rs500,000 (\$13,000) and Mr Singh believes the simple design is suitable for other parts of the developing world.

Shantanu Mathur, IITD technical adviser, says the cost "could be significantly reduced as we jack up the scale", and that a single turbine could serve several villages.

Mangal Singh, Bhatnagar, Block Bar, Dist. Lalitpur, U.P. 284 123, India.



The Mangal water pump lifts water for irrigation and provides another energy source

IN BRIEF

Cheap buckyballs may pave way to commercial use

US researchers have achieved a ten-fold reduction in the cost of making buckyballs – the football-shaped carbon molecules identified in 1985.

Buckyballs, also called fullerenes, are usually made using a labour-intensive, carbon-arc process that costs between \$1000 (£800) and \$2000 for each pound of the chemicals produced. TDA Research, based in Colorado, has designed a machine that uses a continuous combustion process, cutting the cost to \$100-\$200 a pound and allowing the production of a ton or more a day.

Overcoming the problems of cost and availability may pave the way to commercialising buckyballs. TDA Research, addressing the American

Chemical Society in Dallas this week, said that the first uses of buckyballs could be in medical applications that exploit their anti-oxidant properties.

TDA Research: 12345 W 52nd Avenue, Wheat Ridge Co, USA 80033; <http://www.tda.com/>

Golf balls that go where you want

Golf club makers sometimes use a technique called perimeter weighting – moving the weight from the centre of a club to the outside – to make woods and irons that are more forgiving.

Top-Fit, a golf equipment manufacturer owned by Spalding Sports, has adapted the principle to make a perimeter weighted golf ball. The weight of the ball was moved from the core to the outside of the ball. It was

given extra strength by adding a layer of titanium just below the surface. This increases the ball's moment of inertia to help bring off-centre shots back to the target.

The balls were produced to enhance the performance of two brands of drivers, made by Callaway and Taylor Made. They cost about \$60 a dozen. Spalding Sports (UK): UK, tel (0)1954 781672; fax (0)1954 782495.

'Superacid' breakthrough

Chemists in the US have developed a new variety of "superacids", which have potential applications in fuel cell technology and the chemical and petroleum industries.

Superacids – defined as being stronger than pure sulphuric acid – have important applications as

catalysts because, unlike ordinary acids, they can react with hydrocarbons such as petroleum oil.

They work by breaking hydrocarbons into highly reactive ions that can then break down numerous other compounds. But superacids are usually very difficult to use because the negatively-charged anion swiftly reacts with the positively-charged cation.

Researchers at the University of Southern California have got round this problem with the discovery of an exceptionally inert anion. This anion, which is called a carborane, could be the basis for a new generation of superacids that are easier to use than their predecessors.

University of Southern California: US, tel 2137404750; <http://www.usc.edu/>

Vanessa Houlder

CINEMA

Scorsese's homage to serenity

Nigel Andrews
finds beauty and
violence mix
well in 'Kundun'

In the eastern hemisphere, violence and beauty are sworn companions. Only rifle through your nearest pocket encyclopedia, as I did the other day, "Kobe", the cuddly-but-fierce eastern Australian marsupial, sits next but one to "Kobe", the scenic but devastated Japanese town. And between the two comes "Koon", the Zen Buddhist term for an instructional riddle or paradox.

Here is a cinematic *koon*. Why at the midpoint of Martin Scorsese's *Kundun* — a film on those very themes of beauty and violence — does one develop a sneaking passion to see it again even though one hasn't been enjoying it?

As a popcorn-reared westerner I warmed to the film the moment the People's Army marched into Tibet. "Your Holiness, the Chinese have invaded," someone alerts the Dalai Lama, whereupon the entire British press corps began to sit up. Before that, we had been swimming through beauty, endless beauty. Scorsese does nothing by halves. When the director of *Goodfellas* hangs up his machine-guns, he goes straight for the Tibetan serenity.

For an hour, *Kundun* is so thick with inaction that we are fooled into believing nothing is happening. Four consecutive non-professional actors play Tenzin Gyatso, the true-life child picked in 1937 as the 14th incarnation of the Dalai Lama, as he grows from infant to boy, from youth to man. Meanwhile, we spectators feel

fixed on an eternal wheel of whetted Tibetan robes, yellow-golden light, rainbow-coloured sand paintings and infinite-recurrence Philip Glass music.

In that first hour, we have a terrible fear. Is this going to be Scorsese's *Amadeus*? A month after Spielberg's PC magnum opus, will gorgeous sound and imagery once more be yoked to sanctimonious historical hindsight?

But *Kundun*'s humanising, dramatic second half makes us want to go right back to

KUNDUN
Martin Scorsese

ULEE'S GOLD
Victor Nunez

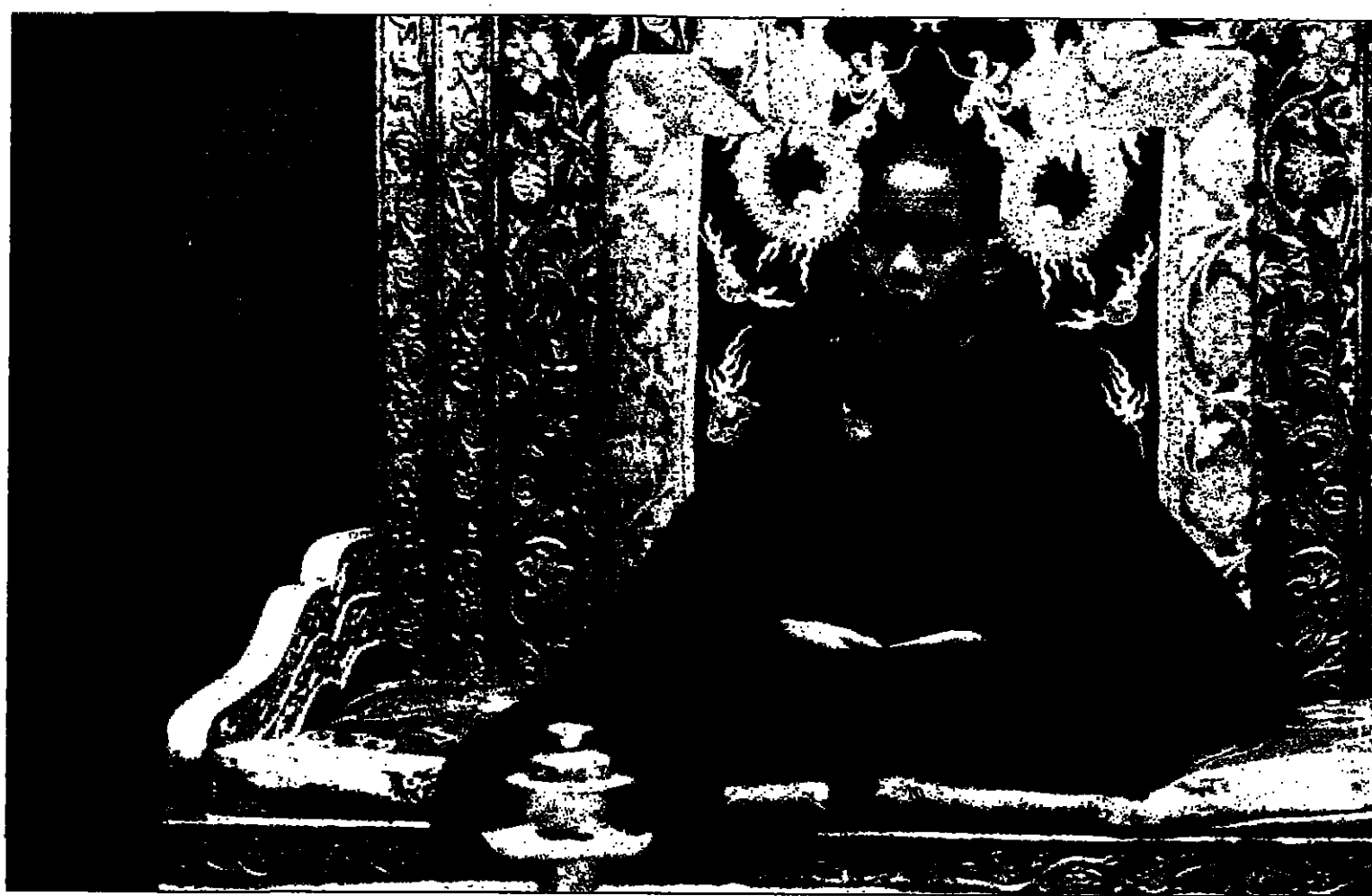
MOUSEHUNT
Gore Verbinski

SPHERE
Barry Levinson

OSCAR AND
LUCINDA
Gillian Armstrong

the first. These later scenes do not just have the power of pages torn from visceral history: the sand-goggled Chinese army tramping through desert miasmas, the tête-à-tête between Mao and the Dalai Lama (funny, poker-faced, horrible), the mountain-top funeral of the Dalai's father.

These later, stronger tableaux reawaken themes and motifs that lay dormant — or our responses did — in the film's early half. Death, beauty, desecration, redemption. Knowing he cannot convey every minute of Buddhist religion and philos-



'Kundun': Tenzin Gyatso, the true-life child chosen to be the Dalai Lama in 1937, is played by four non-professional actors

ophy, Scorsese with screenwriter Melissa Mathison (of *E.T.*) uses metaphors and parallels. So the visionary yearning of the Lama and his monks is translated as literal "seeing". The film makes play with spectacles, telescopes and, in early scenes, low or tilted child's-views of the looming, encroaching adults. Those views, in turn, prefigure the grimmer encroachments of the Maoist invasion.

In the Buddhist sand paintings, delicate and intricate, we see the fragility of a people's way of life; though the film's most dramatic *mandala* is of Scorsese's own creation. In one shot the camera rises up, up, up above the standing figure of the Dalai Lama to reveal a crimson sea of slain monks around him. It is like *Gone With The Wind*'s famous shot of the Atlanta dead, refigured for an Oriental sense of epochal doom.

Though there are few other showstopping

moments, there are several quietly heartstopping ones. For *Kundun* bears witness to a society that doesn't require the tripwires of melodrama: a sense of the "And then?" and "What next?" The most touching moment in the film comes when the Dalai Lama hears the aggressive dinning of a Maoist patriotic song on the street. "They have taken away our silence," he says.

This is a world that, for all its own dictatorial dogmas and theocratic flats, at least asserted a life in which the exercise of thought and love of beauty had space and peace in which to flourish.

Ulee's Gold is about the redemption of a beekeeper. No one can hide away forever, says writer-director Victor Nunez (of *Ruby In Paradise*), not even an emotionally bruised Vietnam veteran (Peter Fonda) who lives in darkest Florida tending insects and two granddaughters. The world will

break in, as worlds do. So enter Fonda's drug-damaged daughter-in-law plus two crooks looking for his convict son's stashed loot.

It ends in tears, but up to then it is more yawns. Fonda earned an Oscar nomination for his stoically weathered apologist. His lean, subtly reactive parcelling out of emotions is exactly right. But all around him the clichés swarm, right up to a corny thieves-fall-out finale in a spooky swamp.

Mousehunt and *Sphere* share the week's prize for "Unusual Twist on an Old Dark House Theme". The first spends 30 minutes promising happy delirium as Nathan Lane and Lee Evans play semi-bankrupt brothers trying to chase a mouse from their heirloom mansion. The animal outwits everything and everyone, from a roomful of canapé-baited traps to a killer moosey called Castilla, via Christopher Walken's de-ranged pest controller.

Then the script tires and so does ex-TV commercial director Gore Verbinski (the man who brought you those canyon-leaping Nikes).

Though things rally for a final effusion, with Evans doing a fine St Vitus party piece as a man with rodent-invaded trousers, the film is not quite the mouse-genre *Citizen Kane* it first looked.

In *Sphere*, Dustin Hoffman, Sharon Stone and Samuel L. Jackson dive to the sea-bed to make sense of an old Michael Crichton novel. It is more than the audience can do, as a mysterious sunken spaceship sends out hallucinations ranging from fanged sea-snakes to cloned research colleagues.

Trapped in their deep-sea craft, the cast emotes and gesticulates like mad as if suffering decompression at the Actors Studio. What started out as an improbable project for director Barry Levinson (*Diner*, *Rain Man*) ends up as an impossible one. But then probably no one could

have made sense of a film that resembles *20,000 Leagues Under The Sea* reworked by Jean-Paul Sartre.

The scenery is gorgeous in *Oscar And Lucinda*, directed by Gillian Armstrong from Peter Carey's Booker Prize-winning novel. The glass church floats down the river as if dreamed up by Werner Herzog. And the story of a mildly mad pilgrim priest (Ralph Fiennes) and his architectural dream reaches parts of Australia untouched by travelogues. Not just rivers but vast heaving flanks of green mountain-range or forests speared by magical sunlight.

The actors cannot quite keep up. Fiennes strains every mystical sinew as the pipe-dreaming Plymouth Brother — but it seems a strain. Less would have been more. And the fine Cate Blanchett is lost in the story's increasingly ineluctable backwash of poetic beauty.

others have a more poetic dazzle: *Larry*. "Have you seen a human heart? It looks like a fist wrapped in blood." The mixture of slickness and rawness, of poised veneer and psychological urgency, is the play's very essence.

Closer is about our need both to open ourselves truthfully to those we love and to elude them. Now we need our lovers to be painfully honest, now we need them to spare us with comforting lies. Here we need to reveal to them our whole hearts, there we prove to them that, to them least of all, we can never be fully known.

Just as we think *Closer* is drawing to a conclusion in Act Two, its plot accelerates with surprising scenes and plot-twists. And Alice, the character we thought the most open and elusive of all, proves to have been the most mysterious. Do we ever really get closer to people? Do they ever get closer to us? How much closer do we want them to be to us? A superlative achievement.

Shaftesbury Ave, London.

Return without shame

MUSIC

ANDREW CLARK

Giuseppe Sinopoli and the Royal Philharmonic

In the four years since Giuseppe Sinopoli last conducted in London, his career has slumped, while the fortunes of the Philharmonia, of which he was music director for 10 years, have steadily risen. Clearly, there was no love lost between them, because the orchestra has never invited him back, and Sinopoli has aired his views about UK plc at every opportunity. In an interview with the German newspaper *Welt am Sonntag*, he once summarised the English as "arrogant and miserable", and said he was glad to see the back of them.

It takes a certain amount of cheek to make such comments and then turn up on London's doorstep. But Sinopoli was back on Monday to make his debut with the orchestra currently lying bottom of London's league table, the Royal Philharmonic, and at the worst venue, the Royal Albert Hall. Having been comprehensively dumped on from afar, the "arrogant and miserable" English, I am happy to report, did not respond in kind. There was a reasonably good turnout for Sinopoli's all-Strauss concert, and he was politely received.

The programme, comprising *Metamorphosen*, the First Horn Concerto and *Also sprach Zarathustra*, underlined how little Strauss changed in 60 years of creative life. *Metamorphosen* did not make the best start. There is no reason why 23 solo strings should not make an impact in the vault-like recesses of the Albert Hall. Thanks to Sinopoli's wildly fluctuating tempo, however, this public act of mourning for Germany's war-bombed cities sounded alternately apologetic and celebratory, with muffled textures at the very places where Strauss's baroque counterpoint requires utmost clarity.

John Bimson, the RPO's long-serving principal horn, surmounted the concerto's technical hurdles with tact if not with flying colours. Instead of the usual extrovert, go-for-bust approach, Bimson stressed Mozartian fluency and mellow warmth — a Falstaffian response to the youthful exuberance of the music.

For *Zarathustra*, the orchestra pulled out the stops, and Sinopoli was in seventh heaven. This is the kind of shameless, shapeless music in which he excels — and for which the copious acoustic of the Albert Hall is ideal. Sinopoli rammed home the contrasts between robust Technicolor and nocturnal spirit, and the RPO's excellent woodwinds were clearly out to enjoy themselves. The strings sounded rich and incisive, the brass were immaculately tuned and there was plenty of detail to savour: on this form, the RPO is as good as any other London orchestra. If only it could play like this all the time.

Voyage round the heart

THEATRE

ALASTAIR MACAULAY

Closer
Lyric Theatre

The thrill of Patrick Marber's 1997 play *Closer* has a very strange tension in it. On one hand, its four characters sound recognisably and naturalistically "now" in each line they speak: f-words and c-words abound, as does intense talk of sex and of life today in London and New York. On the other hand, the drama that develops between them feels far from naturalistic; it is brilliantly polished, rhythmically strict, with a mordant wit that reminds me of that most classical dramatist, Racine.

Such a play is not to all tastes. Since its National Theatre premiere last May, I have met a few people who object to it in small or large ways. "Not real enough"

and/or "poorly characterised" seem to be the main gist of their objections. These are fair points, save that they miss the point; the same objections could be levelled at Aeschylus or Racine.

Closer seems to probe deeper than individual character; it charts some of the most ambiguous areas of emotional dependence and independence, and of the human need both to be known and to be unknowable, areas where very different people can find themselves alarmingly alike. It should be seen, and should be talked about; the fact that it has just opened in the West End is very good news.

Marber has, I believe, drawn the dramatic ideas of *Closer* from Racine's *Andromaque*. A loves B, B loves C, C loves D. However, when C decides instead to marry B, A's suffering is extreme. But, whereas Racine's characters were royal, three of

Marber's characters are middle-class, one working-class. Marber's drama is on a domestic scale, and yet he develops it with classical precision, plotting his quartet of characters — in a series of scenes set over several years — with interconnections yet more intricate than Racine's. You see, in Scene One, the apparently Edenic innocence with which Alice meets both Dan and Larry, by Scene Two, not only is Dan living happily with Alice, but, on meeting Anna, he is at once needing to pursue her too; and it is no friend who tells you how, in Scenes Three and Four, Dan sets Larry up to meet Anna.

And so forth, and so around, and so back again. The play's characters are heterosexual, but it touches superbly, particularly with Dan and Alice, on sexual ambiguity. Dan knows, disarmingly, how to express female sexuality (and enjoys

doing so), Alice knows disarmingly that her girlish appeal to men is in fact partly boyish. Dan and Larry, as they become variously involved with Alice and Anna, develop a highly complex competitiveness.

From Scene Three on, Marber has planted in our heads the suggestion that Dan is in fact imagining making love to Larry, and it is a suggestion that, never realised, haunts the sexual power politics of the play. Meanwhile it is the womanly Anna who best expresses, with deadly wit, a woman's need for sexual love and, at the same time, her awareness of the problems of being encumbered with any man.

This play is both actor-friendly and actor-challenging, and has been exceptionally well played on each occasion I have seen it. Liza Walker still plays the role of Alice with perfect lost-wait, street-wise allure,



Neil Pearson and Frances Barber in 'Closer'

but it is fascinating to see how much of the drama seems to change with each change of cast in the other three roles. Frances Barber now inherits the role of Anna. Although at a couple of moments her timing is too neat, the part fits her like a glove. Lloyd Owen is, I think, the best Dan to date,

urbane and boyish, assured and immature; and Neil Pearson's Larry — funny, virile and vulnerable — rounds off the quartet to something close to perfection.

Closer lives in the line, and sometimes its every line comes like a new turn in the plot. Some lines have the bleak irony of Beckett, and

INTERNATIONAL

Arts Guide

AMSTERDAM

DANCE

Het Muziektheater
Tel: 31-20-551 8911
Dutch National Ballet: Romeo and Juliet. Rudolf van Dantzig's 1967 version, created for the DNB and set to Prokofiev's score. With sets and costumes by Toer van Schayck; Apr 2, 3, 4, 5, 7

EXHIBITIONS

Van Gogh Museum
Tel: 31-20-570 5200
Utagawa Kunisada (1797-1881): Heroes and Ghosts. Survey of work by one of Japan's leading 19th century printmakers. Includes more than 180 prints, paintings and drawings. Landscapes and erotic subjects are featured alongside the heroic and supernatural prints which made the artist's name; ends on Sunday

OPERA

Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Wozzeck by Berg. With Trompé directs a revival of Willy Decker's 1984 production, with designs by

Wolfgang Gussman. With the Netherlands Philharmonic conducted by Hartmut Haenchen; Apr 6

BERGAMO

EXHIBITIONS
Accademia Carrara
Lorenzo Lotto: Rediscovered Master of the Renaissance. 50 paintings, many of them on loan from churches and museums; from today until Jun 28, then transferring to Paris

BERLIN

DANCE
Staatsoper unter den Linden
Tel: 49-30-2035 4555
www.staatsoper-berlin.org
Tanzstunden: ballet triple bill, to music by Henze. Le Disparizioni del Signor Pulcinella, with choreography and sets by Dieter Hellkamp; Le Fils de l'Air ou l'Enfant Changé en Jeune Homme, in a staging by Henze with choreography by Marek Rozycki; and Labyrinth, by Mark Baldwin; Apr 2, 4

OPERA
Staatsoper unter den Linden
Tel: 49-30-2035 4555
www.staatsoper-berlin.org
Die Meistersinger von Nürnberg by Wagner. Harry Kupfer's new production is conducted by Daniel Barenboim/Sebastian Weigle; Apr 5

BOLOGNA

OPERA
Teatro Comunale
Tel: 39-51-529 999

www.nettuno.it/bo/teatrocomunale
Don Carlo by Verdi. Co-production with the Grand Théâtre de Genève, conducted by Eleano Inel in a staging by André Serant; Apr 3, 5, 7

LAUSANNE

CONCERTS
Théâtre de Beaulieu
Tel: 41-21-843 2211
Orchestre de la Suisse Romande: conducted by Heinz Wallberg in works by Hindemith, Schumann and Brahms; Apr 2

LISBON

CONCERTS
100 Days Festival, Expo '98
Portuguese Symphony Orchestra: programme of 20th century works; Main Auditorium, Centro Cultural de Belém; Apr 7

LONDON

CONCERTS
Royal Festival Hall
Tel: 44-171-980 4242
● Philharmonia Orchestra: conducted by Leonard Slatkin in works by Rimsky-Korsakov, Prokofiev and Rachmaninov. With piano soloist Nikolai Lugenskiy; Apr 2
● London Philharmonic Orchestra: conducted by Ingo Metzmacher in works by Debussy, Tchaikovsky and Stravinsky. With saxophonist Martin Robertson; Apr 3
● BBC Symphony Orchestra: conducted by Jukka-Pekka Saraste in the UK premiere of Per Norgard's Symphony No. 2, and works by Arvo Pärt and Sibelius.

With the Hilliard Ensemble, piano soloist Leon McCawley and the BBC Symphony Chorus; Apr 4

EXHIBITIONS

Hayward Gallery
Tel: 44-171-261 0127
www.hayward-gallery.org.uk
● Francis Bacon (1909-1992): The Human Body. Brings together important works involving the human figure dating from 1945 to the mid 1980s; ends on Sunday
● Henri Cartier-Bresson: Europeans. Exploring changes from the 1930s to the 1970s, through the eyes of the photographer; ends on Sunday

OPERA

English National Opera, London Coliseum
Tel: 44-171-632 8300
The Tales of Hoffman by Offenbach. New production by Graham Vick, designed by Tobias Holtheisel and conducted by Paul Daniel/William Lacey. Cast includes John Tomlinson; Apr 3

LUCERNE

CONCERTS
Easter Festival
Tel: 41-41-226 4480
www.LucerneMusic.ch
● Orchestra of the Age of Enlightenment: conducted by Frans Brüggen in works by Bach. With soprano Lynne Dawson; Jesuitenkirche; Apr 2
● Munich Chamber Orchestra: conducted by Karl-Friedrich Beringer, with the Windsbacher Knabenchor, in Bach's Mass in B minor; Jesuitenkirche; Apr 2, 3
● The English Concert: Trevor

Pinnock conducts Bach's St John Passion, with soloists including tenor Ian Bostridge; Jesuitenkirche; Apr 4

● Thomas Zehetmair: recital by the violinist of works by Bach; Franziskanerkirche; Apr 4
● St. Matthew Passion: conducted by Alois Koch. With singers including the Lucerne Music College and Choral Academy; Jesuitenkirche; Apr 5

LYON

EXHIBITION
Musée des Beaux-Arts
Tel: 33-4-7210 1740
Matisse: 20 paintings and 40 drawings and sculptures from the collection of the Musée National d'Art Moderne, from the period 1900-1953; from today until Jun 28

MILAN

OPERA
Teatro alla Scala
Tel: 39-2-88791
www.lascala.milano.it
Linda di Chamounix by Donizetti. Co-production with Vienna Staatsoper conducted by Roberto Abbado in a staging by August Everding; Apr 3

MUNICH

CONCERTS
Philharmonie Gastalg
Tel: 49-89-5481 8181
● Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Ravel, Barber and Stravinsky; Apr 2, 3
● Rundfunkorchester des

Bayerischen Rundfunks; conducted by Garcia Navarro in extracts from operas by composers including Puccini and Wagner. With soprano Gabriele Schnatz; Apr 5

NEW YORK

OPERA
Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
Lohengrin by Wagner. New production by Robert Wilson, with costumes by Frida Parmeggiani; Apr 2

New York City Opera, New York State Theater
Tel: 1-212-870 5570
www.nycoopera.com
Emmeline: premiered in Santa Fe in 1996. Tobias Picker's opera is presented here in the same production by Francesca Zambello, with sets by Robert Israel. Based on Judith Rossner's novel, J.D. McClatchy's libretto is a version of the Oedipus myth set in New England. The cast includes Patricia Racette and the conductor is George Manahan; Apr 4

PARIS

CONCERT
Salle Pleyel
Tel: 33-1-4561 6589
Orchestre de Paris: conducted by Yuri Ahronovitch in works by Weber, Bruch and Dvorák; Apr 2

ROME

EXHIBITION

Palazzo delle Esposizioni
Tel: 39-6-474 5003
Minimal: display of works by contemporary Italian artists, selected by critic Achille Bonito Oliva; ends on Monday

ROTTERDAM

EXHIBITIONS
Kunsthal
Tel: 31-10-440 0300
Henriette Ronner-Knip (1821-1909): Cat Paintings from the Belle Epoque. Selection of works by the painter of cats, who was the first woman admitted to the Art et Amicitiae society; ends on Sunday

TV AND RADIO

● WORLD SERVICE
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)
EUROPEAN CABLE AND SATELLITE BUSINESS TV
● CNN International
Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today Update
● Business/Market Reports: 05.07: 06.07: 07.07: 08.20: 08.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20.
At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

SAMUEL BRITTAN
ECONOMIC VIEWPOINT

A problem shared

It is questionable whether reform of the UK's welfare benefits presents the problem that most people suppose

The British government's much-heralded policy ideas on reforming the welfare state did not contain a single table to enable one to assess the size of the problem with which it was supposed to be dealing. Nor were the Treasury Budget documents much more helpful.

Nevertheless, here are some orders of magnitude. The UK gross domestic product for 1997-98 amounts to about £800bn. A little over £300bn is represented by public expenditure. And of that total roughly £200bn will have been devoted to the welfare state. More than £80bn is devoted to health and education combined, and nearly £100bn to cash benefits for social security.

Everyone (apart from a few saints) would like to receive more from the state and pay less in taxes and contributions.

But where is the special problem about social security cash benefits? The sums in question amount to about one-eighth of national income. And in contrast to the rest of public spending, they do not interfere with the ability of citizens to spend their income in their own way. They involve a re-allocation of claims to resources among citizens.

Social security cash benefits do raise a financing problem in many countries. As the population ages in the next century, there will be a contribution gap in social security funds in France and Germany amounting to 3 or 4% per cent of GDP, according to International Monetary Fund estimates. For the UK the gap is negligible, amounting to only 0.1 per cent of GDP. The UK has been spared this problem partly because of demographic good luck and partly because of the

reforms by the Thatcher government, especially the decision to index benefits to inflation, not earnings.

An obvious reform lies in adjusting the official retirement age. As the second table shows, an Englishman of 65 can expect to live to almost 80, three years longer than when the postwar welfare state was established. A woman of that age can expect to live an extra four years. If the retirement age were indexed to life expectancy, the alarming deficit projections in continental Europe would go and UK policymakers would not have to worry so much about a skimpy state pension. Yet I could not find the issues discussed among the government's ideas.

Critics can legitimately ask, as does Tony Blair, the prime minister, why the £100bn spent on cash benefits has not done more to reduce poverty. Some of the reasons for conspicuous poverty are not related to social security and have more to do with patterns of living and education. But there is a strong financial

element. As a Chinese sage remarked: "What the poor lack is money."

There is an illusion about the benefits burden. Many of the recipients also contribute to the annual £130bn raised in personal direct and National Insurance contributions. The result is that a lot of cash flows are simply "churned" - that is paid and received by the same people. If inflows and outflows were offset, the net burden shown in the table might be reduced by perhaps half.

Elements of formal negative income tax are already involved in the new working families tax credit. A further step would be taken if child benefits were transformed into a tax credit. A larger step still would be to revise the plan of former Labour leader John Smith's Social Justice Commission to guarantee a minimum pension income by selectively topping up the state pensions of those who have insufficient means.

A modern affluent society should indeed be able to transfer more to the poorest.

UK benefit expenditure

£ bn	1987-88 estimates	% of total
Social security	42.43	64.3
Long-term sick & disabled	23.94	25.0
Short-term sick	1.21	1.3
Family	18.74	18.6
Unemployed people	7.16	7.5
Widows and others	2.94	2.3
Total	95.72	

Source: DSS

Life expectancy: England & Wales

Years	Men		Women	
	At birth	Age 65	At birth	Age 65
1941	49.2	16.8	49.2	11.5
1990-92	66.4	11.7	71.5	14.3
1993-95	77.1	14.6	78.4	16.3

Source: ONS

But it is extremely difficult to see how poverty can be tackled without income related payments of one kind or another.

Just as everyone has to undergo a means test for income tax, so a means test is needed for benefits. Such a means test could and should be made to look more like that administered by the tax inspector and less like a social security inquisition.

If cash benefits encourage a dependency culture, so surely should the ability to live on private investment income, which is a prominent feature of modern capitalist society, although few talk about it.

My own view is almost the opposite of many of the so-called reformers. I see no objection to cash transfers to the less well-off, limited only by the generosity of their fellow citizens. But it is far from axiomatic that an ever greater proportion of citizens' incomes should be taxed away to provide physical services such as health and education.

There is no need to pretend that education and health are just like any other kind of spending, such as food and holidays. Their special features have led to state involvement in nearly all countries.

But it is really too much to expect citizens to pay out of their own pockets for an increasing proportion of routine non-catastrophic medical expenditure? Or to help finance educational improvements which as parents they want? Behind the drive for ever increasing state expenditure on education and health is not just a concern for poverty or even equality but a desire that we should all undergo the same experiences as a supposed badge of citizenship.

Too much of the welfare state discussion turns on the pensions issue. The argument between the voluntary and the compulsory approach has already been largely settled. Employees are expected either to participate in the State Earnings Related Pension Scheme (Serps), which provides a supplementary pension equivalent to 20 per cent of earnings, or to belong to a private scheme at least as

good.

The argument about "stakeholder pensions" relates to a minority who have slipped through the net, for example, because their earnings are below the Serps limit, or they are self-employed. In fact the UK is gradually moving towards a three-step system consisting of a basic state pension, a compulsory earnings related supplement and a voluntary top-up.

The issue of compulsion is different from the question of whether schemes should be "funded", with which it is often confused. As far as the state sector goes, the accumulation of assets by a state fund is no different from the repayment of national debt from a budget surplus. This is a point made by Patrick Minford in the current issue of *Economic Affairs*.

Private-sector schemes are normally funded. But the benefits of such funding can be exaggerated. The much praised Chilean pensions savings accounts have enjoyed an average real return of 12 per cent since they began in 1981. Chile has been lucky in having launched its scheme at a time of unusual boom in world equity markets. Equities cannot hope to grow at that sort of rate in the longer run.

A safer guess about long run returns would be somewhere between the underlying 2 per cent or 3 per cent growth rate of real GDP experienced by the US and Britain and say 4 per cent in some of the safer emerging economies. (The latter was indeed the rate expected by the framers of the Chilean scheme.)

Higher returns can occur for temporary periods - for instance if the share of profits in national income is rising, a process which cannot go on indefinitely. There is no undiscovered "third way" for the welfare state other than the hard slog of rationalising taxes and benefits.

"This argument is elaborated in Towards A Humane Individualism, £5.75, John Stuart Mill Institute, 1 Whitehall Place, London SW1A 2HE"

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LETTERS TO THE EDITOR

IMF should publicly warn countries that give it cause for concern

From Professor Ira Sohn.
Sir, Stanley Fischer, first deputy managing director of the International Monetary Fund, outlined five suggestions to redesign the architecture of the international monetary system ("IMF and crisis prevention", March 30). They include: more timely, accurate and comprehensive data, better surveillance of policies, a strengthening of domestic financial systems, an improved operation of national capital markets, and prudent liberalisation of countries' capital accounts. There should be no objections to these.

Less defensible is the IMF's continued reluctance to reveal publicly its concerns about country policies without the permission of the country involved, a point highlighted by Robert Chote in an article which appeared in the same day ("Role of surveillance and transparency underlined").

The IMF faces a choice. On the one hand it can continue to diagnose, treat and prevent (economic and financial) diseases as private-practice physicians, maintaining the strict patient-doctor confidentiality privilege. Or, on the other hand, more in concert with a global economy, the IMF could acknowledge that many "illnesses" - seemingly restricted to a single country (or group of countries) - be viewed as potential threats to "public health". An appropriate and responsible practice would be to issue early public warnings that are firmly supported by facts gathered from the proposed new monitoring guidelines.

Ira Sohn, professor of finance, Montclair State University, Upper Montclair, New Jersey 07043, US

Case against Turkey is not convincing

From Professor S.R. Sonel.
Sir, James Moorhouse (Letters, March 30) is both unfair and unconvincing in his claims that Turkey "is not a liberal democracy", citing three disqualifications for its membership of the European Union. These call for comment. First, the Islamic Welfare party was banned under the Turkish constitution by the constitutional court and not by the army. This was a constitutional act.

Second, even in most liberal countries, human rights do not function normally when there is an emergency and the state is faced with terrorism - for example, in the UK (IRA terrorism) and Spain (ETA terrorism).

Third, Turkey does have an independent judiciary and rule of law, which, under normal circumstances, are implemented. But Turkey is faced with a ruthless terror organisation, unfortunately encouraged, and even supported, by those who would like to see Turkey dismembered.

If the EU is so meticulous in preserving "untainted" identity as a home for free and democratic nations", as Mr Moorhouse claims, why

is it not challenging, for example, Greece, one of its members, for its racist policies and constitution, discriminating against, and abusing the human rights of, its minorities? The Turks of western Thrace are not even allowed to elect their Moslem religious leader (Mufti) who is appointed by the Christian Greek government. Finally, if Turkey is an illiberal state, then why did the EU establish a customs union with it?

S.R. Sonel, 35 D'Arby Street, London W1A 4YL, UK

Indian government's objectives key factor

From Mr Arjun Mittal.
Sir, Your report of the resignation of the industry minister in the Indian state of Andhra Pradesh (Asia-Pacific News Digest, March 30) reflects the FT's unfavourable view of the new Indian administration. Surely the government's desire to deregulate the Indian economy, to roll back unnecessary bureaucracy, and to encourage foreign investment in infrastructure is more important than the resignation of a minister who does not even belong to the central government.

The FT has previously quoted B.P. politicians' nationalist economic views as if they represented party policy. This they no more do than some Labour backbenchers reflect the UK government's policy on, for example, welfare reform.

The FT, it appears, has prejudged the new government and is giving foreign investors an unreasonably gloomy impression of India.

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Pfizer forum

The UN and the Private Sector:
"Markets for a better world"

BY KORI A. ANNAN, SECRETARY-GENERAL OF THE UN

In this excerpt from a speech to the World Economic Forum, the Secretary-General of the United Nations argues that the values set out in the UN Charter define the human interest and are a pillar of the global economy.

Peace and prosperity cannot be achieved without partnerships involving governments, international organisations, the business community and civil society. In today's world, we depend on each other. The business of the United Nations involves the businesses of the world.

Technical standard-setting in areas such as aviation, shipping and telecommunications provides the very foundation for international transactions. Our advocacy of human rights nurtures democracy and good governance, two essential weapons in the fight for human freedom and the battle against corruption. Our efforts to eradicate poverty create new markets and new opportunities for growth. Our peacekeeping and emergency relief operations in war-torn nations bring the stability needed to regain the path to long-term development. Our untiring efforts to build societies based on the rule of law promote regulatory consistency and peaceful relations. We also help countries to join the international trading system and enact business-friendly legislation.

Business has a compelling interest in the success of this work. Creating wealth, which is business's expertise, and promoting human security in the broadest sense, the UN's main concern, are mutually reinforcing goals. Thriving markets and human security go hand in hand. A world of hunger, poverty and injustices is one in which markets, peace and freedom will never take root.

Globalisation has knit us together and helped generate a sustained period of economic expansion. But is economic integration enough to narrow the widening gap between rich and poor? How can

we best integrate developing nations into the global economy? Can markets deal with the negative side effects of globalisation? Can we find ways to cope with the kind of volatility we have seen in Asia and elsewhere, and minimise its impact on ordinary people?

Interdependence is a two-way process. What happens in developing countries affects the developed nations, and vice versa. There are victims and beneficiaries. There are people who have lifted themselves out of poverty, and

Thriving markets and human security go hand in hand

others who remain mired in deprivation. A global marketplace can only work effectively if it is able to address its inherent shortcomings and contradictions. Market capitalism has no major ideological rival. Its biggest threat is from within itself. If it cannot promote both prosperity and justice, it will not have succeeded.

Global society, if it is to flourish, must also work from shared norms and objectives. Fortunately, the basis of that common understanding already exists: it is found in the United Nations Charter. Freedom, justice and the peaceful resolution of disputes; social progress and better standards of living; equality, tolerance and dignity; these are the universal values set out in the Charter. They define the true human interest. They are also a pillar of the global economy.

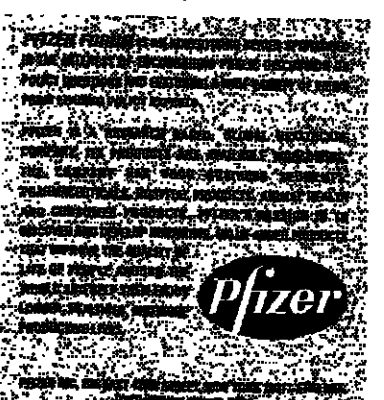
Markets do not function in a vacuum. Rather, they arise from a framework of rules and laws, and they respond to signals set by governments and other institutions. Without rules governing property rights and contracts; without confidence based on the rule of law; with-

out an overall sense of direction and a fair degree of equity and transparency, there could be no well-functioning markets, domestic or global. The UN system provides such a global framework - an agreed set of standards and objectives that enjoy worldwide acceptance. A strong United Nations is good for business.

The advent of a global economy may seem irresistible and inevitable. To many it has brought great riches. To others it seems exclusionary, exploitative, intrusive and even destructive. We must remember that globalisation has not just happened; it has been the result of deliberate policy choices.

Leaders of Government and business continue to have choices. So let us choose to unite the power of markets with the authority of universal ideals, and to reconcile the creative forces of private entrepreneurship with the needs of the disadvantaged and the requirements of future generations. Let us ensure that prosperity reaches the poor. Let us choose an enlightened way forward towards our ultimate, shared goal: a global marketplace that is open to all and benefits all.

The preceding words are excerpts from an address by the UN Secretary-General Kofi A. Annan at the World Economic Forum in Davos, Switzerland on 31 January 1998. Additional information about the United Nations is available on its Internet site (<http://www.un.org>) or from the Department of Public Information (United Nations, New York, 10017).



FT INTERVIEW KIM DAE-JUNG

Dissident to president

South Korea's leader tells John Burton what Asians can learn from Europe

At 74, Kim Dae-jung, South Korea's president, may be one of Asia's oldest leaders, but he will be at the cutting edge of promoting a "new Asia" when he attends a summit meeting of Asian and European countries that begins in London tomorrow.

A critic of the "Asian values" movement, Mr Kim has blamed the region's financial troubles on crony capitalism and corruption. "If we had taken the path of democracy earlier, we could have avoided our current problems."

"We have a lot to learn from Europe such as democracy and economic development should go together hand in hand." Nations that have emphasised economic development at the expense of democracy, he says, have usually failed in the end.

One of Korea's foremost campaigners for democracy, he was jailed, tortured and sentenced to death by the military leaders who ruled the country between 1961 and 1987.

He modestly calls the switch from dissident to president "a big change in my life. I am a little isolated from the outside world, so I have to make adjustment in some ways. In the past when I was opposition leader to criticism was my job and when offering alternatives, I didn't have to be 100 per cent responsible. But now I am in charge of my country, I have to be responsible for all the details."

That attention to detail includes no longer conducting interviews in English, which he learned as a political exile in the US, because of worries that he might misstate government policy in a foreign language.

He hopes to use his visit to the UK, his first foreign trip since his inauguration a month ago, to persuade his countrymen of the need for economic reform under the \$58.5bn rescue programme from the International Monetary Fund. "The UK went through the same experience as Korea with the IMF and they were successfully able to learn something from the experience."

He expresses admiration for Tony Blair, the UK prime



minister and argues the two men's policies - market-friendly social democracy - are similar. "Tony Blair is a born politician who is able to harmonise ideals and realities. While retaining the fundamentals of the Labour party, he has been absorbing the positive aspects of Margaret Thatcher's political heritage."

Unsurprisingly, Mr Kim is sanguine about the prospects for Korean recovery. "If we don't suffer a shock from outside such as Indonesia or the devaluation of the Chinese currency, our economy will begin growing within the next two years."

But he is no Pollyanna. "We have serious problems such as unemployment with 1.5m workers out of work. And interest rates must be lowered from 20 per cent, which is causing 100 companies to go bankrupt a day along with 10,000 workers losing their jobs daily."

With unemployment expected to reach at least 10 per cent this year against 3 per cent in 1997, Mr Kim acknowledges the danger of social unrest. "If the govern-

ment neglects the unemployment problem, then we could have a backlash," he says.

The administration has recently allocated Won8,000bn (\$5.8bn) to deal with the jobless, including efforts to boost meagre social benefits and create job training schemes. These will be financed through bond issues and the sale of shares in state companies. Mr Kim also says that his government is prepared to abandon its balanced budget and engage in deficit spending if necessary.

One of Korea's biggest challenges is to reform its industrial structure, based around large conglomerates, or chaebol. Mr Kim admits the progress of chaebol reform has been fitful, although "it is too early to criticise the chaebol since it is only the beginning. For the long term, I'm optimistic because they need to restructure to survive."

The chaebol have agreed to implement reform measures, including improving corporate transparency, abolishing cross-payment guarantees, reducing heavy debts,

focusing on core businesses and making family owners responsible for management decisions.

But the president emphasises that restructuring will be left to market forces rather than state intervention. He places responsibility on the banks, which have lent generously to the chaebol in the past, to enforce tighter credit controls.

Corporate restructuring also means allowing foreign takeovers of Korean companies, which have been previously protected from overseas ownership. "Once a foreign investor makes an investment, it adds to our national wealth," he says. "The infusion of foreign capital means we can reduce our dependence on overseas debt. We can learn management techniques. Foreign companies create jobs and add to our tax base."

He criticises Korean attitudes that view overseas investment by Korean companies as good, but foreign investments in Korea as bad. When Samsung Electronics opened an electronics plant in England two years ago, the ceremony "was attended by the Queen. If that means colonisation of a country by foreign capital, then how could we expect Her Majesty to attend the ceremony?"

Mr Kim says he is not disappointed that he has to concentrate on economic issues rather than promoting unification with North Korea, which has been one of his strongest ambitions. "It's not a matter of preference. It's a stark reality. To have a better environment in terms of unification with North Korea, we must first save our economy."

But he hopes that economic issues will also reduce tensions on the Korean peninsula. "We are separating politics from the economy so we can promote co-operation, which we think will be mutually advantageous."

Mr Kim recently ordered the lifting of restrictions on South Korean investments in the North to help save its communist neighbour from collapse. A disaster there, with millions fleeing across the border, would plunge the south into a new crisis, even if it succeeds in surrounding its current one.

FINANCIAL TIMES

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Thursday April 2 1998

Sterling in another world

As the British pound passes another nine-year record against the D-Mark, the cries of pain from the manufacturing sector have become more strident.

This week, Adair Turner, director-general of the Confederation of British Industry, called upon the Bank of England to signal that UK interest rates had reached their peak, and so help to push sterling back to a "more realistic level".

On the same day, the Birmingham Chamber of Commerce's latest survey showed that manufacturers were losing sales at home and abroad. And yesterday the March survey of purchasing managers confirmed a sharp fall in export orders. This is hardly surprising with sterling now almost 32 per cent above its level at the end of 1995 - even though the competitiveness of UK manufacturers has greatly improved.

During the 1970s and 1980s Britain's exports grew consistently less fast than world trade. But since 1992 they have held their share of the increasing market and did better than expected last year, because of technical improvements and tighter control of wage costs.

That manufacturers are better armoured against the assaults of a strong pound may be a small comfort in the embattled Midlands and the north west. Nevertheless, in the new world of long-term fiscal and inflation targets, there is no escape. Even in the monetarist phase of Margaret Thatcher's government, manufac-

turers knew that the authorities could try to do something about the exchange rate if they wanted.

That era ended last May when the Bank of England took charge of interest rates, with a duty to control inflation. But although the Bank is not able also to manage the exchange rate, it cannot ignore it. If the price of a credible anti-inflation strategy is loss of jobs in the Midlands, it must be paid. But the price must be minimised.

There are two ways in which this could be done: first by tightening fiscal policy and second by ensuring that monetary policy does not straggle indecisively behind the need for action. The Treasury pointed out this week that it has tightened fiscal policy by about 2 per cent of gross domestic product on a cyclically adjusted basis in recent budgets. This is probably as much as was politically feasible.

The Bank's monetary policy committee, on the other hand, may prove to have raised interest rates too little and too late. A sharper rise a year ago would have put it in a better position now to accede to the CBI's request. This year the committee has seemed indecisive and divided in the face of continued inflationary pressures. At its meeting next week, it must show that it is made of sterner stuff. Rates may need to go higher still, but the currency markets probably expect this anyway. Waiting may only make the symptoms worse.

IMF reform

The International Monetary Fund continues to agonise about how to reform itself. Recently, the focus has shifted from how it handled the Asian crisis, to how it should prevent the next one. This month, the interim committee of the IMF will meet to discuss ways to improve its economic surveillance.

Some of the changes being suggested, which have been set out in an internal IMF paper, are undoubtedly helpful. More data, particularly on short-term capital flows, must be a good idea. More emphasis on surveillance of the financial sector, rather than of the standard macroeconomic indicators, is also clearly necessary - although it was first proposed back in 1985.

And the internal functioning of the Fund must be improved. The paper mentions instances, for example, where staff did not have sufficient expertise to judge the health of the banking sector.

All this will be uncontroversial. But heated debate is likely on whether the Fund's work should be made more public.

It has been suggested that the IMF should give its policy recommendations more force by threatening to go public if a country refuses to follow them. This would prevent a situation like that in Thailand in early 1997, when the Fund was well aware of the dangers but could not per-

sue the authorities to devalue. But this is unrealistic. Such a public declaration could actually precipitate a crisis. The IMF would not - and should not - take this risk, and so the threat would not be credible. It should not be forgotten, as well, that the IMF can be wrong and that countries should sometimes be able to disagree with its advice.

A better balance would be to publish more information, whilst stopping short of specific market-sensitive recommendations.

The IMF, as a recipient of confidential information, is not in a position to publish much without consent. But more countries are now choosing to allow the IMF board's conclusions to be published. Brazil was recently one of the first major emerging-market countries to do so. The IMF should encourage this, so that ultimately a refusal to publish would send a bad signal to the markets. The IMF itself must also set a better example, by making its own functioning more transparent.

These changes are important. But it is far more important that individual financial institutions make equally serious attempts to improve their own surveillance of the emerging economies, and temper their tendency to imprudent short-term lending. Only then will the lessons from the Asian crisis have been learnt.

Kiev stalemate

The Ukrainian election results make depressing reading. Years of weak government and a state of permanent conflict between a fractious parliament and a well-intentioned but ineffective president have left millions of voters dissatisfied with the post-communist reality. Nostalgia for the impoverished but guaranteed minimum standards of living offered by the former Soviet regime has grown.

Little wonder under these circumstances that the communists, still the only nationally organised party, should have emerged as the largest single party, albeit with little more than a quarter of the seats. They put themselves forward as the party of protest, and that is what millions of Ukrainian voters did, especially those owed many months' arrears of unpaid wages and pensions.

But an election which leaves the communist party in first place in parliament, while more than a third of the electorate voted for the numerous minority parties which failed to leap the four per cent parliamentary entry hurdle, resolves nothing.

Worse still, with President Leonid Kuchma weakened but still at the helm, Ukraine will now find it more difficult to convince foreign investors and the international financial institutions that it has the will to accelerate the pace of privatisation and other

much needed market-orientated structural reforms.

The experience of transition from communism to the market elsewhere in eastern Europe has demonstrated that those who hesitate on the path to reform, or linger in some halfway house, are condemned to prolonged stagnation and declining living standards. That was the fate, for example, of Romania and Bulgaria up to the last elections. It remains the fate of Serbia.

Countries such as Poland and Hungary, where reformed former communist governments pushed promptly ahead with market reforms, have prospered. In little over a year since the last Bulgarian elections a determined reformist government has managed to attract international backing and foreign investment, and given new heart to its home-grown entrepreneurs.

The best thing about the Ukrainian elections has been the emergence of a new bloc of 114 independent members in the 450 seat parliament. Many are either business people or campaigners on a reformist platform. They promise to accelerate the pace of reform. The outside world must do all it can to encourage that process, and persuade Ukraine's voters that nostalgia for stagnation is no alternative.

With oil prices low, Simon Kuper, Roula Khalaf and Sander Thoenes wonder whether Opec really stands for the Organisation of Panicked Energy Countries

The dependency culture

It takes a lot to get oil producers to agree. When they finally shook hands on a deal to cut production, after a seven-hour session in Vienna on Monday night, fear had been the driving force. More than \$100bn of income was at stake.

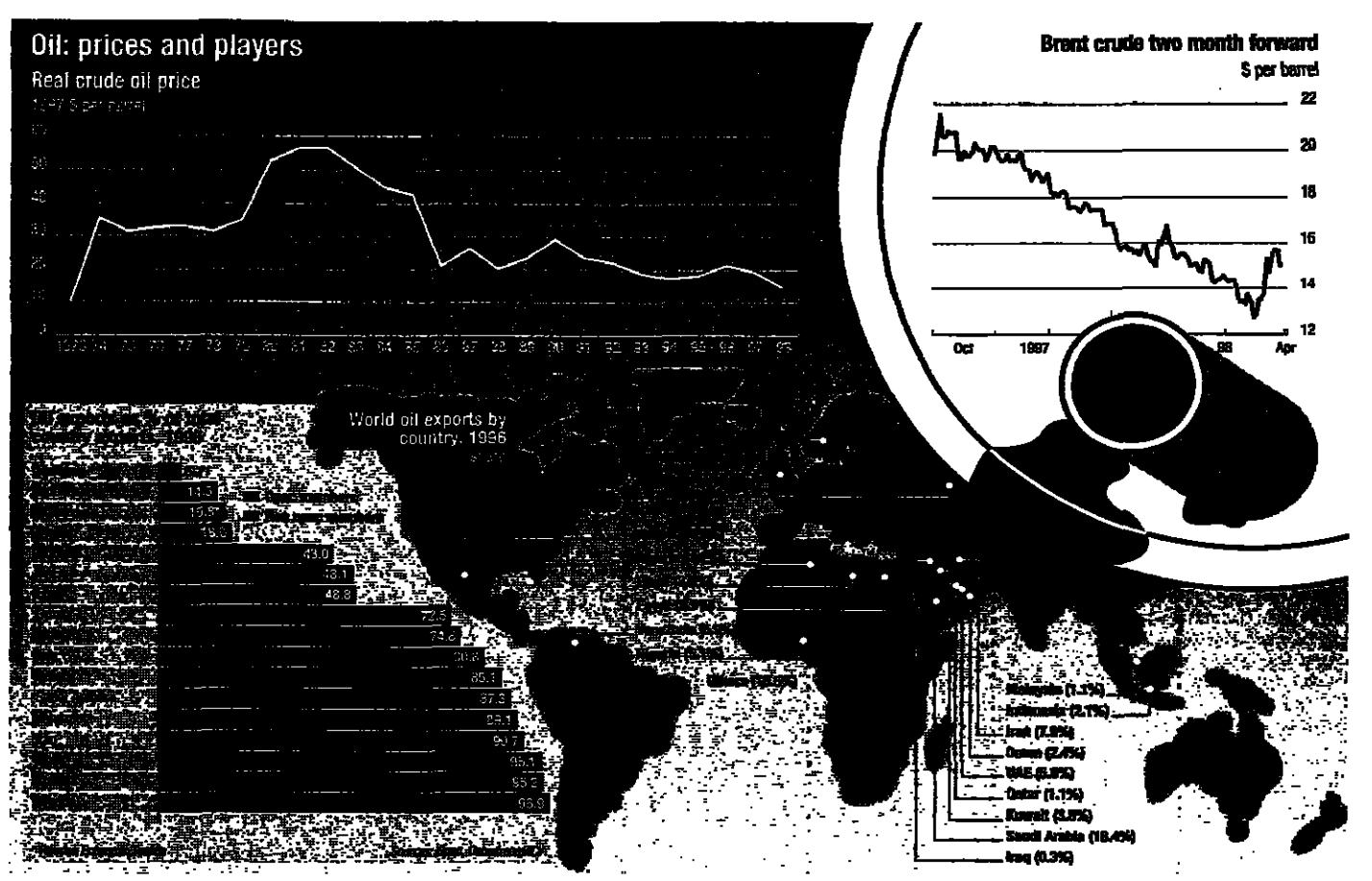
The slide in the oil price since October has been a disaster for the main producers. Saudi Arabia and Venezuela are classic one-crop economies. It is as if their harvest has just failed. Russia, Iran and Indonesia had hoped the production-cutting deal would greatly increase prices - a case of oil on troubled waters. They were disappointed. Last year, a barrel of Brent crude, the benchmark for the oil price, averaged about \$19.30. Yesterday it cost \$14, its brief rally after the deal by the Organisation of Petroleum Exporting Countries having subsided.

Who will lose out? And where might the losses be most serious?

Only Norway, the world's second largest oil exporter, will suffer no immediate pain. The country's projected budget surplus of Nkr94bn (\$7.4bn) would have gone straight into its Petroleum Fund, which preserves oil income for future generations. "The Norwegians will continue to be well fed and well clothed," says Daniel Yergin, energy consultant and author. Citizens of other oil-producing nations may be less lucky.

The Gulf states - proven to about half the world's oil reserves - stand to lose the most money. Their consolation is that the starting point could have been worse. Fiscal balances have improved since the last oil price collapse in the mid-1980s. The past two years of buoyant prices have strengthened foreign exchange reserves. That is true all over the Arab world, even in war-torn Algeria, which has a reserve cushion of over \$8bn. But economic growth in the Gulf was already low, and spending plans by governments in the region will have to be chopped. "The major problem these countries will face is that they based this year's budgets on oil prices of up to \$15," says Said Al Shaikh, senior economist at Saudi Arabia's National Commercial Bank.

Saudi Arabia, the world's largest oil exporter with \$48.8bn in oil revenues last year, was already looking at a larger budget deficit of 3.3 per cent of gross domestic product this year. But



according to Mr Al Shaikh, that was assuming a Brent price of at least \$15.30. The Petroleum Finance Company, a Washington consultancy, warns that Saudi economic growth could drop below 1.5 per cent this year, from an average of 4.4 per cent over the previous two years.

Cheaper oil will raise the pressure on the region's rulers to do what they promise but do not deliver: to diversify their economies and to reduce state spending and the system of subsidies. Faeed Mohamedi, head of the markets and countries department of the Petroleum Finance Company, says: "The government starts to say, 'I need another \$5bn. I'll sell off the telecoms.' Power is devolving down to a different type of animal, the private sector." Gulf governments say they are committed to privatisations, but they are reluctant to let the market dictate what people pay for services. That would erode state control.

Mr Yergin says oil producers everywhere are becoming more open to the notion of foreign investment. With prices low and volatile, "the most logical thing to do is to find someone who can

help shoulder the risk and bring capital, skills, and access to global markets."

Iran, the world's third largest oil exporter, is the most vulnerable producer. In a dysfunctional economy, 80 per cent of hard currency earnings derive from oil, 20 per cent of people of working age are unemployed, and inflation is running at 50 per cent. The fall in the oil price will make it harder for President Mohammed Khatami, a moderate on social policy, to deliver on his election promises of economic reform. For Mr Khatami, says Mr Mohamedi: "It's the economy, stupid."

Outside the Middle East, the country with most at stake is Venezuela. It has bet heavily on increasing its oil output. "Venezuela, says Maria Klemas, London-based consultant, "is essentially an oil well." Oil brought the country \$17.5bn in revenues last year, or nine-tenths of its export income. Its current account starts from healthy surplus. However, its budget deficit could balloon, and in an election year there will be little desire to cut spending. A devaluation would be the easy way out, because it would raise the domestic

value of dollar earnings from oil. However, devaluation could put off some of the foreign investors Venezuela has been attracting to help exploit its oil.

That would be true in Russia, the world's second largest oil producer, which exports about one-third of its 6.1m daily barrels. The oil sold at home is partly shielded from the fall in world prices, because domestic prices are lower and relatively stable. But the oil shock comes when the Russian government is struggling with its budget deficit. Russia had projected a deficit of 3 per cent of GDP this year. The forecast was seen as unrealistic from the first, and the oil price slide has made it seem doubly so.

Russian oil exports in 1996 were worth \$12bn, or 14 per cent of total export revenues. Much of that income could be wiped out. In addition, the government may receive far less than the \$2.1bn it is counting on for its 75 per cent stake in Rosneft, the last big state oil company. Russia is pushing to change the tax guidelines for oil companies, to guide revenues. However, Arnab Das, emerging markets strategist at J.P. Morgan in London, forecasts

lower spending, lower growth and a higher deficit, though he says inflation and the real value of the rouble will be stable. Yesterday, Sergei Dubinin, governor of Russia's central bank, said that the rouble's appreciation in real terms should end.

Indonesia, hit by the most serious economic crisis in 30 years, had expected to gain 30 per cent of this year's budget revenues from oil and gas. It had based its calculation on an oil price of \$17 per barrel. Yesterday it revised that to \$16. The country's one bit of luck is that oil accounts for 20 per cent of exports, down from 70 per cent during the rapid recovery of the 1970s.

Not everyone is upset about the oil price. Some western policymakers are beaming. For the 29 industrialised nations that make up the Organisation for Economic Co-operation and Development, most of them oil importers, a price at current levels would cut about 0.4 percentage points off inflation and add about 0.2 percentage points to economic growth. That would almost make up for the damage to growth expected to be done by the Asian economic crisis.

Why Opec blinked first

production has created a huge production premium. Profit margins for the most efficient producers are staggering. Last year, Saudi Arabia produced more than 8m barrels a day, for which it received an average of more than \$17 per barrel. Yet its overall production costs were just \$3 or so a barrel.

With such an enviable cost base it was assumed that the Gulf states could outlast other producers if it came to a price war. But no one fully appreciated the degree to which many low-cost producers were dependent on oil revenues to finance their bloated civil services and cradle-to-grave welfare systems.

One of Opec's sharpest dilemmas is that its quota policy has

stimulated intense competition from producers outside the exporters' group. With many Opec states off-limits until recently to international investment, oil companies have invested hundreds of billions of dollars in higher-cost oil fields in non-Opec countries.

Alaska's North Slope and Europe's North Sea are often viewed as among the most expensive places to develop oil fields. That was certainly the case in the 1970s when they were first developed. But operating costs in both areas have fallen sharply in recent years as a result of technical innovation (the ability to drill deeper and extract previously unexploitable pockets of oil), management

changes and greater geological knowledge. Industry analysts reckon that oil prices would have to slip to \$5 a barrel before they forced many companies to start shutting down unprofitable platforms.

At Opec's meeting in Vienna this week, one Gulf Arab delegate acknowledged that it may no longer be possible to squeeze higher-cost producers out of the market. "They simply find a way to lower those costs even further," he despaired.

The recent discovery of huge oil fields off west Africa offers a useful lesson in modern oilfield economics. Grassol is a giant field in 1,400m of water off Angola. Even though this is pushing the limits of production

technology, Elf-Aquitaine, the field's French developer, reckons it can develop and operate Grassol for just \$6 a barrel.

Low oil prices may do little to discourage present production, but they might well have an effect on future plans. A number of oil companies in recent months have announced delays to several projects scheduled for 2000 and beyond. Recently, Shell UK announced that it would postpone several projects in the North Sea, partly because of low oil prices. No large production areas have been cancelled yet.

Even if big projects were shelved, this would only start to have an effect on production levels in the next decade. It would certainly do little to solve the problems now facing both Opec and non-Opec producers alike.

Robert Corzine

OBSERVER

Out of the deep-fat frying pan

Warner Brothers has taken its time replacing Chris Pule, the head of movie marketing sent reeling from the Burbank lot last December. Now it has pulled in Brad Ball, who has been juggling quarter-pounders at McDonald's these past three years.

Pula went after only 11 months in the job, though Warner insisted that his marketing was not being made a scapegoat for a series of box-office failures as long as a studio boss's cigar.

Ball's time in charge of US marketing at McDonald's has not been without the occasional pickle. In 1996, there was "the biggest product launch in company history" - the Arch Deluxe sandwich, which hasn't become a household name. Last year came the Campaign 55 price-cutting promotion, which was ditched within three months.

Not that it's all gloom: Ball has recently been busy selecting a new lead advertising agency - DOB Needham - and rolling out the current "Did someone say McDonald's?" campaign. One thing Warner bosses might not have to worry too much about is Ball's title: in his days with Los Angeles ad agency Davis, Ball & Cohn, he and his partner Mark Davis had an odd way of sharing the company presidency - Set took it on odd-numbered days, and Davis on the evens.

Odd arrangement

Speaking of working on alternate days, it isn't easy to imagine Bank of France governor Jean-Claude Trichet and European Monetary Institute chief Wim Duisenberg doing that at the new European Central Bank.

That was the deal touted in Observer's favourite April Fool news story yesterday, in the French financial daily *La Tribune*. It was at least pleasing to see that the spoof gave Duisenberg the edge: local hero Trichet was to take even-numbered days with Dutchman Duisenberg fronting up the bank on the more numerous odd dates.

Rain dance

Having caused death and destruction from California to Colombia, El Niño has finally met its match - the Indians of Brazil's Calapo tribe.

With forest fires devastating the northern states of Roraima for the last three months, two shamans, or medicine men, were flown into the capital Boa Vista on Monday to summon rain. The fires, not unusual in the region, have been aggravated by a six-month drought provoked by El Niño.

The shamans prayed to the god Cororoti and performed a mystical and ancient ritual on the banks of the Rio Branco, the huge river near Boa Vista which is so short of water that it can be fished in places. Lo and behold, torrential rain poured down for most of Tuesday on the worst affected areas just as United Nations fire experts were arriving to assess the damage. More rain is expected.

As the shamans prepared to fly home yesterday to Mato Grosso, in the south of the Amazon region, they delivered a parting shot - if the state government wants the rain to stop, it will have to bring them back again.

Playtime

Most annual reports are turgid affairs, unless you're a conscientious analyst or devoted investor. So Cognex Corporation, a teenage Massachusetts-based technology company, came up with an attention-grabbing 1997 annual report in the form of a children's activity book. Observer's copy was even accompanied by a press release signed - by "Andrew and Scott" - in orange and purple wax crayon.

The report includes puzzles and games and a cut-out paper doll of chief executive Robert Shillman: Dr Bob to his chums. Under all these wheezes it's still pretty turgid stuff - though a close read reveals that quarterly meetings begin with a company salute derived from the classic film comedy *The Three*

Stooges, and that everyone, including Dr Bob, arrives in costume on Halloween.

If reading the company's report seems like hard going, just be profoundly grateful you don't have to work there.

Chilled out

Botswana's economic success - reserves top \$5bn - owes as much to former President Ketumile Masire's prudent housekeeping as to the careful management of the country's diamond wealth.

Observer recalls Masire, who stepped down yesterday after 18 years as leader, calling for a round of soft drinks after a meeting in his office. An embarrassed aide returned empty-handed. "The fridge is locked, and you've got the only key, Mr President." Look after the pennies and the diamonds will look after themselves.

Blue heaven

The US Senate, reflecting the nation's isolationist mood, still refuses to stump up its arsenals of United Nations dues, but it seems the UN has some unlikely allies on the Supreme Court.

The justices have declined to hear an appeal by a soldier who received a bad conduct discharge for refusing to wear a UN blue beret while on peacekeeping duty in Macedonia. Just watch those UN lawyers searching for a way of bringing the US budget process into court.

Financial Times 100 years ago

American Impudence Towards A European Power
It is now being recognised that Spain is by no means likely to accept the interference in the affairs of its Cuban colony of President McKinley. The Washington Government has been acting as if it were dealing with the question of dismissing a subordinate official instead of conducting negotiations with a European nation. We are not surprised, accordingly, to find that the Spanish Cabinet has replied with a proper spirit of haughtiness to the blustering demands of what is, after all, a raw and untutored republic in the West. Although the misgovernment of Cuba by Spain is undoubtedly, no calm-thinking man can admit for an entire moment the right of an extraneous nation, simply because it lies adjacent to a foreign colony, to dictate sudden and imperious terms to the country to whom that colony belongs.

50 years ago
Canadian Workers Earn More
Ottawa, April 1. Canadian workers earned 18 per cent more in 1947 than in 1946, the Dominion Bureau of Statistics reports. The increase is explained not only by higher wages, but also by the fact that less working time was lost in 1947 than in 1946.

COMPANIES & FINANCE: THE AMERICAS

PERSONAL COMPUTERS LEADING MANUFACTURERS ARE FEELING THE EFFECTS OF FALLING PRICES

CompUSA warns on earnings

By Louise Kehoe
in San Francisco

Falling personal computer prices are taking a heavy toll on profit margins, CompUSA said yesterday. The largest US computer retailer joined leading PC manufacturers and component suppliers in warning of lower-than-expected earnings.

The rising popularity of PCs selling in the US for less than \$1,000, and, in some cases less than \$800, was also having a significant impact on revenue growth,

the retailer said.

CompUSA's shares dropped 17 per cent on the news to \$21 in mid-session.

Total sales for the third quarter, ended March 28, increased 14 per cent to \$1.45bn, compared with \$1.27bn a year ago. However, comparable store sales were up only 1.2 per cent for the 132 stores that had been open for one year or longer, CompUSA said.

Moreover, it warned that it expected no fourth-quarter sales growth, on a comparable store basis. Typically,

sales per store and total sales for the seasonally slower fourth quarter are lower than the third quarter.

The company was "disappointed with overall sales growth", said James Halpin, president and chief executive. Although sales volume had increased in the third quarter, average selling prices had dropped by a greater amount than expected, he said.

Sales per store declined about 6 per cent from the same period a year ago. This is expected to have a negative impact on its gross profit margin, which is expected to fall to about 14.1 per cent. Rising costs of creating a "build-to-order" service would also reduce margins, the company said.

Low-cost PCs that offer most of the features of machines selling for twice the price are the fastest growing segment of the consumer PC market, accounting for about 40 per cent of sales volume. However, the trend toward lower priced models is also picking up in the business sector as corpo-

rate buyers demand similarly priced machines, industry analysts said.

Intel, the leading supplier of chips to the PC industry, is also being hit by the trend toward lower PC prices. Its share of the sub-\$1,000 notebook segment dropped from 65 per cent in January to 45 per cent in February, according to PC Data, a market research group.

Competing chipmakers, including Advanced Micro Devices which offers lower priced chips, won orders at Intel's expense.

Investors scupper agreed merger

By Christopher Parkes
in Los Angeles

An agreed merger between two leading makers of motion simulator rides has been scrapped after institutional shareholders opposed the allegedly "over-priced" deal between Iwerks and Showscan.

The vote to reject the link, which valued Showscan at \$27m, came at Iwerks' annual meeting and ended a campaign led by Providence Capital, which has 200,000 Iwerks shares.

Vital support came from Heartland Advisers, which owns more than 20 per cent of the company.

The unusually successful display of shareholder power overriding the unanimous wishes of both companies' boards followed a public campaign by Providence Capital which complained that they had failed to provide "a pertinent financial analysis" of the alleged benefits of merger.

Iwerks claimed that the link would increase its 1999 profits to 2 cents a share, compared with a projected loss of 26 cents.

The companies are among the leaders in the fast-growing "location-based entertainment" sector - in essence shopping malls in which conventional retail outlets mingle with restaurants, cinemas, arcades and other entertainment facilities such as mini-golf and skating rinks.

Competition is fierce, and Iwerks, which started out making rides combining film and cars mounted on hydraulic rams to simulate movement, has had difficulties after diversifying into the market for giant-screen film theatres, which is dominated by Imax.

The problems for smaller businesses have been compounded by mounting interest in the sector from large media and entertainment groups.

Walt Disney, for example, is building a chain of Club Disney outlets, aimed at families.

The value of the all-stock merger agreement, which was signed in August, fell to \$18m after Providence Capital launched its campaign.

Harnischfeger looks to its strengths as the flak flies

A failed acquisition attempt and fall-out from the Asia crisis has left investors disenchanted with the US group, says Peter Marsh

As a US navy pilot in the Vietnam war, Jeffery Grade has plenty of experience dodging flak.

He has needed all his survival skills to withstand the extraordinary battering taken in recent months by Harnischfeger, the Wisconsin-based equipment supplier of which he is chairman and chief executive.

The company is the biggest international maker of surface and underground mining machines and, through its Beloit subsidiary, one of the world's big three in pulp and paper-making systems.

These two divisions last year accounted for nearly 90 per cent of Harnischfeger's \$3.1bn sales, contributing roughly equal shares.

Mr Grade took over the top job in 1993, and for four years Harnischfeger was a stock market star. It pursued a global strategy centred on growth markets, cutting manufacturing costs and wringing out extra profits through better provision of spare parts and maintenance.

It seemed a good example of how an old-line US manufacturer - the company has been based in Milwaukee for more than 100 years - could reinvent itself for the 21st century. Net income last year at \$139.8m was 22 per cent above the 1996 figure and more than twice the level of the year before.

But the rot set in early last year when Harnischfeger was rebuffed in its hostile \$631m bid for Giddings & Lewis, another Wisconsin company which is one of the biggest makers of machine tools in the US. It was eventually snapped up by Thyssen of Germany for \$675m. Harnischfeger's interest in the company, however, seemed to lack logic and disappointed many of Mr Grade's former Wall Street admirers.

Worse was to follow in the autumn of last year with the onset of the Asia economic crisis and Harnischfeger emerging as one of its largest US corporate casualties.

With sales of Beloit tilted to the Pacific Rim, a strategy for which the company had previously been applauded, Harnischfeger suffered a steep drop in demand for its products. Neither has it been helped by weak coal and metal prices - world-wide which depressed demand for mining machinery.

The problems hit home in February when the company announced a restructuring charge of up to \$150m, linked to a 30 per cent drop in net income in the first quarter, plus a 19 per cent decline in orders. It also announced the sale of its small materials handling subsidiary, as part of a planned divestment.

The sequence of events has hit Harnischfeger's shares, which between early

1993 and March 1997 outperformed the New York stock market by 58 per cent.

Since then they have halved in value compared with the rest of the market, hitting a low point of \$33 in early March. They were trading at \$35½, down 4%, in early trading yesterday.

"Sentiment is very negative," says Mark Komarek, an analyst at Midwest Research, a Cleveland-based stockbroker. "There is no sign of any let-up."

Mr Grade, who joined the company in 1983, became chairman after spells as chief financial officer and chief operating officer. For much of the 1990s, the company seemed to get a lot of things right.

Through two big deals in 1994 and 1995 - a \$1bn stock-for-stock merger with Joy Technologies of the US followed by the \$300m acquisition of UK-based Dobson Park - the company took a leading position in mining equipment, particularly for underground coal mines.

Tom Burns, an analyst at Drexler Kleinwort Benson, says that in some mining equipment markets it is "close to a monopoly supplier".

Harnischfeger is also acknowledged to have a top-class equipment producer in Beloit, in which Mitsubishi Heavy Industries of Japan has a 20 per cent stake.



Jeffery Grade: only a matter of time before the outlook improves

In the early 1990s, the company started a globalisation drive. It set up new plants or joint ventures in Poland, Russia and China and increased the share of sales from outside the US from about 35 per cent to more than half last year. About a quarter of Beloit's sales, and 12 per cent of those of the mining equipment, come from Asia.

The planned acquisition of Giddings, Mr Grade insists, fitted in with his strategy of altering Harnischfeger's culture to make it more "service driven". Harnischfeger, he says, could have transformed some of these ideas into its Wisconsin neighbour to make machine tool maintenance and spare parts as important as providing new equipment.

Others saw it differently. They wondered what Harnischfeger could have added to a company which many in US industry reckoned

had radically lost its way.

"Thyssen coming in with a bigger bid was the best thing that could have happened to Jeff - it saved him from a lot of headaches," says the chief executive of a rival US engineering supplier.

Mr Grade does not see the Asian crisis as a "mortal wound" and believes it is only a matter of time before the outlook improves.

A more focused company has emerged following the \$600m sale of 80 per cent of its materials handling subsidiary to Charterwell, a New York-based investment group.

The restructuring provisions should save up to \$40m a year, mainly through a loss of up to 900 jobs from Harnischfeger's 15,000 global workforce. The fundamentals for Harnischfeger are, he says, still strong; but unfortunately for him the stock market, at least for the time being, does not agree.

NEWS DIGEST

BREWING

Labatt to increase its stake in Femsa to 30%

Labatt Brewing Company of Canada is to raise its stake in Femsa Cerveza, Mexico's second largest brewer, from 22 per cent to 30 per cent, Femsa said yesterday. Femsa, which brews Sol and Tecate beers, said Labatt acquired an option to increase its share ownership when it bought the 22 per cent stake in September 1994 for \$510m.

It added that the price of the transaction would be equivalent to the average of 90 per cent of the original share price in September 1994 and an independent valuation of Femsa Cerveza's market value. Results are due by April 20 and they aim to complete the transaction by May 15.

Funds raised would be used by Femsa to pay down debt, which stands above \$1bn. Marco Vent, a beverage analyst at Deutsche Morgan Grenfell, estimated the cost to Labatt would be between \$160m and \$190m.

Femsa has said its beer division was planning an initial public offering, expected to involve 19 per cent of the shares, leaving Femsa with 51 per cent ownership. It was not clear when the IPO would take place. Henry Trinks, Mexico City

PROSAN

P&G to take full control

Procter & Gamble, the US consumer products group, is to purchase from Empresas CMPC of Santiago the portion of a Latin American joint marketing venture that it does not already own. P&G said that the acquisition took the company's global strategy one step further "by assuming full ownership in South America of a business opportunity that offers great long-term global growth potential".

Prosan, the venture the two companies operate in Argentina and Chile, was formed in 1992 to market disposable nappies and feminine pads in Chile, Argentina, Paraguay, Uruguay and Bolivia under the brands Babysean and Ladysean. "Our joint venture with CMPC was an important step in expanding our paper operations in Latin America," P&G said. CMPC makes and markets pulp and paper products. The purchase price was not disclosed. Reuters, Cincinnati

PHARMACEUTICALS

ICN warns of currency loss

ICN Pharmaceuticals said yesterday the devaluation of the Yugoslav dinar by 82 per cent would result in a non-cash charge in the second quarter that might affect its earnings. The US group said it would take action to reduce the impact of the devaluation, including immediate application for price increases. "ICN Yugoslavia has been operating profitably for the past five years. During 1997 we had decreased our monetary exposure by \$74m," said Milan Panic, chairman and chief executive officer.

ICN said sales in Yugoslavia represented about 30 per cent of its total revenues and that the rest of its business continued to operate profitably. Reuters, New York

ENVIRONMENTAL SERVICES

Laidlaw wins Safety-Kleen

Laidlaw Environmental Services, part of Canada's Laidlaw group, said yesterday it had received 94 per cent of outstanding shares of Safety-Kleen, more than the two-thirds required for Laidlaw to complete its US\$2.1bn takeover of the US waste recycling company.

The announcement ends a bitter four-month takeover battle in which Safety-Kleen's board implemented a "poison pill" to block Laidlaw's offer, even though it was higher than a rival US\$1.8bn bid by Philip Services, the Canadian waste services company. Shareholders, however, refused to back Philip's lower all cash offer because of concerns about the financial health of the company. That left Safety-Kleen's board with little alternative other than to attempt negotiating terms with Laidlaw. Safety-Kleen's unease over the Laidlaw offer is thought to centre on the share element of the consideration and questions about synergies which Laidlaw believes would be attainable. Scott Morrison, Toronto

ALCOA ACQUISITION

Further information sought

Aluminum Company of America has received a request from the US Department of Justice for additional information on its acquisition of Alumax. Alcoa said yesterday that this second request extended the anti-trust waiting period. Alumax also received a civil investigative demand from the Justice Department seeking similar information and documents.

The length of the extension of the anti-trust waiting period was not available. Alcoa signed a definitive agreement to acquire Alumax in a cash-and-stock transaction valued at about \$3.8bn, including debt assumption.

Alcoa would acquire half of Alumax shares in a \$50-a-share cash tender offer. Each remaining Alumax share would be converted into 0.6975 of an Alcoa share.

If less than 50 per cent of the Alumax shares are tendered, Alcoa said the remaining shares would be exchanged for a combination of cash and Alcoa common stock on a pro-rata basis. The tender offer is subject to expiration of the anti-trust waiting period, shareholder approval and other customary conditions. AP-DJ, Pittsburgh

CHILE

Emel in refinancing talks

Empresas Emel, the Chilean power distribution company, is in negotiations to refinance about \$100m of debt through a syndicated bank credit or a private debt placement.

Leonardo Blitran, chairman, said before a shareholders' meeting that the credit or debt would allow Emel to "replace part of the company's currently-held short-term credits for longer term [debt]".

Eugenio Arteaga, corporate finance manager, added that Emel will decide on a syndicated loan with foreign banks or a private placement with US institutional investors, mainly insurance companies. Emel is also negotiating a credit for about \$80m alongside its US partner PP&L Global to finance a planned acquisition of 75.4 per cent of El Salvador's Compañía Distribuidora de Electricidad del Sur. Reuters, Santiago

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April 2, 1998 London
By Citibank, N.A. (Company Secretary and Trust Agent) **CITIBANK**

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2 April 1998

مكتبة المجلد

COMPANIES & FINANCE: INTERNATIONAL

Double act hopes to make Normandy sing

Analysts are positive about the arrival of a global manager at the Australian gold mining group, reports **Kenneth Gooding**

I took Robert Champion de Crespigny only 10 years to build Normandy into Australia's biggest gold group. Of course, he did not do it alone, but he often gave the impression that Normandy was managed by a one-man band - he even moved his family from Adelaide to Paris for a year to bed down the group's merger with part of BRGM, France's state-owned mining group.

The one-man band perception is gradually changing. Normandy's last October appointed its first global managing director. After six months in the job, Ian Gould, 51, is relishing it.

Mr Gould, a geologist with 30 years of international mining experience, points out that he gave up the managing directorship of Rio Tinto Australia, part of the world's biggest mining

group, so he was confident it would work out.

"Robert and I have a clear allocation of responsibilities. I am doing some of the work Robert did previously but, broadly speaking, Robert concentrates on corporate development while I take responsibility for organic growth and for the bottom line," he says.

Mr Gould's arrival has been generally welcomed by Australia's financial community, which came to know him well during his 17 years with Rio Tinto (formerly CRA in Australia).

One analyst says: "Mr Gould is well respected. He gives Normandy more credibility. Some still see Normandy as simply a big Kalgoorlie miner. There's plenty for him to do. Normandy's returns to shareholders have been no more than average



The appointment of Mr Gould, right, as global manager has added to Normandy's credibility, although some still see it as simply a big Kalgoorlie miner



Kenneth Gooding

in spite of its fast growth. It has often looked like growth for growth's sake."

David Walker, analyst with ABN-Amro Australia, said the appointment fitted well with Normandy's commitment to expand internationally and work harder at growth through exploration.

It also fitted with Normandy's contention that a significant part of its international growth and expansion was to be through La Source, its 60 per cent owned French

offshoot where BRGM is its partner.

Mr Gould points out that Normandy has grown largely through acquisitions. "Now a lot of growth will come from physical development of projects on the ground and some are not in our traditional areas of expertise." He mentions a manganese metal project in Queensland, as well as a cobalt venture in Uganda, as examples.

"Normandy now requires

management by systems, not by intervention, while keeping its entrepreneurial flair and speed of action."

He insists, however, that Normandy is still a committed gold company. While it has big international ambitions, and recently listed on the Toronto and Montreal stock exchanges to attract more non-Australian investors, for the time being it cannot succeed unless its Australian

gold operations are a success.

Mr Gould says Normandy will want to know more quickly what resources it has, expand them faster and as far as possible. "We would prefer to manage fewer, larger ore bodies, so prioritising ore bodies is my big objective."

One of Mr de Crespigny's recent deals was to take a stake in Great Central Mines (GCM), the gold group built up by Joe Gutnick, in

exchange for helping to finance two GCM acquisitions. Many analysts saw this as a defensive move by Normandy because there were rumours that GCM was being wooed by North American suitors and Mr de Crespigny did not want them stamping all over his Australian patch.

But Mr Gould says Normandy has expertise to offer to help lower GCM costs or improve operations, while GCM "is an outstandingly

successful exploration company".

Meanwhile, limited diversification away from gold will continue. At present about 30 per cent of Normandy's revenue comes from non-gold operations. Mr Gould suggests that in five years, Normandy will be substantially bigger, gold will be contributing a bigger percentage of revenue, "but Normandy also will have grown into a strong industrial group".

Massachusetts group plans to make PC information storage a thing of the past

Mike Ruettgers, chief executive of EMC, the Massachusetts-based data storage group, laughs when he hears that the hard drive on his public relations manager's lap-top had crashed earlier in the day, losing dozens of documents. "You see, this is why we're going to be a huge success," he chuckles.

Mr Ruettgers is modest in using the future tense. By most standards, his company is already a huge success. From \$190m in 1990, sales mushroomed to nearly \$3bn last year. Since 1993, the company's stock price has surged more than 800 per cent.

BusinessWeek magazine named Mr Ruettgers one of the top 25 managers in the

US in 1997. Analysts have begun to mention EMC in the same breath as other leading names. "EMC could join Intel, Microsoft, Oracle and Cisco and the pantheon of dominant tech names," wrote Steven Milunovich, an analyst at Merrill Lynch, in a recent industry report.

Mr Ruettgers has a vision. In the near future, storing corporate information on a personal computer will be considered archaic. Every one will be connected to a central data storage bank that will never experience any serious problems. Who will sell and maintain these systems? EMC.

EMC makes and maintains data storage systems, the

huge information banks that are the lifeblood of banks, airlines, insurance companies and other industries.

The company is master of this \$10.2bn business, with 27 per cent of the market. The only competitor with a double-digit market share is International Business Machines, with 22 per cent.

Mr Ruettgers reckons the market will expand to \$35bn within the next few years. "Even if we just maintain our current share, that's tremendous growth," he says.

Corporations' move away from the centralised, main-server computer architecture in the 1980s was inspired by operational difficulties, Mr Ruettgers believes. "People

wanted to run new software, and try new products," he says. "But they couldn't wait for months for the information systems department to process their request. So they started buying desktops and laptops and running their own show."

Yet the original concept, in Mr Ruettgers' mind, was sound. "What we've got now are all these islands of unconnected information floating around," he says. "Not only are colleagues deprived of this information, the chances of melt-down are greater."

"In a centralised system, you'd always have backups," he says. Now that systems can be made

instantly compatible through intranet and internet technology, companies seem to be moving back to the original plan. Nearly all of EMC's clients have indicated a desire to return to a centralised system.

The internet may speed up the demand for centralised data storage. "Few people will want to store massive amounts of data on their desk-tops in the future," says Mr Ruettgers. "Not if they can dial into the internet and get that information from a centralised source immediately."

EMC sees great opportunities in cyberspace, particu-

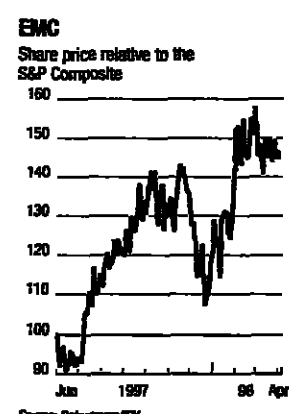
larly in electronic commerce. "A consumer wanting to book an airline ticket needs access to vast quantities of data," says John Egan, EMC executive vice-president. "We want to manage that information."

EMC's success rests on an unusual management formula. Early on, the company decided not to manufacture any of the components in its machines. To guarantee quality, the group's engineers thoroughly test parts from suppliers before assembling the final machines. The group adds value through its proprietary software, which makes data easier to organise and access, and "connectivity",

which makes it possible to use EMC's products in conjunction with any other system.

EMC also emphasises customer service, at a cost of 4 per cent of its revenues. Its hardware products are equipped with a "call home" feature that automatically notifies EMC's central computer of any errors. That device allows the company to catch problems early on, before they constitute a threat to the system.

This service has inspired strong loyalty. When Cede Bank in Luxembourg called EMC last September about a computer glitch, EMC's engineers tracked down the problem, although it was clear



Source: International Data

that the problem was not in the EMC systems. "We can rely on them," said Cede. EMC is counting on such loyalty to catapult it to the big league.

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COMPANIES & FINANCE: ASIA-PACIFIC

RETAILING DUTY FREE CHAIN TO SHED 17.5% OF WORKFORCE

HK group axes jobs as sales plunge

By Louise Lucas in Hong Kong

Duty Free Shoppers (Hong Kong), the privately owned chain, has axed 17.5 per cent of its workforce, or 220 staff, as a result of plunging sales amid the territory's tourism and retail slump.

The group, which earlier this year laid off 100 staff, has been hit by the demise of Hong Kong's once thriving tourist industry. A 20 per cent decline in the number of tourists has hurt shops as well as hotels, restaurants and airlines, and has contributed to the economic

slowdown in the territory. "There are just no tourists in Hong Kong. Sales have been falling sharply below the budget level," said Shirley Wong, vice-president of human resources at DFS.

The retail sector, where sales fell 11 per cent last month, has been hit by a sharp fall in buying by formerly big-spending Japanese customers.

Since July, when China resumed sovereignty over Hong Kong, the number of Japanese tourists has been steadily declining and now stands at about half

pre-handover levels.

South-east Asian destinations such as Thailand and Malaysia have been rendered more attractive by their currency devaluations. In turn, tourists from these countries are now finding Hong Kong prohibitively expensive.

Hong Kong's tourist body now hopes to boost tourism from mainland China but, Steven Thompson, chief analyst at Nikko Research Centre in Hong Kong, said: "They are not going to be the same spenders as the Japanese."

Other shops have suffered

from the dearth of Japanese tourists. Joyce, an upmarket chain which stocks brands such as Prada and Giorgio Armani, has laid off 90 staff, shifted its flagship store to a cheaper location, and issued a HK\$78m (\$10.1m) rights issue to bolster its balance sheet.

Matsuzakaya, the Japanese department store, will close in August after 23 years' business, leaving more than 150 staff redundant. Yaohan department store, also of Japan, went into liquidation at the end of last year and

laid off 2,700 employees.

Unions have urged the government to take action to ease pressures on the sector. Chan Yuen-han, a provisional legislator and vice-chairman of the Hong Kong Federation of Unions, is calling for a cheaper land pricing policy to relieve the pressure of high rents on shop owners as well as greater capital investment in retraining programmes.

"The economic depression is here to stay for some time," she said. "The government should reinforce its programmes."

Asset slide hits Japanese builders

By Michiko Nakamoto in Tokyo

Two Japanese construction companies have highlighted the extent to which the country's property sector is suffering from sharp asset deflation since the years of Japan's bubble economy.

Takenaka, a construction company based in western Japan, is suing Matsuzakaya, a department store, for ¥9.92bn (\$74m) in unpaid fees it claims it is owed in connection with a golf course development project.

According to Takenaka, the two companies set up a company in 1988 with the aim of constructing a course in the Mie prefecture in central Japan. Takenaka acquired the property for the planned course and undertook procedures necessary for the development.

However, the plan unravelled when asset prices in Japan began a downward spiral.

Takenaka was unable to begin construction of the course by its deadline, with the result that its development licence lapsed. The Matsuzakaya board then voted last year to withdraw from the project, leaving Takenaka with the land, in which it had invested about ¥10bn.

Many construction companies have had to take on golf courses after guaranteeing loans to developers which then went bankrupt. Takenaka operates three other courses through subsidiaries as a result of the failure of developers, even though, according to the company, it never intended to be involved in golf courses.

Meanwhile, Hazama, a general contractor, is to post a ¥88bn extraordinary loss in the year just ended as a result of liquidating three subsidiaries involved in property, finance and property development.

In order to make up for part of the loss, Hazama is selling its headquarters in Tokyo, and branch offices in Osaka, Nagoya and Kyushu, for a total of ¥50.4bn.

NEWS DIGEST

INDIA

Gas utility advances 61% on higher sales

Gas Authority of India, the country's state-owned and biggest gas company, reported a 61 per cent rise in after-tax profits to Rs10bn (\$253m) against Rs6.2bn a year earlier on higher sales of domestic cooking and natural gas.

The company, forced last year to postpone an international equity offering amid east Asia's financial turmoil, reported a 28 per cent rise in sales to Rs57bn, against Rs45bn the previous year. The company said production of liquid petroleum gas reached a record 600,000 tonnes, with natural gas output rising just over 15 per cent to 20,032 cu m. Total liquid hydrocarbon production, including LPG, was put at 835,000 tonnes, up 14,000 tonnes on a year earlier.

Mark Nicholson, New Delhi

VEHICLE PRODUCTION

Toyota to lift US capacity

Toyota, the Japanese vehicle group, is to boost production capacity at a new US plant in Indiana from the initially planned 100,000 vehicles a year to 150,000 in 2000. When the revised plan is implemented, Toyota's combined production capacity at its North American plants will be raised to 1.25m units a year.

The expanded capacity is expected to be fulfilled by making sports-utility vehicles. The Indiana factory now under construction is scheduled to start making truck bodies at the end of 1998. At present, Toyota exports some 24,000 full-size pickup trucks a year from Japan to the North American market.

Industry sources said the added capacity of 50,000 vehicles at the plant will be allocated to production of sports-utility vehicles based on the chassis of the pickup trucks. Toyota appears intent on cashing in on large demand for sports-utility vehicles in the North American market, against the backdrop of flagging domestic vehicle demand.

Toyota will invest an additional \$500m in the revised capacity, boosting the total investment in the Indiana plant to \$1.2bn, the company said. It has also revised its employment plan for the plant up to 2,300 workers from the initially planned 1,300, it said. Kyoto, Nagoya

COCA-COLA AMATIL

Ex-chief ousted from board

Shareholders in Coca-Cola Amatil, the soft drinks bottler, voted yesterday to oust Norb Cole, former chief executive, from the board of directors. The motion was passed at the annual meeting, yesterday. Mr Cole had refused to resign from the board after he was replaced in the top post earlier this year by David Kennedy, executive vice-president of Coca-Cola USA.

CCA yesterday said sales volumes for the 1997-98 summer period in Australia grew 11 per cent over the corresponding period a year earlier.

Dean Wills, chairman, said the performance was "an outstanding one". He added that early indications for the company's performance in 1998 were good.

In spite of Indonesia's current economic difficulties, sales volumes derived from the country in the first quarter were in line with the 1997 first-quarter figure. This is "a commendable performance given that country's circumstances", Mr Wills said. AFP-Asia, Sydney

Bad loans turn out to be persistent nightmare for PNB

Philippines bank is facing another crisis, writes Justin Marozzi

Amid all the uncertainties brought on by the Asian crisis, one thing at least is predictable in the Philippines. With each new corporate bankruptcy in the country, investors can be sure that Philippine National Bank, the country's second largest, will always be heavily exposed.

Bad debt and PNB appear irresistibly attracted to each other. Details are emerging of another debt crisis - at \$254m the largest to hit the Philippines since the regional currency turmoil began - at National Steel. PNB once more appears to be the leading lender. Some believe the exposure runs as high as 5bn pesos (\$132m). That would represent 3 per cent of the bank's total loan portfolio last year.

It is difficult to assess what is happening in the bank, as it maintains an impenetrable silence. In a belated reaction to the Asian crisis, it has reined in new loans. Such is PNB's new-found aversion to extending fresh credit that stockbroker wags have dubbed its acronym Please No Borrowers.

The rot set in after the bank's restructuring in 1994 and 1995. Then, in an effort to move away from behest loans and seize market share

from rivals such as Metrobank and Bank of the Philippine Islands, PNB plunged into the dollar lending market, supplying cheap credit to property developers and other unsecured borrowers.

Eight months after the collapse of the peso, the bank is paying dearly. ABN Amro, the stockbroker, says the bank's dollar loans of \$1.2bn are the highest in the sector, representing 36 per cent of the total portfolio. This compares with 30 per cent for PCIBank, 25 per cent for Metrobank and 12 per cent for BPI.

"Despite attempts at restructuring, PNB continues to be haunted by problems from the past," says an analyst at a foreign brokerage. "The government's 45 per cent shareholding remains a serious burden for the bank to bear. First, it still appears to direct credit towards government institutions and, second, it frustrates the bank's attempts to come to the market to keep sufficiently capitalised when the largest shareholder does not have the funds to support it."

The capitalisation problem is one of the most pressing. Analysts believe that as asset quality deteriorates and provisions rise during

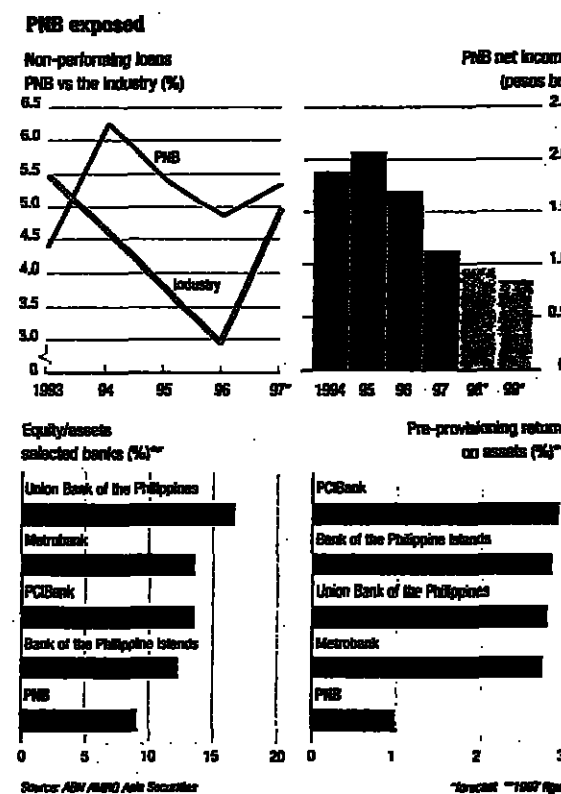
the economic downturn, PNB may break the central bank's 10 per cent capital adequacy guidelines. At present, it is the only top-tier commercial bank to be clearly undercapitalised. Recapitalisation is expected to prove expensive and to dilute book value.

The ailing bank may need to find a partner to inject fresh capital. The rumour in Manila is that Metro Pacific, the Philippine flagship of the Hong Kong-based First Pacific conglomerate, may acquire a significant stake.

Other indicators of the bank's performance makes uncomfortable reading. In the past three years, net income has declined, from 2.1bn pesos in 1995 to an estimated 1.1bn pesos last year. One analyst forecasts a further drop, to 961m pesos this year and 851m pesos in 1998.

The bank is also seen as having the worst asset quality, lowest return on assets and highest risk portfolio, as well as being the most vulnerable to changes in banking regulations such as a mandatory increase in provisioning to 2 per cent.

Until recently, the bank's non-performing loans were also the worst in the sector.



Now, at 6.3 per cent, PNB is a close second after PCIBank at 6.4 per cent. Provisioning lags behind on 2.4 per cent.

Ismael Pili, banking analyst at Indosuez W.I. Carr, has raised his estimate of non-performing loan growth to 9.6 per cent this year. He believes that under the influence of the government as PNB's largest shareholder, about a third of the bank's loan portfolio is still directed towards state institutions. This, he argues, is less profitable than credit on purely commercial grounds.

Investors will need persuading that PNB knows where it is heading. Reviving sentiment may depend on a new partner. As one analyst puts it: "The bank's price to book value of just 0.5, compared with BPI on three times and Metrobank on two times, says it all. Even when the banking sector recovers, PNB will be left behind. The next two years will be a big struggle."

Insurance lifts China Southern

By Louise Lucas and agencies

An aviation crash that killed 35 people last year has helped lift profits at China Southern. The Guangdong-based carrier booked an exceptional gain of ¥143.84m (\$17.4m) from excess insurance compensation.

One aviation analyst described the phenomenon as "normal, if a bit macabre". At China Airlines of Taiwan it's almost a source of recurrent profit - almost every year they make an exceptional gain on insurance reimbursement," he said.

"In some cases, carriers make more money crashing planes than they generate operating them."

China Southern, one of China's three biggest airlines, booked a net profit last year of ¥1.14bn, compared with the previous year's ¥1.28bn.

The company listed last July, after a delay of some three years. Its plans were further derailed by the crash last May in Shenzhen - across the border from Hong Kong - which killed 35 passengers.

Recent earnings growth was helped by a strong first half, although as the economy deteriorated in the second half, travel revenues dried up. The carrier is predominantly a domestic airline, deriving 80 per cent of

profits from the home market.

Jean-Louis Morisot, regional aviation analyst at Goldman Sachs in Singapore, said the carrier's home base of southern China was particularly affected by the drop in business confidence stemming from falling inventories, by falling foreign direct investment and by pending mass lay-offs.

"This is a market 70 per cent dominated by corporate and government travel, so it's fairly volatile," he said. "And as a result, China air travel contracted in 1997 from very high levels of growth the preceding year."

The outlook for the market should be brighter following China's decision last month to cut interest rates, he said, and the regulator's move at the tail end of last year to allow ticket discounting, a practice which had been officially banned.

"That has a stimulating impact, and the combination of the two moves means the industry could expect a mild recovery in 1998," said Mr Morisot.

At the operating level, China Southern's profits increased 26.3 per cent, from ¥1.37bn to ¥1.73bn.

Earnings per share increased 30 per cent, from ¥0.33 to ¥0.43. The group will not make any dividend payout.

ONGC climbs 19% in year

By Mark Nicholson in New Delhi

Oil and Natural Gas Corporation of India (ONGC), the state-owned upstream oil giant, reported a 19 per cent rise in net profits for the year ending March 31 to Rs24.2bn (\$613m), compared with Rs20.3bn a year earlier, despite lower crude oil production.

The improvement, which exceeded analysts' expectations, came after a 13.5 per cent rise in operating revenues of Rs151bn, with higher sales of gas, liquefied gases and related products.

Crude oil production was 28.95m tonnes, higher than government targets of 27.7m tonnes, but down from last year's 28.7m tonnes. Production has fallen more than 31m tonnes in the early 1990s as a result of technical problems in ONGC's Bombay High oilfield, which is viewed by analysts as having suffered from overproduction.

I. N. Chatterjee, finance director, said the profits increase derived partly from higher prices for most petroleum products, with an additional Rs6.7bn over the year, combined with stronger output of gas and gas-related products, which contributed an extra Rs1.62bn.

Analysts said the profits figure reflected both the government's move last year to deregulate gas prices and a strong rupee.

MONTHLY AVERAGES OF STOCK INDICES

	March	February	January	December
FTSE Actuaries Indices				
FTSE 100	5981.5	5957.7	5242.1	5067.5
FTSE 250	5396.0	5007.1	4827.5	4736.7
FTSE 350	2812.3	2894.8	2515.1	2463.7
FTSE Non-Financial	2708.91	2598.40	2453.76	2401.00
FTSE Financial Group	5732.82	5542.50	4988.04	4758.91
FTSE All-Share	2740.51	2624.19	2455.05	2388.16
FTSE Europe 100	2827.81	2521.19	2341.77	2290.04
FTSE Europe 300	1173.29	1052.48	1018.22	974.48
FTSE/A World Index	295.55	270.58	252.80	252.38
FTSE Indices				
FT Govt Securities	103.99	103.44	103.10	101.34
FT Food Interest	140.37	138.99	138.04	132.75
FT 30	3704.8	3495.7	3216.3	3258.0
FTSE Gold Mines	1070.96	1074.84	1028.87	985.48
SEAO Bargains (5.00pm)	78.441	68.218	62.125	45.278
FTSE 100	5997.9 1991		6085.6 501	
FTSE 250	5544.4 25th		5227.8 501	
FTSE 350	2872.3 10th		2731.1 501	
FTSE All-Share	2798.95 24th		2651.11 501	
FT 30	3796.7 24th		3680.1 4th	

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TIM Telecom Italia Mobile S.p.A.

TIM Telecom Italia Mobile S.p.A.

Registered offices in Turin, Via A. Bertola No. 34 - Sub office in Rome, Via L. Rizzo No. 22

Capital stock Lit. 410.203.571.850 fully paid up

Entered under No. 2582/95 in the Ordinary Section of the Company Register of Turin

TAX I.D. No. 04947890015

NOTICE OF ORDINARY GENERAL MEETING OF STOCKHOLDERS

Stockholders are hereby convened to an Ordinary General Meeting in Turin to be held in the Conference Room at Via A. Bertola No. 34 at 11.00 a.m. on April 27 1998 on first call and, if necessary, on April 28 1998 on second call at the same time and place to discuss and deliberate on the following

Agenda

1. Financial Statements for the fiscal year ended December 31 1997: Reports of the Board of Directors and the Board of Statutory Auditors. Related resolutions.
2. Resolutions pursuant to article 2364 of the Civil Code, clause 1, points 2 and 3, upon the determination of the number of Directors.
3. Proposal for the acquisition and subsequent assignment of the Company's own shares; relevant and incidental resolutions.
4. Ratification of the appointment of Arthur Andersen S.p.A. for the limited audit of the half-yearly report for the period ending June 30 1997.
5. Appointment of independent auditors for the auditing and certifying the financial statements for the three-year period 1998-2000.
6. Appointment of independent auditors for the limited audit of the half-yearly reports during the three-year period 1998-2000.

Only Stockholders who have deposited their ordinary shares at least five days before the date set for the Meeting at the registered offices in Turin, Via A. Bertola No. 34, or the sub-office in Rome, Via L. Rizzo No. 22 or at Monza Titoli S.p.A. for the securities managed by them or at any of the financial institution listed below may attend the Meeting.

In Italy:

Banca Commerciale Italiana S.p.A., Credito Italiano S.p.A., Banca di Roma S.p.A., Banco di Napoli S.p.A., Banco di Sicilia S.p.A., Banca Nazionale del Lavoro S.p.A., Istituto Bancario San Paolo di Torino S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banco di Sardegna S.p.A., Banca Nazionale dell'Agricoltura S.p.A., Banco Ambrosiano Veneto S.p.A., Banca Toscana S.p.A., Rolo Banca 1473 S.p.A., Deutsche Bank S.p.A., Credito Bergamasco S.p.A., Banco di Chiavari e della Riviera Ligure S.p.A., CAB - Credito Agrario Bresciano S.p.A., Banca Sella S.p.A., Banca C. Sottanini & C. S.p.A., Banca Fideuram S.p.A., Citibank N.A., Banca Regionale Europea S.p.A., Banque Paribas, Istituto Centrale di Banche e Banchieri S.p.A. e Banche sue associate, Banca Popolare di Novara, Banca Popolare di Milano, Banca Popolare di Bergamo - Credito Varesino, Banca Popolare Commercio e Industria, Banca Popolare di Sondrio, Banca Antoniana - Popolare Veneta, Cariplo - Cassa di Risparmio delle Province Lombarde S.p.A., Cassa di Risparmio di Parma e Piacenza S.p.A., Banca CRT S.p.A., Banca Carige S.p.A., CARISBO - Cassa di Risparmio di Bologna S.p.A., Cassa di Risparmio di Trieste - Banca S.p.A., ICCRI - Istituto di Credito delle Casse di Risparmio Italiane S.p.A., Casse di Risparmio e Monti di Credito su Pegno suoi associati, KCCREA S.p.A. - Istituto Centrale delle Banche di Credito Cooperative.

Abroad:

London:

Banca Commerciale Italiana S.p.A. - 90, Queen Street - EC4R 1AB
Credito Italiano S.p.A. - 17, Moorgate - EC2R 6AR
Banca di Roma S.p.A. - 87, Gresham Street - EC2V 7NQ

New York:

Banca Commerciale Italiana S.p.A. - One William Street - N.Y. 10004
Credito Italiano S.p.A. - 375, Park Avenue - N.Y. 10152
Banca di Roma S.p.A. - 34, East 51st Street - N.Y. 10022
Morgan Guaranty Trust Company of New York - 60, Wall Street - N.Y. 10260

Paris:

Banca Nazionale del Lavoro S.p.A. - 26, Avenue des Champs Elysees - 75008

Frankfurt:

Istituto Bancario San Paolo di Torino S.p.A. - Eschenheimer Landstrasse, 55 - D 60322

Zurich:

Lavoro Bank A.G. - Talacker, 21 - 8001

Buenos Aires:

Banca Nazionale del Lavoro S.A. - Florida, 40 - 1005

for the Board of Directors
Am.Vittorio Di Stefano
Chairman of the Board

The Financial Statements and Reports of the Board of Directors, the Board of Statutory Auditors and the Independent Auditors will be deposited, according to law, at the registered offices in Turin, Via A. Bertola No. 34, sub-office in Rome, Via L. Rizzo No. 22, and will be available to stockholders as from April 10 1998.

The aforementioned documentation will be sent to stockholders who request the material in time by calling +39 6 39000264.

The notice convening the Ordinary Meeting of Stockholders was published in the Official Gazette of the Italian Republic, Issue No. 77, Part II of April 2 1998.

A toll free number (167 482424) is available in Italy for all interested parties.
This notice can also be found the following Internet address: <http://www.tim.it>

This notice is being published in accordance with regulations approved by Consob resolution No. 5553 of November 14 1991.

BANKING GERMAN GROUP PLANS TO LIFT NET INCOME TO DM2.8bn IN 2000 AND ADD 1,600 JOBS THIS YEAR

Commerzbank aims to double income

By Andrew Fisher in Frankfurt

Commerzbank, the German institution, yesterday presented a confident view of its future, with plans to double net income over the next three years and add 1,600 jobs in 1998.

It said operating profits in the first two months were around last year's high level. Martin Kohlhaussen, chairman, described this as "very satisfactory" and said much lower risk provisions would also benefit results. The bank set aside DM881m (\$476m) for Asian loan risks out of 1997 profits.

He said Commerzbank aimed to achieve net income of around DM2.8bn in 2000 compared with last year's DM1.4bn, a 10 per cent rise

on 1996. This was based on realistic planning but should not be taken as a forecast.

The result would be to lift net return on equity to around the 15 per cent which Commerzbank has stated as its goal. Last year's return was 9.9 per cent.

The bank's ambitions in investment banking foresee a return on equity of 30.5 per cent in 2000 against 20.4 per cent in 1997. It has embarked on an extensive hiring programme, this week announcing it had added more than two dozen analysts and traders in London.

Mr Kohlhaussen said global equities was at the centre of its investment banking strategy, with plans to spend heavily on personnel and technology in Frank-

furt, London, New York, Tokyo and Singapore. It has no aspirations to become a big bank in mergers and acquisitions.

Investment banking will account for much of this year's job creation. It aims to hire 2,000 people, though this will be partly offset by a reduction of some 400 jobs in the domestic branch network, leaving the end-year group total at 32,000.

Around 1,000 new jobs would be created in Frankfurt, with employment also rising abroad. The increase would include 300 in data processing and more than 100 in financial controlling.

Mr Kohlhaussen said net profits from investment banking should total some DM1.35m in 2000 against



Martin Kohlhaussen: equities are at the centre of bank's strategy AP

DM651m in 1997. The other big contributor would be German retail banking, with profits projected to rise from DM477m to DM1.4bn, the return on equity rising from 7 per cent to 18 per cent.

In mortgage banking, the return should increase from 18 per cent to 20 per cent and in international finance (including treasury and foreign exchange) from 8 per cent to 16 per cent.

Landis & Gyr bought by Texas Pacific

By William Hall in Zurich

Texas Pacific, a US venture capital firm, is buying control of Landis & Gyr Communications, the world's leading supplier of public and private payphones, in a leveraged buyout believed to be worth close to SFr200m (\$131m).

It is the latest sign of the upheaval in the recently deregulated Swiss telecommunications market. Landis & Gyr has supplied over 2.5m payphones in over 70 countries and is a leading producer of electronic payment systems and smart cards. Abel Halpern, a partner of Texas Pacific, said the new owners intended to back the current management's desire to "aggressively grow" the business.

Although payphones are facing increasing competi-

tion from the rapid growth of mobile phones, Mr Halpern is convinced that the market for payphone telephony will continue to grow by 5 per cent to 10 per cent a year. He was keen to support the group's expansion into related fast-growing areas such as smart cards and electronic payment systems.

Landis & Gyr, which recently entered the Chinese market, forecasts continued strong demand for payphones in emerging markets. It sees considerable potential for upgrading the uses of phone cards in the industrialised world where there are more than 10 times as many payphones as cash dispensers.

Landis & Gyr, which has sales of SFr350m and employs 1,600 staff, is being sold by Credit Suisse First Boston and Merrill Lynch conglomerate, which is

merging its industrial activities with Siemens of Germany. The European anti-trust authorities required the sale of its payphone and smart card activities, as a condition of its approval.

Landis & Gyr is a member of the Global Chipcard Alliance of telecoms groups which aims to boost growth of smart cards which contain a microchip that can store significantly more data than traditional bank cards. The alliance was founded by Bell Canada, Deutsche Telekom, US West, American Express and Oracle. Its recent members include IBM and Microsoft.

Texas Pacific will have majority control but some Swiss investors will be included in the ownership group. Credit Suisse First Boston and Merrill Lynch will supply the financing.

High finance cuts a dash in haute couture

Alice Rawsthorn reports on the sale of the Italian fashion house Valentino to an industrial conglomerate

Any young fashion designer needs a little luck to get their first break, but Valentino Garavani was luckier than most when Elizabeth Taylor strolled into his new couture house in 1959 while shooting *Cleopatra* in Rome.

Photographs of Ms Taylor wearing a white Valentino gown at the *Spartacus* premiere were splashed across newspapers and magazines all over the world. "Thanks to her patronage and that of equally meddlesome stars - from Monica Vitti and Sophia Loren to Sharon Stone - Valentino has become one of the world's most enduring fashion designers."

Valentino and Giancarlo Giammetti, his business partner, are now starting a new chapter in their lives following the sale of their company this winter for \$300m to H&P, the Italian industrial conglomerate behind Rizzoli publishing and the GFT textile group.

The two men, who have worked together since 1960, must now adapt to a new corporate regime.

For someone who has ceded his company's independence, Mr Giammetti appears remarkably relaxed in his opulent office with 16th century frescoes and Le Corbusier chaises longues on a sprawling Aubusson carpet at Valentino's headquarters on Piazza Mignanelli in the heart of Rome.

"We needed to secure the company's future," he says. "In a few years, Valentino and I will want to do something different. We had to make sure other people were ready to take over from us."

Mr Giammetti began the process of transition a year ago by asking Goldman Sachs, the US investment bank, to produce proposals for Valentino's future. A flotation was ruled out, as Mr Giammetti was concerned that life as a public company would be too constraining, and Goldman Sachs was

instructed to sound out prospective purchasers.

H&P, then known as HPI, swiftly emerged as frontrunner. Valentino had worked with GFT since 1975, when the latter manufactured its first ready-to-wear collection. Having failed in a recent attempt to merge GFT with Marzotto, its arch-rival, H&P management saw buying Valentino as an entrée to the luxury goods sector.

The deal was announced last September, and an agreement clinched in January. H&P has bought a brand synonymous with elegance in fashion circles, and retains a whiff of dolce vita glamour among the public, even if it is neither as widely known as Gianni Versace or Gucci, nor as hip as Prada or Helmut Lang.

Many of Valentino's customers have been loyal to the label for decades, but it is burdened with a middle-aged image when other fashion houses, such as Chris-

tian Dior and Hermès, are investing heavily in hiring young designers.

Valentino, which mustered modest operating profits of L31bn (\$17m) on wholesale sales of L1,800bn in 1997, needs to find a way of attracting new clients without alienating the old ones.

In theory, the H&P deal should give Valentino the capital it needs to modernise, and Mr Giammetti has already mapped out an investment strategy.

Recruiting executives to work alongside him is a priority, as is hiring new assistants for Valentino's studio, one of whom may eventually take over as chief designer.

Another objective is to rescind the company's licensing deals, most of which date back to the 1980s. "Some have been good deals, but others were done for the wrong reason, just to make money," says Mr Giammetti. "Handkerchieves in Japan. That was stupid."

Valentino has 30 licensing

agreements and Mr Giammetti is in talks to terminate them. Some licensees will continue to manufacture for the company, but Valentino will control distribution. It is also developing its Very Valentino brand as an umbrella label for younger ranges.

A longer-term objective is to expand the retail network of 84 outlets, including 11 wholly-owned boutiques. Some stores, including those in Milan and Paris, are to be renovated, and Mr Giammetti hopes to open new ones in North America and Europe, notably in Spain.

Mr Giammetti is also interested in helping H&P (in which he and Valentino will acquire a combined 3 per cent stake) to augment its luxury goods interests.

"We see it as an Italian rival to the big French groups like LVMH," he says. "We're looking at acquisitions in leather, jewellery, maybe even another fashion house like Valentino. Why not?"

Shares suspended in two big Italian banks

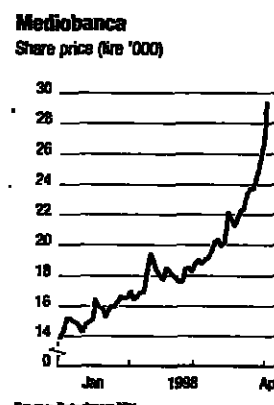
By Paul Betts in Milan

Shares of both Mediobanca and Istituto San Paolo di Torino, the Italian banks, had to be suspended yesterday just before the close in the Milan stock exchange because of excessive rises.

Mediobanca, the Milan banking group at the centre of an influential network of corporate alliances, was trading 9.95 per cent higher at L29,350 before it was suspended. This followed a 4.4 per cent gain on Tuesday.

San Paolo, Italy's largest commercial bank, about to merge with IMI, the Rome banking group, was also suspended after its shares rose 9.9 per cent to L27,850.

Yesterday attention centred on the bank sector because of the wave of consolidation in the industry - the broad Mibtel index rose 2.35 per cent while the blue-chip Mib 30 index increased 2.65 per cent.



Source: Reuters

increase involving new shares and warrants would be launched on Monday. As a further sign of change, the bank will also host for the first time a meeting with analysts to discuss its industrial plans.

The capital increase involving a 1-for-5 rights issue with the new shares priced at L14,000 each coupled with warrants is designed to finance the bank's subscription of the recent Assicurazioni Generali cash call as well as its three-year strategic plan.

However, analysts also expect to see eventual changes in Mediobanca's network of alliances and its role in the bank's controlling syndicate of shareholders.

Olivetti, the information technology and telecommunications group, is expected to abandon the syndicate now that Mediobanca has disposed of its 3 per cent stake in the company.

ONGC climbs 19% in year

By Mark...

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NATEXIS GROUP IN 1997

SUBSTANTIAL GAINS IN BUSINESS ACTIVITY AND NET INCOME, PLUS AN IMPORTANT PRECAUTIONARY MEASURE TO PROVIDE AGAINST ASIAN EXPOSURE

- Fine performance by the group's competitive market activities (net banking income up 12.5 %).
- Progression in gross operating income, up 21.8 % over 1996.
- 11 % coverage of Asian exposure through a FRF 550 million precautionary general-purpose provision.
- Substantial gains in net income, group share: FRF 289 million vs. FRF 98 million in 1996.
- Recommended dividend per share of FRF 10, or FRF 15, including French tax credit.

Once again, the past year was characterized in France by weak business demand, while favorable conditions continued to prevail in the financial markets. On the international plane, the outbreak of the financial crisis in Asia will remain the year's most notable event.

Against this background, Natexis group produced the following results:

GOOD HEADWAY IN NET BANKING INCOME (NBI) FOR MOST BUSINESS LINES

A commentary on the group's business activity for 1997 was presented in a detailed press release dated January 21, 1998. The final figures for the year confirm very favorable trends for most of the group's business lines. In 1997, net banking income (NBI) for the group's competitive market activities was FRF 2,777 million, representing a 12.5 percent increase over 1996. The greatest increases were recorded by the International Division (+25 percent), Private Equity (+135 percent), Private Banking, and M & A Advisory Services.

Revenues generated from Specialised Financing increased by 8 percent. NBI from Market Activities, Asset Management, and Brokerage rose 6 percent to FRF 856 million (accounting for 21 percent of total NBI). Thanks in particular to good performances by Natexis Capital in the stock market brokerage field and ABM Corp. in trading mortgage-backed securities in the United States.

As in previous years, corporate lending and services in France continued with very sharp competition which squeezed profit margins and led to a 6 percent decline in NBI. Nevertheless, by optimizing its business base, Natexis strengthened its market share in its main product lines, especially in the cash management and payment services area.

Finally, the programmed reduction of institutional activity on behalf of the French State and the decline in revenues from corporate treasury diluted the improvement in the group's NBI. Despite these elements, however, total 1997 Natexis group net banking income amounted to FRF 4,168 million, 5.8 percent above the 1996 figure.

TIGHT EXPENSE CONTROL AND SHARP RISE IN GROSS OPERATING INCOME

Concurrent with its business expansion, the group continued to implement the expense reduction program initiated in mid-1996. Staffing was reduced to 3,515 full-time equivalent employees by year-end 1997, due to a sharp cutback in France (down by 8 percent over an 18-month period); meanwhile, outside France, the group work force continued to grow (+10 percent).

All together, expenses for the year were FRF 2,677 million, 1.4 percent below the 1996 figure. Expenses associated with operations in France were down by 5.9 percent.

The combination of rising revenues and reduced expenses led to a strong increase in gross operating income, up 21.8 percent over the previous year to FRF 1,491 million.

SUBSTANTIAL PRECAUTIONARY PROVISION TO COVER EXPOSURE IN ASIA

At year-end 1997 the group's total exposure for the five countries affected by the financial crisis in Asia (South Korea, Thailand, Indonesia, Malaysia,

and the Philippines) was USD 1,350 million, repayments since then through February 28, 1998 have reduced this figure to USD 1,250 million - approximately 5 percent of total Natexis outstanding.

The group's exposure to these countries comes to USD 856 million, excluding exposure guaranteed ultimately by leading international names or secured by cash, and excluding trade financing (letters of credit confirmations), but including sovereign and similar risk in Indonesia and Thailand. The main country concerned is South Korea which accounts for 38 percent of the group's exposure, followed by Thailand (26 percent), and Indonesia (24 percent).

Natexis is not directly at risk either in the Asian real estate, stock, foreign exchange, or financial markets. No particular credit risk has to this day required the establishment of provisions in relation to this crisis. Following a detailed analysis of its portfolio, the group remains confident in the quality of its overall exposure. Nevertheless, as a precaution, and to preserve its margins in the face of a possible deterioration in the condition of certain counterparties or countries, the Board of Directors has decided to increase general-purpose provisions by a substantial amount and to withdraw FRF 200 million from the Fund for general banking risk in order to provide an 11 percent cover for the group's exposure to Asian risks. The amount of general-purpose provisions is thus increased from FRF 304 million to FRF 926 million, FRF 550 million of which are earmarked for Asia.

CONSOLIDATED NET INCOME IS RAISED FROM FRF 98 MILLION TO FRF 289 MILLION

Other factors having a significant impact on the group's year-end income statement are:

- provisions established during the first half of the year following the French Banking Commission's technical inspection mission. On the full year, the main headings affected are those concerning provisions for specific credit risks (under additional provisions) and share in equity affiliates, resulting to market the group's property holdings (excluding business premises);

- disposal of the group's 66 percent interest in Affi Gestion. This sale, announced at the end of December 1997, and produced the bulk of the FRF 227 million in net gains on long-term investments;

- a drawing from the Fund for general banking risk amounting to FRF 804 million (excluding FRF 604 million for the first half of 1997);

- a high pay charge (FRF 237 million) principally due to the high proportion of net income generated by group entities operating outside France and therefore not included in the tax group.

Overall, net income group share for 1997 stands at FRF 289 million, as compared with FRF 98 million the year before.

The Board of Directors will recommend the payment of a net dividend per share of FRF 10 (FRF 15, including French tax credit).

KEY FIGURES	1996	1997	Change
(in FRF millions)			
Net banking income (NBI)	3,959	4,368	+5.8%
of which NBI from competitive market activities	3,359	3,777	+12.5%
Gross operating income	1,224	1,491	+21.8%
Net income, group share	98	289	+19.6%

(in FRF billions)	1996	1997
Total assets	288	299
Total shareholders' equity	17.4	17.4
Solvency ratio:		
Cooke	9.3%	8.5%
EU capital adequacy Directive	133%	123%



NATEXIS GROUPE

AKZO NOBEL

The Annual Meeting of Stockholders of Akzo Nobel N.V. - formerly Akzo N.V. - will be held in Muis Sacrum, Velperbuitensingel, Arnhem, the Netherlands, on Friday, April 24, 1998, at 1:00 p.m.

Agenda

1. Opening
2. Report of the Board of Management for the fiscal year 1997
3. Approval of the 1997 financial statements of Akzo Nobel N.V. and of the dividend; discharge of the members of the Board of Management of their responsibility for their conduct of the business and discharge of the members of the Supervisory Board for their supervision
4. Appointment to the Supervisory Board; remuneration of the members
5. Appointment of F.B. Blaise as a member of the Board of Management
6. Proposal to authorize the Board of Management to issue shares and to restrict or disregard the preemptive rights of stockholders
7. Proposal to authorize the Board of Management to acquire shares of the Company on behalf of the Company
8. Discussion on Corporate Governance within the Company
9. Proposal to amend the Articles of Association of Akzo Nobel N.V.
10. Any other business

Re item 4:
F.H. Fontenaar van Wieringen, A.E. Cohen, and L.C. van Wachem are nominated for reappointment. It is proposed that starting from 1998, the variable component of the remuneration, as approved by stockholders in the Annual Meeting of Stockholders of April 26, 1994, be abolished, and the remuneration of each of the members of the Supervisory Board be determined at NLG 90,000 per annum as of January 1, 1998.

Re item 6:
This proposal concerns the designation of the Board of Management, for a period of eighteen months, as authorized:

- a) to issue - and to grant subscription rights to - shares up to a maximum of 10 percent of the total number of shares outstanding;
- b) to restrict or disregard the preemptive rights allowed to stockholders by virtue of the law in respect of the issue of shares or the granting of subscription rights in conformity with (a), but only regarding shares issued pursuant to a resolution of the Board of Management.

Re item 7:
This proposal concerns the authorization of the Board of Management, for a period of eighteen months, within the limits of the law and the Articles of Association, to acquire shares in the Company, through the stock market or otherwise, at a price between par value and the opening price at the day of transaction plus 10 percent.

Re item 8:
The Company's response to the report on Corporate Governance in the Netherlands is available for inspection at the Company's office. On request these documents will be sent to stockholders free of costs.

Re item 9:
The proposed amendments with explanatory notes are available for inspection at the Company's office. On request these documents will be sent to stockholders free of costs.

This agenda, the signed financial statements, and a list of personal data on the nominees for the Supervisory Board are available for inspection by stockholders at the Company's office, Velperweg 76, Arnhem, the Netherlands. Copies of the aforementioned documents are available to stockholders free of costs at the Company's office and through the banks mentioned below.

Stockholders who wish to attend the meeting or choose to be represented at the meeting shall deposit their shares at the Company's office, Velperweg 76, Arnhem, the Netherlands, alternatively at ABN AMRO Bank N.V., Herengracht 595, Amsterdam, or through one of the banks listed below, before Friday, April 17, 1998, 4:00 p.m. A stockholder who chooses to be represented shall also give a signed power of attorney - either or not using the bottom portion of the certificate of deposit - whilst the proxy shall surrender the certificate of deposit and the power of attorney before the meeting. A separate power of attorney duly completed and signed by the stockholder may also be presented by the proxy in the form of a faxed message.

To facilitate prompt verification of the validity of the power of attorney, Akzo Nobel requests the stockholder or the proxy

- to make available a copy thereof to:
- Akzo Nobel N.V., Investor Relations Dept., P.O. Box 9500, 6800 SB ARNHEM, the Netherlands. Fax: +31 26 4424909, not later than one day ahead of the meeting, or to present the certificate of deposit and the power of attorney at least one hour before the meeting at the registration desk.

Banks:
In the Netherlands: ABN AMRO Bank N.V., MeesPierson N.V., and ING Bank N.V. in Amsterdam, F. van Lanschot Bankiers N.V. in 's-Hertogenbosch, Rabobank Nederland in Utrecht, and their branches; In Germany: Deutsche Bank AG and Dresdner Bank AG in Frankfurt a.M., BHF-BANK AG in Berlin, and Sal. Oppenheim jr. & Cie. KGaA in Cologne; In Belgium: Generale Bank, Paribas Bank België, and Kredietbank in Antwerp and Brussels; In Luxembourg: Banque Générale du Luxembourg S.A. in the city of Luxembourg; in the United Kingdom: Barclays Global Securities Services and Midland Securities Service in London; In France: Lazard Frères & Cie and Banque Nationale de Paris in Paris; In Austria: Creditanstalt AG in Vienna; in Switzerland: Credit Suisse First Boston, Schweizerische Bankgesellschaft and Schweizerischer Bankverein in Zurich, and their branches, and Pictet & Cie in Geneva.

The Supervisory Board

Arnhem, April 1, 1998

Akzo Nobel N.V.

COMPANIES & FINANCE: EUROPE

BANKING FRANCO-BELGIAN GROUP REMAINS ON TAKEOVER TRAIL DESPITE DECISION NOT TO BID FOR CIC

Dexia still seeking acquisitions

By Neil Buckley in Brussels and Andrew Jack in Paris

Dexia, the Franco-Belgian banking group, made clear yesterday it was still on the acquisition trail despite its decision not to bid for CIC, the French bank.

The group - formed by the alliance of Crédit Communal de Belgique and Crédit Communal de France - said it had signed a preliminary agreement to take over the pensions division of SMAP, Belgium's leading insurance company in the pension and life sector.

François Narmon, chairman of Dexia's Belgian arm, said the deal was an impor-

tant step towards creating a "bancassurance" business in Belgium. Dexia already co-operates on insurance products with SMAP, a mutual insurer owned mainly by Belgian local authorities.

He added that Dexia was in the final stages of talks on acquiring a stake in an international consulting business in the infrastructure financing sector.

That would fit with the ambitions of Dexia - a holding company of which the French and Belgian arms each hold 50 per cent - to become a leading force in public sector and infrastructure financing.

Mr Narmon said Dexia's withdrawal from the bidding for CIC, the French state-owned bank currently being privatised, reflected its analysis that the synergies were insufficient, and that the acquisition would have "weakened our financial profile". But this did not mean Dexia was not seeking new opportunities.

"We are also looking at other acquisitions in Europe," he said. "1998 will be a year of alliances and acquisitions."

His comments were echoed in Paris by Pierre Richard, chairman of Dexia's French arm, who said Dexia was now "a group which counts

in the European banking landscape". With total assets of BFR7,528bn (\$197bn), it is one of Europe's top 25 banks.

The comments came as Dexia reported a 12.9 per cent increase in 1997 net income, from BFR19.4bn to BFR21.9bn. It also reported an exceptional gain of BFR14.6bn on the sale of its stake in Banque Bruxelles Lambert, Belgium's third-largest bank, which was taken over by ING of the Netherlands last December.

Net banking income rose 4.9 per cent, from BFR65.03bn to BFR68.2bn, reflecting only a modest rise in net interest income from BFR65.3bn to BFR67.2bn. The rise was im-

ited by the fact that revenues from the sale of Dexia Belgium shares by Belgian local authorities - which previously owned Crédit Communal de Belgique - were used to pay off their loans, reducing the bank's outstanding commitments.

Non-interest income increased 11.5 per cent to BFR21.97bn.

Earnings per share for the Belgian arm increased from BFR263.8 to BFR294.2, with an 11.1 per cent increase in the dividend proposed, to BFR180.

Earnings for Dexia France rose from FF463.3 to FF482.9, with a gross dividend of FF25.95 proposed.

Shake-up at Crédit Lyonnais brokers

By Clay Harris, Banking Correspondent

Crédit Lyonnais is to integrate its UK stockbroking business, based on Laing & Cruckshank, a firm founded after a poker game in the 1890s, into a Europe-wide structure.

The shake-up at Crédit Lyonnais Securities Europe will also split the management of equities and derivatives operations. The venerable names Laing and Cruckshank will all but disappear in the change as will Cholet Dupont in Paris.

Michael Kerr-Dineen, chief executive of CL Laing in London, has been named head of European brokerage for CLSE. "The wall has come down between the UK and Europe within an integrated management structure," he said yesterday.

The change was intended to enhance the French bank's ability to offer pan-European services to institutional and corporate clients. It completed a process undertaken elsewhere in Europe. Domestic clients in the UK and France should see no disruption, he said. The Laing & Cruckshank name will be retained in private client banking.

The equity derivatives operation run by Joel Juvell has been separated from Mr Kerr-Dineen's brokerage business. He will gain responsibility for convertible bonds, trading arbitrage and strategic equity risk management. The bank said this would allow it to reinforce its presence in Europe after economic and monetary union and in the US.

Mr Kerr-Dineen and Mr Juvell will report to Chantal Lanchon, head of CL Capital Markets.

Cholet Dupont and CL Laing will now be called, respectively, CLSE France and CLSE UK. Crédit Lyonnais bought a minority stake in Cholet Dupont in 1987, and full ownership of Alexander Laing & Cruckshank the same year.

NEWS DIGEST

AIRLINES

BA takes 100% of German operation

British Airways has become the 100 per cent owner of Deutsche BA, its German operation. The Deutsche BA holding company said yesterday it was taking over the 19 per cent holding held by Commerzbank and the 16 per cent stake held by BB-Kapitalbeteiligungsgesellschaft, a financial investment group. Deutsche BA said the purchases highlighted its importance to BA's European strategy. Ralph Atkins, Bonn

CHEMICALS

Veba sells Contensio unit

The chemicals subsidiary of Veba, the Düsseldorf-based conglomerate, yesterday announced it had sold operations with sales of DM1.05bn (\$568m) to the petroleum and chemicals division of RWE, its Essen-based rival, for between DM500m and DM600m. The sale of Contensio Chemicals is part of a long-running restructuring programme at Veba, the Veba subsidiary, which is being merged with Degussa, the Frankfurt-based chemicals group. Volkert Bode, Veba management board member, said the divisions sold would only have reached market leading positions in a reasonable time. "If we had spent an inordinate amount of money," RWE said the deal - which is subject to approval by competition authorities - would strengthen core activities and increase the annual sales of RWE-DEA Chemicals to DM4.5bn. The businesses affected include solvents, detergent raw materials and products used in foods such as jelly babies. Ralph Atkins

THYSSEN AND KRUPP

Merger effective by September

Thyssen and Krupp, the German engineering groups, have announced they expect the groups' planned merger to be completed formally on March 1, 1999 but take effect from the end of September this year. In a letter to employees, the groups said an application for approval by European competition authorities had been lodged yesterday. The extraordinary shareholders' meetings are expected at the beginning of December. The combined Thyssen Krupp group will have a turnover of about DM70bn (\$38bn), ranking it among Germany's biggest companies. The administrative centre will be in Düsseldorf. Thyssen and Krupp said the tax consequences of the merger should be "significantly lower" than some observers expect. Ralph Atkins

HOUSEHOLD APPLIANCES

Electrolux eyes Russia base

Electrolux of Sweden, the world's largest supplier of household appliances, said yesterday it was considering the feasibility of establishing a production base in Russia. The company said the rapid growth of the Russian white goods market would make it necessary "sooner or later" for Electrolux to start manufacturing in the country. Folke Hammarling, a senior Electrolux official, said the company had been in contact with several Russian producers but talks had not progressed beyond a preliminary stage. Electrolux's Russian sales doubled last year to almost SKr1bn (\$125m), compared with group turnover of SKr61bn in Europe. Greg Mcivor, Stockholm

PHARMACEUTICALS

Pliva advances 31.8%

Pliva of Croatia, the largest pharmaceutical group in central and east Europe, increased its net profits last year by 31.8 per cent to 604m kunas (\$93m). Turnover rose 23 per cent to 2.85bn kunas helped by a big increase in exports including a jump of 121 per cent in sales in Russia. The Croatian government is expected to press ahead shortly with the sale of a stake of up to 14.16 per cent in Pliva in an international secondary share offering. The share sale could be expanded to include a small part of the 10.88 per cent stake held by the European Bank for Reconstruction and Development. Merrill Lynch and Dalwa Europe are joint global co-ordinators for the share offering.

Exports, which rose by 37.9 per cent last year accounted for 51.9 per cent of group turnover compared with 46.5 per cent a year earlier. Mr Zeljko Covic, Pliva chief executive, said that the group had increased its holding in Polfa Krakow, the Polish drugs company to 77.7 per cent. Kevin Done, East Europe Correspondent

STEEL

SSAB to redeem shares

SSAB, the Swedish steel group, yesterday confirmed plans for a SKr4bn (\$375m) share redemption and a SKr4bn capital expenditure programme to develop its mill operations. It said the share redemption would be funded from net cash reserves of around SKr3bn, adding that it would rely on borrowings for its investment programme. Details are expected later this month. Tim Bart, Stockholm

Go-ahead given to MDI restructuring

By Hilary Barnes in Copenhagen and Maggie Urry in London

A plan to reconstruct MD Foods International (MDI), the Danish dairy company, which has lost DKr1.3bn (\$184m) from investments in operations in the UK since 1989, was approved at a meeting of shareholders in Aarhus, Jutland, today.

The meeting was preceded by a stand-off between Danish institutional investors and the controlling owner of MDI, the MD Foods agricultural co-operative.

The institutional investors - led by insurance company, Codan, and pension funds, PKA and Kommunernes Pensjonsforsikring - which put up almost half the share capital to finance the UK venture, yesterday threatened to put MDI into receivership unless MD Foods gave them better terms.

Under the terms of the reconstruction plan, the share capital in MDI will be written off and MDI's operations transferred to a new company wholly-owned

by MD Foods. MDI itself will be liquidated.

The institutional investors were sweetened today when MD Foods offered them an option to subscribe to shares in the new company within the next four years. If the UK operation finally becomes profitable, this means that the institutional investors will have a chance to recover some of the money.

Four Danish banks - Den Danske Bank, Unibank, BG Bank and Jyske Bank - which have financed MDI, have also lost heavily from the UK venture. The banks are owed about DKr1.5bn. MD Foods, which owns 51 per cent of the share capital in MDI, has so far refused to honour MDI's bank debts.

The losses in the UK, where MDI has bought up dairies to become the third largest dairy operator, have been sustained in a market suffering from excess supply of milk and falling prices.

MD Foods made its first foray into UK dairy processing in 1990 with the acquisition of Associated Fresh

Foods for £92.4m (\$155m). Since then it has invested heavily, and has plans to build a new dairy in Leeds.

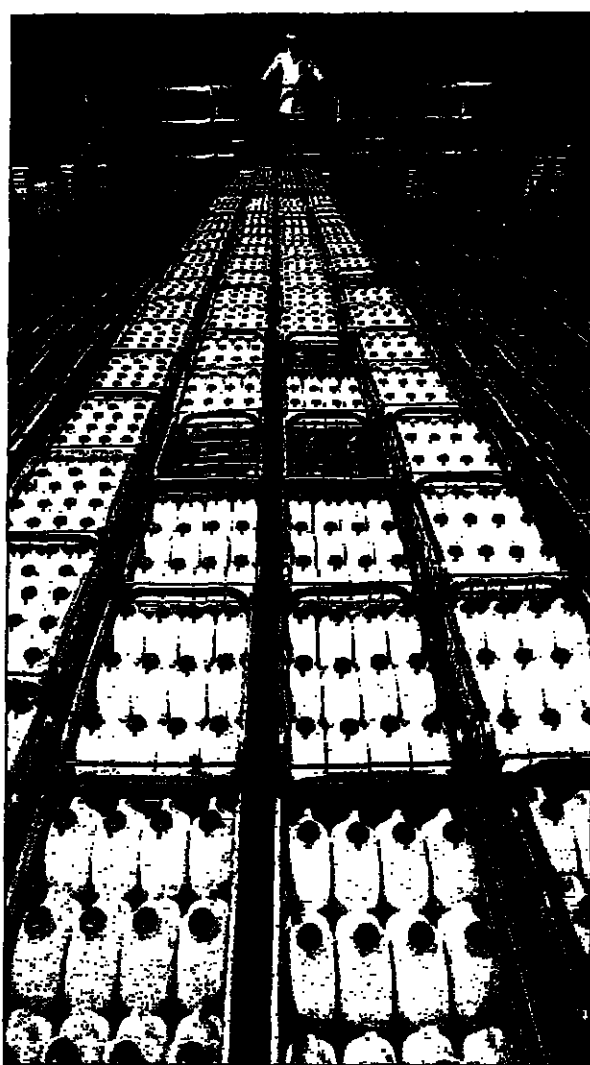
However, in the past couple of years it has sustained heavy losses in the UK, and rumours have circulated that the parent company would eventually pull out.

"The Danes' often-repeated determination to stay in the UK appears to have maintained the confidence of its leading supermarket customers, in spite of uncertainty over the reconstruction, and even allowed it to increase market share."

MD Foods' investment in its UK business has amounted to substantially more than its current value, which analysts estimate at about £100m.

The dairy industry is in a state of flux, with many predicting a restructuring of the top companies, but little happening so far.

At the same time the raw milk price has fallen sharply, as sterling has risen, and UK dairy farmers are suffering severe falls in income.



The fall in the price of milk has hit profits of UK dairy farmers

PUTNAM INTERNATIONAL FUND

SICAV
11, rue Aldinger, L-1118 Luxembourg
R.C. Luxembourg B 11.197

NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 20 April 1998 at 3.00 p.m. with the following agenda:

1. Presentation of the reports of the Board of Directors and of the Auditor.
2. Approval of the balance sheet and profit and loss account as of 31 December 1996.
3. Discharge of the Directors for the fiscal period ended 31 December 1996.
4. Ratification of the co-optation of Mr Mario-François Lhote de Selency as a Director in replacement of Mr Jean-Paul Thomas, who has resigned.
5. Re-election of Messrs John R. Verani, Takahiko Watanabe, Thomas M. Turpin, John C. Talarian, Steven Spiegel, Alfred F. Brausch and Marie-Françoise Lhote de Selency as Directors for the ensuing year.
6. Any other business which may be properly brought before the Meeting.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act by proxy.

By order of the Board of Directors



C.P. POKPHAND CO. LTD.

(Incorporated in Bangkok, Thailand)

US\$150,000,000

Floating Rate Notes

due March 1999

In accordance with the provisions of the Floating Rate Notes, notice is hereby given that for the period from 30/3/98 to 30/9/98 the Notes will carry an Interest Rate of 6.65% per annum calculated on a principal amount of:

US\$16,994.44 per Note of US\$500,000

Standard Chartered

Standard Chartered Bank
As Reference Agent

Ex-UBS chief to join private Geneva bank

Renaud de Planta, former chief executive of UBS in Hong Kong, is joining Pictet & Cie, Geneva's biggest private bank, where he will be the youngest of eight partners with unlimited liability, writes William Hall in Zurich.

It is highly unusual for Switzerland's private banks to recruit new partners from outside not only their family but also the company.

Mr de Planta is joining Pictet along with Jean-François Demole, who is the son of a former partner of Pictet and nephew of a current partner.

They are Pictet's first new partners since the short-lived appointment of Fabien Pictet, who quit the bank last autumn.

Mr de Planta was considered one of the rising stars

at UBS prior to the announcement of its merger with Swiss Bank Corporation. He had been named head of equity derivatives for the enlarged Warburg Dillon Read.

There has been unrest in UBS management because most senior jobs have gone to SBC personnel.

Ulrich Grete, head of resources at UBS, and Anton Affentranger, head of commercial and institutional banking, have already announced they are leaving UBS's Zurich headquarters.

Following the payment of UBS's annual bonuses in Switzerland, Swiss private banks have reported a surge in job applications from UBS staff, many of whom have also been offered jobs in the enlarged UBS group.

TANJONG PUBLIC LIMITED COMPANY

(Incorporated in England 1926 - Registration No. 210874)
(Registered as a foreign company in Malaysia - No. 990903-7)

NOTICE OF PROPOSED FINAL DIVIDEND AND CLOSURE OF BOOKS

NOTICE IS HEREBY GIVEN that a final dividend of 15.84 sen per share (after having taken account of Malaysian Income Tax at 28%) in respect of the financial year ended 31 January 1998 has been recommended by the Directors for approval by the members at the Seventy First Annual General Meeting of the Company, subject to the following paragraph, the dividend, if approved, will be paid on 14 August 1998 to shareholders on record of the Company at the close of business on 17 July 1998.

Any employee of the Company who has exercised, or wishes to exercise, the option to subscribe for shares in the Company granted to such employee under the Company's Employees' Share Option Scheme should note that an employee exercising such an option is not entitled to any dividend which relates to a financial year that precedes the date of the employee's exercise of option.

The Register of Members of the Company will be closed from 18 July 1998 to 25 July 1998 (both dates inclusive) for the purpose of determining shareholders' entitlement to the dividend.

Registrable transfers received by the Company's Branch Registers in Malaysia, Singapore & Co. Ltd., at 118, Raffles Place, Singapore, or the Company's Principal Register in the United Kingdom, UK plc, at Balliol House, 200/201 High Road, Hford, Essex IG1 1NG, England, up to the close of business at 5.00 p.m. on 17 July 1998 will be registered before entitlement to this dividend is determined.

FURTHER NOTICE IS HEREBY GIVEN that the Malaysian Central Depository Sdn. Bhd. shall not be accepting any requests for deposit and/or withdrawal of shares commencing 12.30 p.m. on 15 July 1998 until 12.25 p.m. on 17 July 1998. A Depositor shall qualify for entitlement only in respect of:

- (i) Shares deposited into the Depositor's Securities Account before 12.30 p.m. on 15 July 1998;
- (ii) Shares not withdrawn from the Depositor's Securities Account as at 12.25 p.m. on 15 July 1998;
- (iii) Shares transferred into the Depositor's Securities Account before 12.30 p.m. on 17 July 1998 in respect of ordinary transfer;
- (iv) Shares transferred into the Depositor's Securities Account at or before 5.00 p.m. on 17 July 1998 in respect of express transfer; and
- (v) Shares bought on the Kuala Lumpur Stock Exchange on a cum entitlement basis according to the Rules of the Kuala Lumpur Stock Exchange;

By Order of the Board

Stagany Ramessany
Secretary

1 April 1998

17th Floor Menara Southeast
Jalan Raja Chulan
50200 Kuala Lumpur
Malaysia

JUPITER TYNDALL GLOBAL FUND, SICAV

Registered Office: Luxembourg, 13, rue Goethe
R.C. Luxembourg B34 882

DIVIDEND NOTICE

The Directors resolved to pay a dividend of 2 pence per share to shareholders of the High Yield Portfolio on record on 31 March 1998 with an ex-dividend date of 1 April 1998 and a payment date of 8 April 1998.

By order of the Board

Amethyst Funding Corporation

USD 200,000,000
Secured American Funding
Rate Notes due 2003

For the interest period 1st April, 1998 to 1st May 1998 the Notes will carry a Rate of Interest of 5.000% per annum. The coupon amount per original USD 1,000,000 Note will be USD 4,989.59 payable on 1st May, 1998.

DLJ Luxembourg S.A.
Agent Bank dated 2 April 1998

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AIMR
SETTING A HIGHER STANDARD

German bunds lead Europe lower

GOVERNMENT BONDS
By Vincent Holland in London
and John Laskin in New York

Markets drifted lower yesterday, lacking any inspiration from domestic data, as investors awaited the key news of the week - Friday's US jobs figures.

Turnover in both the cash and futures markets was relatively light, with an auction of long-dated stock in Germany absorbing liquidity. The US Federal Reserve's decision on Tuesday to leave its interest rate unchanged was seen as a positive signal for bonds, but European markets were upset by speculation that the Bundesbank might raise its repo rate this week. Analysts said it was very unlikely the German central

bank would do so at this stage, although they reiterated the view that it was likely to raise rates later in the year.

The Irish central bank, meanwhile, appeared to back suggestions by the governor of the Bank of Spain earlier in the week that rates should not be cut too soon so inflation could continue to be kept in check.

With economic growth in those countries racing ahead, the logical step would be to cut rates that are due to be cut for European monetary union purposes.

"If EMU convergence is stopping them [rate rises], the Bundesbank will have to make one of those rare decisions to hike rates for external rather than domestic reasons," said David Brown at Bear Stearns.

The speculation unswayed the short end of the GERMAN BUND market and dragged other European markets down. An auction of DM6.5bn of 30-year stock also hit the long end, and there was little inspiration from US Treasuries, which were trading flat at the European close.

The June bond future settled 0.17 lower in London at 107.13 while turnover on the DTB was active, with 600,000 contracts exchanged. The future was trading at 107.09 later, well within the day's trading range.

Italian, Spanish and French bonds also ended lower but held up better than bunds.

UK GILT/STIR shrank off a purchasing managers' index showing some improvement in manufacturing conditions

in March, with strong domestic demand, rising for the first time in six months, offsetting weaker exports.

Jonathan Loyens, at HSBC Markets, said while the data would "help to keep the markets' nerves on edge in the run-up to next week's monetary meeting, it should not be enough to prompt a rate hike."

The June future settled 4 lower at 105.4, with 65,000 contracts traded on LIFFE, and the spread over 10-year bunds stood at 107 basis points.

US TREASURIES were mostly lower on the release of new figures on national business activity.

By midday the 30-year bond, the benchmark for long-term interest rates, had fallen 1/8 to 102.5, yielding 5.945 per cent. The two-year

note was down 1/8 to 99 1/2, yielding 5.894 per cent and the 10-year note was off 1/8 at 98 1/2, yielding 5.662 per cent.

The market opened firmer but then fell after the March report by the National Association of Purchasing Manufacturers showed US economic growth.

The key NAPM index rose to 54.8 from 53.3 reported in February. The prices paid component, an important indicator of inflation, was down to 44.4.

"The NAPM report was stronger than expected, but prices were well-behaved," said Tom O'Connell, senior government trader at First Chicago Capital Markets.

Today new figures on manufacturers' orders and initial unemployment claims will be released.

State sale of Bank Austria completed

By Eric Foy in Vienna

The privatisation of Bank Austria was completed yesterday after the sale of 2m shares to domestic investors in a Sch.176bn secondary public offering, boosting the liquidity of Austrian bank shares.

Dresdner Kleinwort Benson and CAIB Investment Bank, lead managers, said they placed the shares at Sch.80 each, Sch.10 less than yesterday's closing price.

The offering was several times oversubscribed and closed early.

Retail buyers received preferential treatment. The shares are entitled to the full 1997 dividend. If the new owners keep the shares for more than two years, they will receive another 5 per cent bonus.

The issue was the last tranche from the 11 per cent stake originally held by the federal government. The shares were transferred to the state-owned postal holding company last year, which placed a third with institutions and sold the remaining 6.5m shares to Dresdner Kleinwort Benson in February for placement.

Dresdner KB immediately sold 4.6m shares to 50 institutional investors in 12 different countries, leaving 2m shares for the Austrian stock market, where Bank Austria is now the most liquid share.

The government netted a total of Sch.7.6bn from the Bank Austria sale.

Bank Austria also said it would give full voting rights to its preference shares later this year, bringing them in line with its other listed shares. After yesterday's placement, about 60 per cent of Bank Austria shares are in free float.

Benchmark eurobond for Slovakia

By Kevin Dunn, East Europe Correspondent

The Slovak government is pressing ahead with plans to raise \$500m to \$1bn in a benchmark eurobond issue by the early summer, in spite of growing concerns expressed by the leading credit rating agencies. The issue will be lead-managed by Nomura.

Slovakia lost its investment grade rating from Moody's Investors Service late on Monday and S&P and Fitch IBCA said yesterday they were following developments closely.

S&P is still rating Slovakia at BBB-, the lowest investment grade rating, with a stable outlook but it said yesterday it had concerns over the country's external position, in the rapid rise in short-term external debt and the weakness of the banking system.

Fitch IBCA warned late last year that approval of proposed legislation, which would weaken the independence of the central bank, "could be the trigger for a downgrade".

Spreads on Slovak debt have widened sharply in recent months, as perceptions of the country risk have deteriorated, opening a wide pricing gap between Slovakia and the fast-track reform countries of the region, such as Hungary and Poland.

The present benchmark Slovak eurobond, the government-guaranteed 10-year issued by Vodoohospodarska Vysnava, the water utility, at the end of 1996 at 115 basis points more than

US Treasuries, is currently trading at 300 basis points over Treasuries.

By contrast Hungary issued a five-year, \$500m eurobond on Monday priced at only 81 basis points over US Treasury notes.

Investors' growing concerns over Slovakia were confirmed when Moody's downgraded it from the investment grade Baa3, the equivalent of BBB-, to speculative grade Ba1 at the beginning of the week.

Moody's said the downgrade was based on the consistently high budget and current account deficits in Slovakia, which had been financed increasingly by short-term foreign borrowing.

The Slovak central bank has been forced to impose high real interest rates, and the increasing burden of servicing domestic debt has forced Slovak companies and banks to finance their operations and investment needs abroad.

Moody's said the downgrade record on GDP growth, investment and industrial output came from "high levels of public spending and rapidly growing short-term foreign currency debt".

The agency warned that "pressure will grow during 1998 for a devaluation, which would increase debt and the debt servicing burden and could lead to difficulties in private sector debt payments".

It said the country's economic competitiveness had been hit by rising unit labour costs, an appreciating koruna (versus the Czech koruna and D-Mark), and insider privatisation.

Uruguay issues 10-year global

INTERNATIONAL BONDS
By Sumner Iskander

Borrowers continued to focus on the dollar sector yesterday, giving investors time to absorb the recent heavy supply of sterling bonds.

URUGUAY, a rare borrower on the international markets, launched \$250m of 10-year global bonds.

After three days of marketing to build an order book, the lead manager, ABBN Amro, priced the bonds yesterday at the wider end of the indicated spread range of 135-140 basis points over US Treasuries.

Last year Uruguay launched a 30-year issue at a spread of 135 basis points, which is now trading roughly 50 points wider in

the wake of the Asian financial crisis. A 10-year deal launched yesterday at a spread of 125 points.

ABBN Amro said the deal attracted specialised credit-sensitive investors, as well as European retail buyers.

Uruguay is one of only three South American countries with investment grade ratings (BBB- and Baa3 from S&P and Moody's respectively) alongside Chile and Colombia.

BRITISH GAS issued \$500m of five-year bonds with a 6.125 per cent coupon, the session's largest deal.

MERRILL LYNCH launched its largest transaction to date in the D-Mark sector - DM750m of 10.75-year bonds. The maturity matches those of a recent jumbo deal by KfW and the first euro-de-

New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Bookrunner
Uruguay Global Bond	250	6.125	98.983	Apr 2003	0.30R	+500(basis)	Goldman Sachs Inc
British Gas 10Yr Finance	500	6.125	98.983	Apr 2003	0.10R	+100(basis)	Paribas
GECCO	475	6.000	98.983	Apr 2002	0.25R	+340(basis)	Commerzbank/Societe
Bayernische Hypo	250	5.75	98.194	Apr 2008	0.325R	+240(basis)	ABN Amro
ENEL	250	5.75	98.983	Apr 2003	0.325R	+50(basis)	JP Morgan Securities
Nati Rural Utilities Co-op	250	7.000	98.983	Apr 2003	0.65R	+140(basis)	ABN Amro
Republic of Uruguay	250	6.125	98.983	Apr 2003	0.30R	+50(basis)	Deutsche Bank London
Donatella Benetton	120	5.75	98.983	Apr 1999	7.00R	+800(basis)	Lehman Brothers
Yarnale-Narita	100	12.500	98.983	Apr 1999	7.00R	+800(basis)	Lehman Brothers
W.A. Waples	750	5.375	98.077	Jan 2009	0.40R	+550(basis)	Merrill Lynch
Merrill Lynch & Co	500	4.50	98.481	May 2003	0.25R	+100(basis)	Reichardt International
Swiss Europe 10Yr Note	100	6.125	100.000	May 2005	0.20	-	Lehman Brothers
LVNAP	100	10.000	100.000	May 2005	0.20	-	JP Morgan/Societe
Unibanco	150m	7.50	98.750	Apr 2000	0.625R	+250(basis)	Chase Manhattan Int
GECCO	250	3.00	101.75	Dec 2006	2.50	-	Deutsche Bank/SBCWOR
Endorse	300	4.750	98.831	Jul 2009	0.25R	+100(basis)	Deutsche Bank

First terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. 1. Floating-rate note, 2. Fixed-rate note, 3. Fixed-rate note, 4. Fixed-rate note, 5. Fixed-rate note, 6. Fixed-rate note, 7. Fixed-rate note, 8. Fixed-rate note, 9. Fixed-rate note, 10. Fixed-rate note, 11. Fixed-rate note, 12. Fixed-rate note, 13. Fixed-rate note, 14. Fixed-rate note, 15. Fixed-rate note, 16. Fixed-rate note, 17. Fixed-rate note, 18. Fixed-rate note, 19. Fixed-rate note, 20. Fixed-rate note, 21. Fixed-rate note, 22. Fixed-rate note, 23. Fixed-rate note, 24. Fixed-rate note, 25. Fixed-rate note, 26. Fixed-rate note, 27. Fixed-rate note, 28. Fixed-rate note, 29. Fixed-rate note, 30. Fixed-rate note, 31. Fixed-rate note, 32. Fixed-rate note, 33. Fixed-rate note, 34. Fixed-rate note, 35. Fixed-rate note, 36. Fixed-rate note, 37. Fixed-rate note, 38. Fixed-rate note, 39. Fixed-rate note, 40. Fixed-rate note, 41. Fixed-rate note, 42. 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Tokyo officials hold dollar back

MARKETS REPORT
By Simon Kuper

Threats of intervention from Tokyo halted the dollar's rise yesterday.

The yen firmed marginally on the first day of Japan's Big Bang of financial deregulation, closing in London at ¥133.2 to the dollar. It managed to buck a 1.7% per cent fall in the Nikkei share average, with which it normally moves in tandem.

Hikaru Matsunaga, Japan's finance minister, said: "The yen's fall is unfavourable. We will continue to monitor market developments and respond in a timely and appropriate manner." He added: "If things continue as they are, there may be criticism from abroad of Japan's external surpluses."

Hisako Sakakibara, the senior finance ministry official known as "Mr Yen", was quoted as saying: "We are

strongly concerned about the continuing weak yen trend. We are keeping in contact with the US on this issue." The yen's fall below ¥133 to the dollar was "excessive", The Group of Seven industrialised nations would discuss exchange rates at its meeting next month, he added.

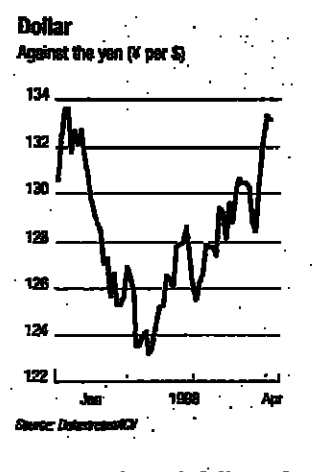
However, Masaru Hayami, governor of the Bank of Japan, undermined his colleagues' implicit threats of intervention. He indicated that Japan's rising current account surplus and its nearly \$1,000bn of foreign assets argued for a stronger yen. However, he also said that markets decided currency rates. If markets thought changes in currencies were excessive, they

would correct them. This implied that the bank would keep its hands off the yen.

In any case, said Gerard Lyons, chief economist at DKB International in London: "I believe that intervention would merely delay the inevitable." The weak economy presaged a further yen slide. The Bank of Japan's quarterly *tankan* survey of industry, due out today, is widely expected to be extremely pessimistic.

The dollar continued to advance beyond its recent range against the D-Mark, climbing in late US trading to DM1.863, 0.5% up on Tuesday's London close. There was talk that the Bundesbank had been either selling dollars or enquiring about prices around DM1.850. The dollar's rise dragged the pound a touch higher to DM2.099, its peak since July 1996.

Larry Summers, US deputy treasury secretary, helped the dollar modestly



fall against the dollar was slower than the rise in prices.

Juliet Sampson, emerging markets analyst at Bank of America in London, welcomed his statement, noting that the strong round had reduced Russia's trade surplus virtually to zero over the past year. The slide in the oil price since October has damaged the country's exports.

She also said that Mr Dubinin's comments suggested that the central bank would start to pay attention to the exchange rate instead of concentrating almost obsessively on interest rates.

■ The South African rand, after piercing the R5 floor against the dollar for the first time at the start of the week, came under attack again yesterday because of comments by Chris Stals, governor of the Reserve Bank. He said he was not unhappy to see the rand "adjust", and indicated that he would not intervene in the market to defend it.

Today the German constitutional court is due to announce whether it will admit a case filed by 4 professors arguing that European monetary union is unconstitutional.

POUND SPOT FORWARD AGAINST THE POUND

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
Apr 1	1.863	1.863	1.863	1.863	1.863	1.863

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
Apr 1	1.000	1.000	1.000	1.000	1.000	1.000

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
Apr 1	1.863	1.863	1.863	1.863	1.863	1.863

UK INTEREST RATES

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
Apr 1	1.863	1.863	1.863	1.863	1.863	1.863

BASE LENDING RATES

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
Apr 1	1.863	1.863	1.863	1.863	1.863	1.863

EURO CURRENCY INTEREST RATES

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
Apr 1	1.863	1.863	1.863	1.863	1.863	1.863

THREE MONTH EURO CURRENCY FUTURES (LFF) DM100 points of 100%

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
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Apr 1	1.863	1.863	1.863	1.863	1.863	1.863

THREE MONTH EURO CURRENCY FUTURES (LFF) DM100 points of 100%

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
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WORLD INTEREST RATES

MONEY RATES

Apr 1	Overnight	7 days	1 month	3 months	6 months	1 year
Apr 1	1.863	1.863	1.863	1.863	1.863	1.863

EURO CURRENCY INTEREST RATES

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THREE MONTH EURO CURRENCY FUTURES (LFF) DM100 points of 100%

Apr 1	Overnight	7 days
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COMMODITIES & AGRICULTURE

Venezuela offers reassurance over oil output cuts

MARKETS REPORT

By Gary Mead
and Kenneth Gooding

"We were lying to each other and everybody knew we were lying...that's over," said Erwin Arrieta, Venezuela's energy minister in London yesterday, in an effort to persuade doubters that the

new crude oil global output cuts, amounting to 1.5m barrels a day, will stick.

Mr Arrieta was referring to the pre-Vienna agreement, when Venezuela - a leading member of the Organisation of Petroleum Exporting Countries - was the biggest Opec quota-buster.

Some steadiness returned to the oil markets, although

traders probed for signs that the production restraint agreement is taking hold.

Dealers shrugged off data from the American Petroleum Institute, showing inventories of US crude oil up 2.2m barrels in the past week.

On London's International Petroleum Exchange, Brent crude for May slipped 2

cents in late trading, to \$14.24 a barrel, having reached \$14.42.

Analysts said if prices could be maintained for a few days, some traders might be forced to cover short positions, driving prices higher and neutralising doubts that the cut would not be enough to rebalance the market.

A burst of selling by US funds on the London Metal Exchange caused a sharp fall in aluminium's price and this had a knock-on effect, dragging down copper, nickel and zinc.

Aluminium for delivery in three months closed down nearly 2.5 per cent, or \$38 a tonne, at \$1,415.

Copper ended the day down 2.3 per cent, or \$41 a tonne, at \$1,731. Dealers suggested that, while aluminium might have a little further to fall - perhaps to \$1,400 a tonne - copper's drop was overdue.

Nickel ended \$15 a tonne lower at \$5,540. Zinc fell by \$5 a tonne to close at \$1,085. On the London International Financial Futures

Exchange, the May cocoa contract lost \$12 to close at \$1,057 a tonne, with further indications of a large Ivory Coast main crop and the strength of sterling seen as dampening expectations. Coffee failed to sustain Tuesday's rally, with sellers taking advantage of higher prices. The May contract closed at \$1,817, down \$24.

Darjeeling growers want tea priced in dollars

By Kunal Bose in Calcutta

Tea growers in Darjeeling are pressing for the price of their produce to be quoted in dollars instead of rupees at the Calcutta auction.

The growers, who have the support of the Indian Tea Board, believe the change would lift their earnings. Most of the 88 tea plantations in the Darjeeling region are losing money because of high production costs and low output.

P. K. Sen, chairman of J. Thomas, the world's largest tea broking house, said: "Because of the depreciation in the value of the Indian currency, the price of Darjeeling tea in dollar terms has remained unchanged in the last 20 years."

He said a move to dollar-denominated bidding at the Calcutta auction would increase prices.

"There is a strong case for moving over to a dollar-denominated auction for the world's most prized tea," Mr Sen said. "Bombay and Jakarta have a dollar denominated tea auction."

Buyers of Darjeeling tea at the Calcutta auction will have an incentive to give quotes in dollars, provided federal and state governments assure them that duties on domestic sales - currently paid at the point of auction - become payable only when they have actually sold tea in the Indian market. Tea exports are not subject to domestic duties.

The buyers have also recommended futures trading in Darjeeling tea. J. Thomas said Darjeeling tea would fetch "a better price" provided the entire production was routed through the Calcutta auction and the producers stopped making direct domestic and export sales.

Corsican honey wins French quality mark

By David Owen in Paris

The beekeepers of Corsica have reason to celebrate: Corsican honey has been added to the list of products accorded France's prestigious appellation d'origine contrôlée quality mark.

"We are very happy," said Joseph Albertini, a producer from Lozè, near the centre of the mountainous Mediterranean island, yesterday. "We have been trying to obtain it for six or seven years."

Mr Albertini, who usually maintains between 250 and 350 hives, hopes the award will enable Corsican producers to increase the value of their output by distinguishing it from commodity products.

"It would be good to get between 10 and 20 per cent more," he said. He acknowledged, however, that this would not be easy, given that Corsican honey - at FF50-FF60 (\$8-\$13) per kg - was already priced towards the top end of the market.

The world-renowned quality mark is usually associated with fine wine and cheese but has now been bestowed on 18 other food and agricultural products, ranging from grapes and olive oil to poultry.

These items are cultivated in all corners of France, from Brittany in the west to the Camargue in the south. Other products to have received the mark recently included haricot beans from Paimpol and potatoes from the Ile de Ré.

Among the products carrying the mark is at least one not normally eaten by humans: namely, hay from Crau in southern France. The list also includes another type of honey - fir honey from the Vosges in the east of the country.

According to Mr Albertini, honey is harvested on Corsica - much of which is impressively wild and covered with thick vegetation - virtually throughout the year. "It is a permanent garden," he said.

The Corsican bee, he added, was dark in colour and similar to those found in Provence. Large tracts of the island are also covered with sweet chestnut trees.

The decree recognising the award stipulates that the honey must be exclusively harvested and decanted in Corsica.

It must derive from nectar collected by the apes mellifera bees from vegetation growing naturally on the island. Filtration and decantation are obligatory.

Foundation underpins Ethiopian smallholders

Sasakawa-Global 2000 teaches farmers new techniques to help boost productivity, writes, Michela Wrong

In Addis Ababa it is easy to distinguish holidaying Ethiopian emigrants from the locals. Their expensive western clothes and watches are not the only giveaways. The visitors often tower over the diminutive locals, their extra inches a testimony to a lifetime of proper nutrition.

Hunger, the result of unreliable rainfall, primitive farming methods and over-exploited soils, has haunted Ethiopia for centuries, leaving scars both psychological and physical.

In a country of 56m people, half consume less than 75 per cent of the calories considered normal. Two-thirds of children are stunted, the highest rate in the world. With monotonous regularity, the government relies on foreign generosity to import hundreds of thousands of tonnes of grain and prevent a repeat of the 1984 famine that shocked the world.

It was with this in mind that Sasakawa-Global 2000 set up operations. A joint venture between a Japan's Nippon Foundation and Global 2000, former US president Jimmy Carter's initiative, its mandate was to increase productivity of smallholders by communicating new research and technology to them.

The foundation's premise was that given appropriate fertilisers, disease-resistant seeds, pest control and better weeding and husbandry techniques, harvests of



The Sasakawa project includes 563,000 farmers and should be extended to 2m-3m this year. Photos

maize, wheat, barley, sorghum and teff could be doubled or even tripled.

Ethiopia's previous Marxist regime might have regarded such a programme as an infringement of sovereignty. But when Sasakawa started showing its techniques on demonstration plots in 1993, the Ethiopian Peoples' Revolutionary Democratic Front (EPDRF) had seized control.

Meles Zenawi, then president and current prime minister, initially treated ideas he knew could end up affecting the livelihoods of 6m farmers with caution.

"We managed to lure him to see one of our demonstrations and the difference

between our project and Ethiopian farmers working on their own was night and day," says Marco Quinones, Sasakawa regional director.

"He was extremely impressed, but he ordered his men to inspect 150 other villages where we were operating to check it was not a fluke. The report that came back was very positive."

Once embraced, the government's eagerness for the project outstripped Sasakawa capacity. The foundation devised a programme to train 6,000 farmers, the government asked for hundreds of thousands to be included. The compromise reached was for 36,000.

Centring on more fertile areas where new techniques can make the biggest impact, the project now includes 563,000 farmers and should be extended to 2m-3m this year. The problem, says Mr Quinones, is not improving harvests but ensuring changes are sustained.

Part of that involves ensuring farmers are committed to the new techniques. "Nothing is provided for free," says Mr Quinones. "In the first year, farmers pay for inputs on credit and in the second year they must find the income from their own reserves." Should farmers threaten to default on those loans, Sasakawa is ready to pull out of a village.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

All aluminium, only purity 99.99%

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PRECIOUS METALS CONTINUED

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GRAINS AND OIL SEEDS

WHEAT LIFE (100 TONNES; \$ per tonne)

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SOFTS

COFFEE LIFE (10 TONNES; \$/tonne)

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CANADIANS		Price	%	52 Week
Alcan	100	117 1/2	+1 1/2	112 1/2
Bell Canada	100	117 1/2	+1 1/2	112 1/2
Bank of Montreal	100	117 1/2	+1 1/2	112 1/2
Bank of Nova Scotia	100	117 1/2	+1 1/2	112 1/2
Bank of Toronto	100	117 1/2	+1 1/2	112 1/2
Canadian Pacific	100	117 1/2	+1 1/2	112 1/2
Imperial Oil	100	117 1/2	+1 1/2	112 1/2
Inco	100	117 1/2	+1 1/2	112 1/2
Northwestel	100	117 1/2	+1 1/2	112 1/2
Quebecor	100	117 1/2	+1 1/2	112 1/2
Shaw Communications	100	117 1/2	+1 1/2	112 1/2
St. Lawrence	100	117 1/2	+1 1/2	112 1/2
Telecom Canada	100	117 1/2	+1 1/2	112 1/2
Western Union	100	117 1/2	+1 1/2	112 1/2

SOUTH AFRICANS		Price	%	52 Week
Anglo American	100	117 1/2	+1 1/2	112 1/2
Barlows	100	117 1/2	+1 1/2	112 1/2
FirstRand	100	117 1/2	+1 1/2	112 1/2
Gold Fields	100	117 1/2	+1 1/2	112 1/2
Industrial Development	100	117 1/2	+1 1/2	112 1/2
Investec	100	117 1/2	+1 1/2	112 1/2
Johnson & Johnson	100	117 1/2	+1 1/2	112 1/2
Netwerk	100	117 1/2	+1 1/2	112 1/2
Old Mutual	100	117 1/2	+1 1/2	112 1/2
Standard Bank	100	117 1/2	+1 1/2	112 1/2
Transnet	100	117 1/2	+1 1/2	112 1/2
Woolworths	100	117 1/2	+1 1/2	112 1/2

TRADED INDEX SECURITIES		Price	%	52 Week
NYSE	100	117 1/2	+1 1/2	112 1/2
AMEX	100	117 1/2	+1 1/2	112 1/2
NASDAQ	100	117 1/2	+1 1/2	112 1/2
NYSE	100	117 1/2	+1 1/2	112 1/2
AMEX	100	117 1/2	+1 1/2	112 1/2
NASDAQ	100	117 1/2	+1 1/2	112 1/2

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5.7	15.0	FT Cityline
5.7	15.0	Up-to-the-second share prices and
4.6	23.0	FT Cityline service. See Monday
5.7	15.0	Calls are charged at 50p per min.
5.7	15.0	As international service is available
5.7	15.0	annual subscription £250 only. No
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5.7	15.0	Call 0177 873 4576 for more info
0.8	21.2	The share prices printed on the
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LONDON STOCK EXCHANGE

FTSE 100 closes above 6,000 for the first time

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

The first trading session of the second quarter saw London's equity market launch a barrage of determined assaults on the 6,000 level. The FTSE 100 eventually broke the barrier in the early afternoon and closed above 6,000 for the first time.

The FTSE 100 ended 85.4 ahead at a record closing level of 6,017.6, having reached as high as 6,030.7.

Other FTSE indices, which have tended to outpace the

100 over recent weeks, took a back seat yesterday. The FTSE 250 moved sedately ahead to close 9.4 up at 5,534.8, only 9.6 below its closing record, after a session high of 5,537.6. The FTSE SmallCap finished at a day's high of 2,634.7, up 5.3 and only 3.2 away from its previous closing high.

However, the FTSE All-Share index gained 31.6 to a record closing high of 2,813.33.

A steady stream of new money, much of it representing cash flowing in from personal equity plans as the tax year draws to a close, was

the driving force behind the latest surge.

But dealers also attributed the gains to more end-year FTSE 100 upgrades by brokerage houses.

HSBC was the latest of the leading investment houses to lift its end-year target, raising it to 6,200 from 5,500, hard on the heels of CSFB's move to 6,000 from 6,000 on Monday. HSBC's strategy team ascribed the shift in its forecast to "an aggressive reduction in inflation forecasts around the world; these have dictated lower bond yields which are the key to performance".

The market's excellent start to the second quarter was also helped by overnight news that the US Federal Reserve's open market committee had left US interest rates on hold.

However, the Dow Jones Industrial Average gave up much of an earlier 100-point plus gain to finish only 17 points up Tuesday. It was volatile in early trading yesterday after the US purchasing managers' index was stronger than expected.

The Dow's disappointing response to the FOMC news and some weary-looking performances from Asian mar-

kets, especially Hong Kong and Tokyo, both of which fell about 1.5 per cent, provoked a rather twitchy opening by London. The FTSE 100 dropped over 25 points during the first hour of trading, threatening to slip back below the 5,900 level.

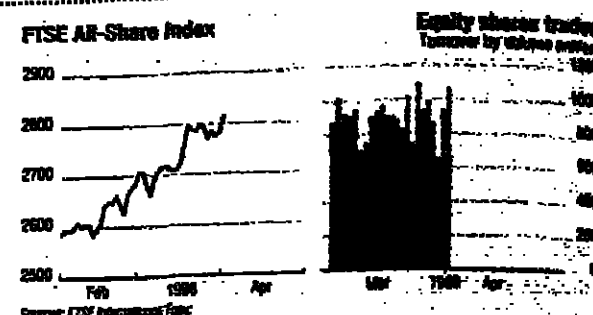
That early weakness was also a reflection of the continuing unease among fund managers at the relentless strength of sterling.

The Bank of England's trade-weighted index crept back over the 109 level at one point yesterday, before finishing just below that point.

The UK purchasing managers' index for March had mixed implications for interest rates, while the manufacturing sector recovered a little, export orders and price intentions stayed weak.

One of the features of the day's trading was the significant increase in turnover, which dealers attributed to the rush of second-quarter cash plus sector rotation business.

At the 6pm cut-off point turnover was a hefty 1.1bn shares, with FTSE 100 stocks attracting 62 per cent of overall market volume.



Indices and ratios

Index	Value	Change	Ratio
FTSE 100	6017.6	+85.4	FT 30
FTSE 250	5534.8	+9.4	FTSE 100/FTSE 250
FTSE SmallCap	2634.7	+5.3	FTSE 100/FTSE SmallCap
FTSE All-Share	2813.33	+31.6	FTSE 100/FTSE All-Share
FTSE 100 Yield	2.77	0.00	FTSE 100 Dividend Yield

Best performing sectors

Sector	Change
1. Chemicals	+4.3
2. Pharmaceuticals	+2.8
3. Consumer Goods	+2.4
4. Telecommunications	+2.3
5. Consumer Services	+2.3

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIVER) £10 per full index point

Month	Open	Settle	Change	High	Low	Settle	Open
Jan	5980.0	5980.0	+112.0	6120.0	5880.0	5980.0	5980.0
Mar	6120.0	6120.0	+112.0	6260.0	6020.0	6120.0	6120.0

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Month	Open	Settle	Change	High	Low	Settle	Open
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Mar	6120.0	6120.0	+112.0	6260.0	6020.0	6120.0	6120.0

FTSE 100 INDEX OPTION (LIVER) £10 per full index point

Month	Open	Settle	Change	High	Low	Settle	Open
Jan	5980.0	5980.0	+112.0	6120.0	5880.0	5980.0	5980.0
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Orange relief at SBC

COMPANIES REPORT

By Peter John and Martin Brice

A sharp recovery in Orange ahead of the company's trading update today was seen as providing relief to hard-pressed traders at SBC Warburg Dillon Read.

The broker was left holding 52.5m shares - a near 4.4 per cent stake - after Warburg bought 193m shares for £763.8m last Wednesday night from British Aerospace, the aerospace group, which is selling non-core assets.

The deal was struck at 395.7p, a discount to Orange's Wednesday closing price of 418.4p. However, as Warburg started selling, the underlying price was hit by overall market weakness and slipped below the commercial cut-off point.

Yesterday, however, the latest subscriber numbers from One-3-One and Vodafone came in well above consensus forecasts leading to hopes that Orange will be equally positive today.

And while there were some niggles that the boost might reflect an increase in the less lucrative pre-paid market, the upshot was that Orange topped the Footsie with a rise of 25.4 to 406p.

The turnover of only 3.3m

shares suggested Warburg was still holding the stock, but dealers said it was likely the holding had been hedged in the derivatives market at the time the original deal was struck.

Meanwhile, Vodafone added 3% at 628.4p but Cable & Wireless, which owns One-2-One, was flat at 747p, restrained by weakness in the Hang Seng index. BT rose 21 to 671p.

Positive comment from Deutsche Morgan Grenfell on J Sainsbury, coupled with a lengthy research report, helped the shares achieve one of the better performances in the Footsie, as

they gained 16% to 530p. The broker focused on the retailer's US operations, where Sainsbury is expected to make substantial investment during the next three years. Sainsbury is expected to achieve returns on capital of at least 10 per cent in the US.

DMG said it also expected an improvement in returns in the UK market, and retained its price target of 700p for the shares.

Abney National regained 41 to 211.9p as CSFB highlighted its enthusiasm for the stock in a morning meeting comment on the sector. Sedgwick, the insurance

broker which has been the focus of US value-fund buying, was heavily traded and recorded a rise of 8% to 168p on closing volume of almost 2m.

The latest report and accounts shows that Oakmark, the US fund run by David Herro, has built up a 6.6 per cent stake in the broker while Silchester, another US fund has bought 5 per cent.

Fund managers M&G and Perpetual received support from CSFB, which has published buy recommendations on both stocks and raised earnings estimates for the companies. The broker says Perpetual had "maintained its position as a market leader through consistently good investment performance".

CSFB believes M&G, which has been criticised for lagging in the performance league, had achieved "much improved investment performance" since restructuring its investment department. Perpetual rose 30 to £38.25 and M&G eased 2% to £17.52p.

Chiroscience, the biotech company which has announced a tie-up with

Zecca, added 25 to 348.4p with the additional help of a Dresner Kleinwort Benson buy recommendation. Zecca lifted 58 to £26.32.

Chemicals group Albright & Wilson rose 5 to 178.4p as analysts returned from a visit to the group's Mexican operations.

The visit coincided with a sharp rise in the price of phosphates, which make up a large proportion of Albright's business. A recent article in the trade press points to the first rise in the chemical, which Albright converts to detergents and flame retardants, for more than two and a half years.

ICI faced higher in late trading and settled 60 up at 211.25, one of the best blue-chip performances. It appeared that analysts returning from the Albright & Wilson trip had a chance to go over ICI's recent acquisitions and liked what they saw.

Wattmoughs, the printing group facing bids from Quebecor Canada and Investcorp, the Bahrain-based group, dipped 1% to 332p.

There were some hints that the higher investment approach could face regulatory problems. But dealers said the chief executive of Quebecor was busy meeting people in London yesterday. One suggested the rumours might emanate from the Quebecor camp.

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WORLD STOCK MARKETS

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Emerging markets:

IFC investable indices

FIGURES IN PARENTHESES AFTER COUNTRY NAMES INDICATE NUMBER OF COUNTRIES OF ORIGIN

YESTERDAY MARCH 31 1999

US Dollar Index

Day's Change

Point

Yen Index

DM Index

Local Currency Index

Local % chg day

Green Dr. Yield

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FRANCE

*Est May 28: Taiwan Weighted Price Change, Kuan Ching Co. 496.28-505 Movement, +7 points; JCI Closed, 46.96; HSI Index, 42,374.44; New Issues Index, Apr. 1 3249.35 +38.14; Conversion, "Calculated as 15.00 CNY." *Excluding taxes, \$ included, plus freight, financial and transportation. †The DJIA index represents day's highs and lows are the averages of the highest and lowest prices reached during the day for each stock; whenever the actual day's highs and lows represent the highest and lowest values that the index has reached under the day. ‡The figures in brackets are current figures. §Subject to official confirmation. ¶YTD and P/E ratios are based on Taiwanese Taitai Market Index. **Midmarket.

3:15 pm April 1

~~315~~ APR. APR.

EASDAQ is a fully regulated independent pan-European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members.

Company	Bid price	Change on day	Volume	High	Low	Company	Bid price	Change on day	Volume	High	Low
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Academy of Motion Picture Arts & Sciences	USMP 125	-0.125	3,125	75	Group 1 (Norman)	11,381.10	-450	1,545	375	1,425.00
Academy of Music & Stage Arts	USMP 125	-0.125	3,125	75	Group 2 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	11,225.00			7400	2720	12,420				
Adams	USMP 125	-0.125	3,125	75	Group 3 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 4 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 5 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 6 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 7 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 8 (Norman)	11,381.10	-450	1,545	375	1,425.00
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Adams	USMP 125	-0.125	3,125	75	Group 35 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 36 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 37 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 38 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 39 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 40 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 41 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 42 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 43 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 44 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 45 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 46 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 47 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 48 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 49 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 50 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 51 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 52 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 53 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 54 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 55 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 56 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 57 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 58 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 59 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 60 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 61 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 62 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 63 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 64 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 65 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 66 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 67 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 68 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 69 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 70 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 71 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 72 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 73 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 74 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 75 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 76 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 77 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 78 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 79 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 80 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 81 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 82 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 83 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 84 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 85 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 86 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 87 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 88 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 89 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 90 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 91 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 92 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 93 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 94 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 95 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 96 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 97 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 98 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 99 (Norman)	11,381.10	-450	1,545	375	1,425.00
Adams	USMP 125	-0.125	3,125	75	Group 100 (Norman)	11,381.10	-450	1,545	375	1,425.00

Prices for USMP: Please note that mid prices are not used to calculate bids and losses. Information about USMP can be found on the Web site at: WWW.USMP.COM. FASDAQ options are listed in FASDAQ at 22/1 32/2 52/50 and at London List 45/11 / 489/590.

Annual/term reports can be obtained for companies with a **W** marked in this file. For further details please see London Share Service page.

STOCK MARKETS

No sign yet of any slackening in bull run

WORLD OVERVIEW

The first quarter of 1998 may be over, but there was no sign of the bull market's pace slackening in western markets yesterday, writes Philip Coggan.

Whereas the Tokyo stock market struggled to come to terms with the new Big Bang era, another set of European bourses established record closing highs. Leading the pack were Copenhagen, Frankfurt, Hel-

sinki, Madrid, Milan, Paris and Zurich.

Activity in continental Europe is steadily picking up, as was shown by the purchasing managers' indices in Germany and Italy, which both revealed healthy manufacturing sectors.

Given the low level of inflation across Europe, this is the stage of the cycle where equity markets can take heart from signs of a buoyant economy, rather than worry that central

banks will start to raise interest rates.

"The markets are telling you that there is a huge amount of value creation in Europe," says Gary Dugan of J.P. Morgan Securities. "Lower bond yields and higher returns on capital constitute an environment made in heaven for European equities. Most markets may not rise another 30 per cent but we believe there is still scope for returns that will beat cash, bonds and

most other major equity markets in the world."

Morgan has cut its recommended weightings in Italy and Switzerland from overweight to neutral and reinforced the overweight positions in France and the Netherlands.

In Japan, the Nikkei 225 fell nearly 2 per cent, dragged down by the collapse of a finance company, Daiichi. Bank shares were under pressure on fears that the Big Bang reforms would

weaken their position. Meanwhile, comments by Eisuke Sakakibara, the vice finance minister known as "Mr Yen", failed to give the Japanese currency much support.

"The arrival of Japan's Big Bang means, among other things, that many domestic funds are now allowed to invest overseas," said Robin Aspinall of National Australia Bank. "Stand by for a dangerous few days as the Nikkei and yen lurch down-

Gail Foster, chief economist of the Conference Board, said that while Asia's financial markets had stabilised, their recovery would be threatened by the sluggish economy in Japan.

She said the region should enjoy a clear recovery by mid-1999, but it was questionable whether previous growth rates of 6-7 per cent could be regained.

Currencies, Page 21
London market, Page 28

MARKET FOCUS

Euro euphoria buoys Lisbon

The Lisbon stock market, where the BVL 30 index has gained 47 per cent since January, has been one of the biggest beneficiaries of what one Portuguese analyst describes as "euro euphoria". The term denotes a flood of funds into equities because of the rapid convergence of European interest rates to German levels ahead of the single currency.

In Portugal, this liquidity flow is the one element that could drive indices even higher this year in a market where analysts say share prices are now approaching fair value.

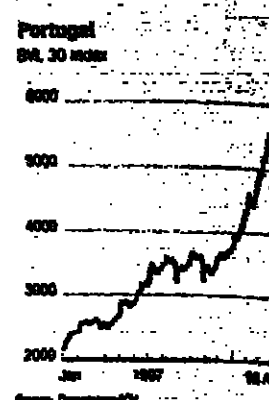
"New money coming into the market is creating very strong pressure that makes normal valuations based on price/earnings ratios ineffective," says Diego Hernandez, head of research at Midas Investimentos, the Lisbon brokers. "You have to go back to the drawing board to take the effect of liquidity flows more strongly into account."

The flood of money into equities contributed to Mr Hernandez's forecast of a 50 per cent gain for the BVL 30 in 1998. His estimate was made last December, after a gain of more than 100 per cent over the previous two years, when the consensus forecast was 25-30 per cent.

But Mr Hernandez's optimistic forecast has almost been overtaken in little more than three months.

José Salgado, head of equity at Banco Finantia, says the market had discounted Portugal's membership of the European economic and monetary union more than six months ago. Portugal, one of the fastest-expanding economies in the European Union, was now benefiting from a flow of funds into southern European economies, partly in response to the Asian crisis.

"Because liquidity pressure is so strong, the fact that Portuguese shares are reaching the top end of their



valuations in terms of corporate earnings no longer applies," Mr Salgado says.

A fall in interest rates has been the driving force behind rapid growth in Lisbon, upgraded at the end of last year from emerging to developed market status. Rates on 10-year government bonds have fallen 2.3 percentage points over the past two years to 5.3 per cent and are now almost equal to German rates.

But short-term rates have a further 63 basis points to fall to the core European level, a convergence expected to stimulate further liquidity flows into shares.

Falling interest rates have also contributed to a strong lift in corporate profits.

But most of the earnings growth in Portuguese companies has been due to lower interest rates and the resulting improvement in debt-capital ratios; the growth of operating profits generally has not risen above single digits.

"There is not much room for any disappointments in terms of company profits or interest rates," says one asset manager. Either of these would almost certainly trigger a correction and most analysts agree that a 50 per cent gain by the end of 1998 is as much as Lisbon can expect.

Peter Wise

Dow recovers Dax back in record territory after weak start to day

AMERICAS

Wall Street made a calm start to the new quarter, following Tuesday's volatile session, writes John Labaree in New York.

"There was a lot of end-of-the-quarter activity yesterday. Today is like the day after the party," said Dan Mathison, head stock trader at D.E. Shaw Securities in New York. "The market's just drifting around."

The Dow Jones Industrial Average slumped 50 points in early trade, but had recovered by midday. By noon, the blue-chip index was 15.20 higher at 8,515.01, but the broader Standard & Poor's 500 index was up by less than one point at 1,101.81.

Technology and small-cap shares were holding up, with the Nasdaq composite index up 1.31 to 1,839.99. The Russell 2000 index of small company stocks gained 1.74 to 482.42.

Leading computer retailer CompUSA tumbled 18 per cent or \$4% to \$21% after a warning about weaker fourth-quarter gross margins.

Tobacco stocks were also sharply lower on dimming expectations of an agreement between companies and regulators.

RJR Nabisco fell \$1% to \$39%, while Philip Morris, a Dow member stock, lost \$2 to \$39%.

A downgrading by Paine Webber sent Deere shares down \$4 to \$61%.

Treasury bonds were mixed after a report by the National Association of Fur-

chasing Management showed a rise in business activity without pricing pressures. The benchmark 10-year bond was down 1/8 to 102 1/8, yielding 5.948 per cent.

In spite of the downcast tone in the market, some stocks pulled higher. Oxford Health Plans rose 5 per cent or \$% to \$15% after a new executive was named.

In the transport sector, Airborn Freight gained \$3% to \$39% after Morgan Stanley raised its rating to "strong buy".

Lyco, the internet company, rose by more than 7 per cent or \$% to \$47% after announcing new service agreements with several companies, including CDNow. Shares of CDNow gained more than 6 per cent or \$1% to \$35%.

Adaptive climbed 3% to \$20% after the company's announcement of job cuts on Tuesday.

TORONTO was weak at midsession, weighed down by a dull gold sector, and the TSE-300 composite index lost 35.80 to 7,522.70 in volume of 28m shares.

Analysts noted that 10 of the market's 14 sub-indices opened lower, led by dips in the gold and conglomerates sectors. By contrast, the metals, and oil and gas groups just managed to keep their heads above water.

Philip Services eased 10 cents to C\$14.65 on news that it would take an additional \$13.6m in pre-tax charges for 1997, on top of previously announced \$18.4m in charges, to cover losses from copper trading.

group Banorte B shares were down 30 centavos to 13.50 pesos.

CARACAS edged lower in very quiet morning trade and by midsession, the IBC index was 64.64 lower at 7,621.19.

Telephone monopoly CANTV eased 18.50 bolívares to 2,085.50 bolívares.

SAO PAULO was pulled down by a weak telecommunications sector and by midsession the Bovespa index was 78 weaker at 11,888.

Market betwether Telmex L shares were unchanged at 34.10 pesos.

Broadcast TV Azteca CPO shares fell 76 centavos to 42.25 pesos and financial

EUROPE

Shares in FRANKFURT returned to record territory, but closed off their best levels of the day after Wall Street's uncertain early trend. The Xetra Dax index finished late electronic trade 38.10 better at 5,135.35, off a high of 5,170.22.

Mannmann was the biggest gainer in the Dax, advancing DM84 to DM1,430. This extended its rise since the start of March to more than 30 per cent, helped by a number of bullish assessments on the company. Last week, Morgan Stanley repeated its strong buy recommendation and raised its target price on the stock to DM1,550.



Source: International Data Corp.

The merging Bavarian banks were also sharply higher after Tuesday's annual news conference. Hypo-Bank added DM4.25 to DM105.20 and Vereinsbank was marked DM5.50 up to DM140.40.

Motor stocks continued to be actively traded in response to Monday's news that BMW was to buy Britain's Rolls-Royce Motor Cars.

BMW was DM33 higher at DM2,064, while VW, which denied that it had raised its unsuccessful bid, rose DM26 to DM145.1.

PARIS closed at a second consecutive high, helped by the dollar's strength. The CAC 40 index rose 7.50 to

14,377.6, helped by RMB Holdings' plans to create a financial services group. RMB rose 125 cents to R\$19.50. Industrials rose 147.2 to 897 and golds 28.4 to 842.

Anglo moved up R\$10.20 to R\$241 as benchmark De Beers gained 80 cents to R\$110.60.

Financials rose 249.1 to

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FTSE Actuaries Share Indices European series

April 01	End	Day's %	Change points	Yield %	52 wk high	52 wk low	Total ret. (52w)
FTSE Europe 300	1230.72	+1.21	+14.71	1.89	5.20	1245.90	1245.90
FTSE Europe 100	2037.28	+1.12	31.58				
FTSE Europe 300 Regional							
300 UK	1214.62	+1.62	+19.36	2.76	11.36	1247.39	1247.39
300 FR	1240.59	+0.98	+12.08	1.41	1.69	1245.57	1245.57
300 DE	1217.45	+1.00	+12.09	1.59	2.04	1245.29	1245.29
300 IT	1243.18	+1.35	+16.62	2.10	7.47	1244.38	1244.38
FTSE Europe 300 Economic Group							
Resources	1041.83	+1.08	+11.33	2.64	3.62	1082.44	1082.44
General Industrials	1153.46	+0.77	+8.66	1.76	4.87	1181.46	1181.46
Consumer Goods	1194.40	+1.72	+20.21	1.54	5.32	1212.67	1212.67
Services	1188.52	+1.12	+13.10	1.85	4.51	1203.67	1203.67
Utilities	1344.61	+0.99	+13.17	3.29	1.84	1382.94	1382.94
Financials	1388.05	+1.29	+17.38	1.78	7.27	1383.77	1383.77

See discussion on page 28. "Total" and "Yield" are adjusted for dividends and interest. "52 wk high" and "52 wk low" are based on the FTSE Europe 300 index. "Total ret. (52w)" is based on the FTSE Europe 300 index. All figures are in %.

3,883.31, off a high of 3,911.59.

Air Liquide, the industrial gases company, jumped FF68 or 6.5 per cent to FF1,118 after one broker raised its rating and earnings estimate on the share after the chairman gave a bullish forecast at an analysts' meeting on Tuesday.

Bouygues picked up to a high of FF1,127 on better-than-expected 1997 net profits before turning back to close FF706 lower on the day at FF1,044. The turnaround followed a reported boardroom dispute over concerns about the capital cost of Bouygues' telecommunications strategy.

Pineau-Printhe, up sharply on Tuesday, fell FF167 to FF1,623 after the company denied rumours that it planned to sell its Printemps store chain.

Dexia advanced FF29 to FF789 ahead of its results, after the market's close. ZURICH extended its steady foray to the peaks and the SMI index climbed 30 to 7,615.5.

Among the financials, CS Group stood out with a rise of SF10 to SF315 on a retelling of old rumours that a merger or acquisition was in the air.

Nestlé, a recent outperformer, rose another SF7 to SF2,920 as Salomon Smith Barney upgraded the stock and set a 12-month price target of SF3,300.

SMH, down SF14 to

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Anglo moved up R\$10.20 to R\$241 as benchmark De Beers gained 80 cents to R\$110.60.

Financials rose 249.1 to

14,377.6, helped by RMB Holdings' plans to create a financial services group. RMB rose 125 cents to R\$19.50. Industrials rose 147.2 to 897 and golds 28.4 to 842.

Mexico City eases off

MEXICO CITY was easier at midsession with the IPC index registering a loss of 12.76 to 5,003.46. Analysts said that investors were already in a holiday mood ahead of Easter, and they were also waiting for the first-quarter earnings to start coming in.

Market betwether Telmex L shares were unchanged at 34.10 pesos.

Broadcast TV Azteca CPO shares fell 76 centavos to 42.25 pesos and financial

group Banorte B shares were down 30 centavos to 13.50 pesos.

CARACAS edged lower in very quiet morning trade and by midsession, the IBC index was 64.64 lower at 7,621.19.

Telephone monopoly CANTV eased 18.50 bolívares to 2,085.50 bolívares.

SAO PAULO was pulled down by a weak telecommunications sector and by midsession the Bovespa index was 78 weaker at 11,888.

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